# **EISNER AMPER**

# **BROOKLYN PUBLIC LIBRARY**

FINANCIAL STATEMENTS

JUNE 30, 2019 and 2018





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# INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Brooklyn Public Library Brooklyn, New York

# **Report on the Financial Statements**

We have audited the accompanying financial statements of the Brooklyn Public Library (the "Library"), which comprise the statements of financial position as of June 30, 2019 and 2018, the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

The Library's management is responsible for the preparation and fair presentation of these financial statements, in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Brooklyn Public Library as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

EISNERAMPER LLP New York, New York September 18, 2019

Eisner Amper LLP



# **Statements of Financial Position** (in thousands)

	June 30,				
		2019		2018	
ASSETS  Cash and cash equivalents (including restricted cash of \$107 in both fiscal years)  Restricted cash segregated account  Contributions, grants and other receivables, net Investments  Prepaid and other assets  Property and equipment, net	\$	20,086 146 21,016 63,511 1,054 45,338	\$	16,608 662 11,875 65,334 365 42,559	
	<u>\$</u>	<u> 151,151</u>	\$	137,403	
LIABILITIES AND NET ASSETS Liabilities: Accounts payable, accrued expenses and advances	\$	14,210	\$	8,408	
Accrued wages and related liabilities Deferred revenue		17,388 2,693		14,610 2,295	
		2,030		2,200	
Total liabilities		34,291		<u> 25,313</u>	
Commitments and contingencies (Note I)					
Net assets: Without donor restrictions: Undesignated, available for operations		73,858		71,779	
Board-designated for building renovation		5,830 6,630		5,830 5,430	
Board-designated for use in future fiscal years		6,639	-	5,439	
Total net assets without donor restrictions		86,327		83,048	
With donor restrictions: Restricted for time and purpose Perpetual in nature		27,827 2,706		26,421 2,621	
Total net assets with donor restrictions		30,533		29,042	
		·			
Total net assets		116,860	_	112,090	
	<u>\$</u>	<u> 151,151</u>	\$	137,403	

#### Statements of Activities

(in thousands)

(in thousands)	Vos	ır Ended June 30,	2019	Year Ended June 30, 2018			
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total	
Operating support and revenues: City of New York appropriations State of New York appropriations Federal government grants Contribution income Purchase discount reimbursement contribution Contributed facilities and utilities Investment income designated for current operations Contributed goods and services Special events (net of direct benefit to donors of \$104 and \$111 in 2019 and 2018, respectively) Fines, royalties, and other revenue	\$ 120,477 7,840 1,635 2,013 700 34,433 1,765 387	\$ 4,996 195	\$ 120,477 7,840 1,635 7,009 700 34,433 1,960 387	\$ 113,824 7,620 1,258 2,400 856 34,146 1,658 358 1,025 4,397	\$ 3,231 191	\$ 113,824 7,620 1,258 5,631 856 34,146 1,849 358 1,025 4,397	
Net assets released from restrictions for operations	174,510 5,653	5,191 (5,653)	179,701	167,542 2,951	3,422 (2,951)	170,964	
Total operating support and revenues	180,163	(462)	179,701	170,493	471	170,964	
Operating expenses: Program services: Central library Neighborhood libraries Special programs	29,269 112,422 15,658		29,269 112,422 15,658	27,940 106,314 14,840		27,940 106,314 14,840	
Total program services	157,349		157,349	149,094		149,094	
Supporting services:  Management and general  Fund-raising	13,230 <u>5,103</u>		13,230 5,103	13,233 4,683		13,233 4,683	
Total support services	18,333		18,333	<u>17,916</u>		17,916	
Total operating expenses	175,682		175,682	167,010		167,010	
Change in net assets from operating activities	4,481	(462)	4,019	3,483	<u>471</u>	3,954	
Non-operating activities: Grants and capital contributions for improvements With donor restrictions contributions – perpetual in nature contributions Capital grants expenditures Losses on disposals of property and equipment Depreciation and amortization	2,032 (242) (4,013)	13,315 85 (11,464)	15,347 85 (11,464) (242) (4,013)	2,590 (354) (4,010)	3,445 6 (3,445)	6,035 6 (3,445) (354) (4,010)	
Investment gains not designated for current operations	1,021	17	1,038	617	42	659	
Net assets released from restrictions for capital expenditures				1,671	(1,671)	0	
Change in net assets from non-operating activities	(1,202)	1,953	<u>751</u>	514	(1,623)	(1,109)	
Change in net assets Net assets - beginning of year	3,279 83,048	1,491 29,042	4,770 112,090	3,997 79,051	(1,152) 30,194	2,845 109,245	
Net assets - end of year	<u>\$ 86,327</u>	<u>\$ 30,533</u>	<u>\$ 116,860</u>	\$ 83,048	\$ 29,042	<u>\$ 112,090</u>	

See notes to financial statements.

Statement of Functional Expenses Year Ended June 30, 2019 (with comparative totals for June 30, 2018) (in thousands)

,		Program	Services		Supporting Services				
				Total	Management		Total	Total I	Expenses
	Central Library	Neighborhood Libraries	Special Programs	Program Services	and General	Fund- Raising	Supporting Services	2019	2018
Salaries and related expenses: Salaries Fringe benefits	\$ 9,478 4,998	\$ 43,834 23,116	\$ 5,924 3,124	\$ 59,236 31,238	\$ 5,514 2,908	\$ 2,278 1,201	\$ 7,792 4,109	\$ 67,028 35,347	\$ 62,174 35,458
Total salaries and related expenses	14,476	66,950	9,048	90,474	8,422	3,479	11,901	102,375	97,632
Operating expenses: Professional fees and contract service									
Payments	1,432	6,622	895	8,949	2,022	820	2,842	11,791	8,776
Office expenses and related supplies	409	1,893	256	2,558	250	129	379	2,937	2,675
Telephone and telecommunications	482	2,231	301	3,014	105	94	199	3,213	3,428
Occupancy	398	1,384	114	1,896	1,581	24	1,605	3,501	3,254
Donated rent and utilities	9,507	21,483	3,443	34,433	,		,	34,433	34,146
Advertising and public service messages	121	560	76	757	25	37	62	819	625
Staff development and training	97	446	60	603	241	36	277	880	673
Books and public library materials	1,660	7,677	1,037	10,374				10,374	9,628
Insurance	139	644	87	870	96		96	966	885
Repairs and maintenance	390	1,802	243	2,435	200	91	291	2,726	4,155
Catering and decorations						497	497	497	291
Other expense	<u>158</u>	<u>730</u>	98	986	288		288	1,274	953
	29,269	112,422	15,658	157,349	13,230	5,207	18,437	175,786	167,121
Less direct benefit to donors						(104)	(104)	(104)	(111)
Total operating expenses	29,269	112,422	15,658	157,349	13,230	5,103	18,333	175,682	167,010
Non-operating expenses:  Depreciation and amortization	642	2,969	402	4,013				4,013	4,010
Total expenses	\$ 29,911	<u>\$ 115,391</u>	<u>\$ 16,060</u>	\$ 161,362	\$ 13,230	<u>\$ 5,103</u>	\$ 18,333	<b>\$</b> 179,695	\$ 171,020

Statement of Functional Expenses Year Ended June 30, 2018 (in thousands)

Total expenses

(in thousands)	-	Program	Services		s			
	Central	Neighborhood	Special	Total Program	Management and	Fund-	Total Supporting	Total Expenses
	Library	Libraries	Programs	Services	General	Raising	Services	2018
Salaries and related expenses: Salaries Fringe benefits	\$ 8,724 4,975	\$ 40,347 23,010	\$ 5,452 3,109	\$ 54,523 31,094	\$ 5,403 3,082	\$ 2,248 1,282	\$ 7,651 4,364	\$ 62,174 35,458
Total salaries and related expenses	13,699	63,357	8,561	85,617	8,485	3,530	12,015	97,632
Operating expenses: Professional fees and contract service								
Payments	989	4,572	618	6,179	2,061	536	2,597	8,776
Office expenses and related supplies	383	1,773	240	2,396	171	108	279	2,675
Telephone and telecommunications	507	2,346	317	3,170	134	124	258	3,428
Occupancy	363	1,263	104	1,730	1,507	17	1,524	3,254
Donated rent and utilities	9,461	21,270	3,415	34,146				34,146
Advertising and public service messages	90	415	56	561	36	28	64	625
Staff development and training	77	354	48	479	158	36	194	673
Books and public library materials	1,540	7,125	963	9,628				9,628
Insurance	127	587	79	793	92		92	885
Repairs and maintenance	590	2,727	368	3,685	346	124	470	4,155
Catering and decorations						291	291	291
Other expense	114	<u>525</u>	<u>71</u>	<u>710</u>	243		243	<u>953</u>
	27,940	106,314	14,840	149,094	13,233	4,794	18,027	167,121
Less direct benefit to donors						<u>(111</u> )	(111)	(111)
Total operating expenses	27,940	106,314	14,840	149,094	13,233	4,683	17,916	167,010
Non-operating expenses: Depreciation and amortization	642	2,967	401	4,010				4,010

See notes to financial statements. 5

<u>\$ 153,104</u> <u>\$ 13,323</u>

\$ 4,683

\$ 17,916

\$ 171,020

<u>\$ 28,582</u> <u>\$ 109,281</u> <u>\$ 15,241</u>

# **Statements of Cash Flows** (in thousands)

Year	E	nde	ed
Jun	е	30	,

Cash flows from operating activities:         \$ 4,770         \$ 2,845           Change in net assets         \$ 4,770         \$ 2,845           Adjustments to reconcile change in net assets to net cash provided by operating activities:         \$ 4,013         4,010           Bad debts expense         16         25           Losses on disposals of property and equipment         242         354           Unrealized gains on investments         (1,59)         (835)           Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Contribution, grants and other receivables, net         (9,156)         (2,936)           Contribution, grants and other assets         (690)         (98)           Prepaid expenses and other assets         (690)         (98)           Accorded wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,854         2,728           Cash flows from investing activities         6,854					
Change in net assets			2019		2018
Change in net assets	Cash flows from operating activities:				
Adjustments to reconcile change in net assets to net cash provided by operating activities:  Depreciation and amortization  Bad debts expense Losses on disposals of property and equipment Losses on disposals of investments Lonatibutions from donors with restrictions to be held in perpetuity Losses on disposals of the securities Losses on disposals of investments losses on disposals of the securities losses of the securities losses of the securities losses of the securities losses losses of the securities losses of property and equipment losses los losses los losses los losses los los los los los los los los los lo		¢	4 770	Ф	2 8/15
provided by operating activities:   Depreciation and amortization   4,013   4,010     Bad debts expense   16   25     Losses on disposals of property and equipment   242   354     Unrealized gains on investments   (1,274   (394)     Net realized gains on sales of investments   (159)   (835)     Proceeds from the sale of donated securities   43   82     Donated securities   (43)   (82)     Contributions from donors with restrictions to be held in perpetuity   (85)   (6)     Changes in:   Contribution, grants and other receivables, net   (9,156)   (2,936)     Prepaid expenses and other assets   (690)   (98)     Accounts payable, accrued expenses and advances   5,801   (1,098)     Accrued wages and related liabilities   2,778   316     Deferred revenue   398   545     Net cash provided by operating activities   2,728     Cash flows from investing activities:     Proceeds from sales of investments   (3,678)   (39,094)     Proceeds from sales of fixed assets   9     Purchases of investments   (3,777)   (28,416)     Cash flows from financing activities:   (3,777)   (28,416)     Cash flows from financing activities:   (3,777)   (28,416)     Cash flows from financing activities:   (3,777)   (28,416)     Cash flows from financing activities   (3,777)   (3,770)     Cash flows from financing activities   (3,777)   (3,770)     Cash flows from financing activities   (3,777)   (3,770)     Cash flows from financing		Ψ	4,770	φ	2,043
Depreciation and amortization         4,013         4,010           Bad debts expense         16         25           Losses on disposals of property and equipment         242         354           Unrealized gains on investments         (1,274)         (394)           Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         (50)         (98)           Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         9         9           Proceeds from sales of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets					
Bad debts expense         16         25           Losses on disposals of property and equipment         242         354           Unrealized gains on investments         (1,274)         (394)           Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         (500)         (2,936)           Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (890)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:           Proceeds from sales of investments         6,935         19,060           Purchases of investments         6,935         19,060           Purchases of investments         3,678         (3,67			4.040		4.040
Losses on disposals of property and equipment         242         354           Unrealized gains on investments         (1,274)         (394)           Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:           Proceeds from sales of investments         (9,95)         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used			•		•
Unrealized gains on investments         (1,274)         (394)           Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrude expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         8         19,060           Purchases of investments         6,935         3,678           Cash flows					
Net realized gains on sales of investments         (159)         (835)           Proceeds from the sale of donated securities         43         82           Donated securities         (43)         (82)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accounts payable, accrued expenses and advances         6,935         2,728           Cash flows from investing activities:         6,654					
Proceeds from the sale of donated securities         43         82′           Donated securities         (43)         (62)           Contributions from donors with restrictions to be held in perpetuity         (85)         (6)           Changes in:         (9,156)         (2,936)           Contribution, grants and other receivables, net         (99,156)         (2936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         8         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sales of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used in investing activities         (3,777)         (28,416)           Cash flows from financing activities:         (3,777)         (28,416)           Net ca			• • •		
Donated securities			(159)		
Contributions from donors with restrictions to be held in perpetuity Changes in: Contribution, grants and other receivables, net Prepaid expenses and other assets (690) (98) Accounts payable, accrued expenses and advances Accrued wages and related liabilities Peferred revenue 398 545  Net cash provided by operating activities Proceeds from sales of investments Purchases of investments Purchases of property and equipment Net cash used in investing activities  Cash flows from financing activities  Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Cash flows from financing activities  Cash flows from sale of fixed assets Purchases of property and equipment Proceeds from sale of fixed assets Supplemental disclosures of cash flow of information: Taxes paid  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid	Proceeds from the sale of donated securities		43		82
Changes in:         (9,156)         (2,936)           Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         8         19,060           Purchases of investments         6,935         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used in investing activities         (3,777)         (28,416)           Cash flows from financing activities:         3         6           Contributions from donors with restrictions to be held in perpetuity         85         6           Net change in cash, cash equivalents and restricted cash         2,962         (25,682)           Cash, cash equivalents and restricted cash - beginning of year         17,270         42,952	Donated securities		(43)		(82)
Changes in:         (9,156)         (2,936)           Contribution, grants and other receivables, net         (9,156)         (2,936)           Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         8         19,060           Purchases of investments         6,935         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used in investing activities         (3,777)         (28,416)           Cash flows from financing activities:         3         6           Contributions from donors with restrictions to be held in perpetuity         85         6           Net change in cash, cash equivalents and restricted cash         2,962         (25,682)           Cash, cash equivalents and restricted cash - beginning of year         17,270         42,952	Contributions from donors with restrictions to be held in perpetuity		(85)		(6)
Contribution, grants and other receivables, net Prepaid expenses and other assets (690) (98)         (2,936)           Accounts payable, accrued expenses and advances Accrued wages and related liabilities 2,778 316         5,801 (1,098)           Accrued wages and related liabilities 2,778 316         2,778 316           Deferred revenue 398 545         398 545           Net cash provided by operating activities 8.         6,654 2,728           Cash flows from investing activities: Proceeds from sales of investments (3,678) (39,094)         6,935 19,060           Purchases of investments (3,678) (39,094)         9           Purchases of investments (3,678) (39,094)         9           Purchases of property and equipment (7,034) (8,391)         (8,391)           Net cash used in investing activities (3,777) (28,416)         (28,416)           Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity (2,416)         85 6           Net change in cash, cash equivalents and restricted cash (2,962) (25,682)         (25,682)           Cash, cash equivalents and restricted cash - beginning of year (2,962) (25,682)         (25,682)           Cash, cash equivalents and restricted cash - end of year (2,962) (25,682) (25,682)         (25,682) (25,682)           Cash, cash equivalents and restricted cash - end of year (2,962) (25,682) (25,682)         (25,682) (25,682)           Cash, cash equivalents and restricted cash - end of year (2,			` ,		( )
Prepaid expenses and other assets         (690)         (98)           Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         8         2,728           Proceeds from sales of investments         6,935         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used in investing activities         (3,777)         (28,416)           Cash flows from financing activities:         (3,777)         (28,416)           Cash flows from donors with restrictions to be held in perpetuity         85         6           Net cash provided by financing activities         85         6           Net change in cash, cash equivalents and restricted cash         2,962         (25,682)           Cash, cash equivalents and restricted cash - beginning of year         17,270         42,952           Cash, cash equivalents and restricted cash - end of year         20,232 <td></td> <td></td> <td>(9.156)</td> <td></td> <td>(2.936)</td>			(9.156)		(2.936)
Accounts payable, accrued expenses and advances         5,801         (1,098)           Accrued wages and related liabilities         2,778         316           Deferred revenue         398         545           Net cash provided by operating activities         6,654         2,728           Cash flows from investing activities:         9           Proceeds from sales of investments         6,935         19,060           Purchases of investments         (3,678)         (39,094)           Proceeds from sale of fixed assets         9           Purchases of property and equipment         (7,034)         (8,391)           Net cash used in investing activities         (3,777)         (28,416)           Cash flows from financing activities:         (3,777)         (28,416)           Contributions from donors with restrictions to be held in perpetuity         85         6           Net cash provided by financing activities         85         6           Net change in cash, cash equivalents and restricted cash         2,962         (25,682)           Cash, cash equivalents and restricted cash - beginning of year         17,270         42,952           Cash, cash equivalents and restricted cash - end of year         \$20,232         \$17,270           Supplemental disclosures of cash flow of information:         213 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Accrued wages and related liabilities Deferred revenue 398 545  Net cash provided by operating activities  Proceeds from investing activities: Proceeds from sales of investments Purchases of investments Purchases of investments Purchases of property and equipment Net cash used in investing activities  Cash flows from financing activities  Cash flows from financing activities  Cash flows from financing activities  Contributions from donors with restrictions to be held in perpetuity  Ret cash provided by financing activities  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid			` '		
Deferred revenue398545Net cash provided by operating activities6,6542,728Cash flows from investing activities:Proceeds from sales of investments6,93519,060Purchases of investments(3,678)(39,094)Proceeds from sale of fixed assets9Purchases of property and equipment(7,034)(8,391)Net cash used in investing activities(3,777)(28,416)Cash flows from financing activities:\$56Contributions from donors with restrictions to be held in perpetuity856Net cash provided by financing activities856Net change in cash, cash equivalents and restricted cash2,962(25,682)Cash, cash equivalents and restricted cash - beginning of year17,27042,952Cash, cash equivalents and restricted cash - end of year\$20,232\$17,270Supplemental disclosures of cash flow of information:\$213\$245					, ,
Net cash provided by operating activities  Cash flows from investing activities:  Proceeds from sales of investments Proceeds from sales of investments Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities:  Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information:  Taxes paid  Taxes paid  Proceeds from investing activities:  (3,678) (39,094) (7,034) (8,391)  (28,416)  (28,416)  (28,416)					
Cash flows from investing activities: Proceeds from sales of investments Purchases of investments Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  19,060 6,935 19,060 (39,094) (28,416)  (28,416)  85 6  (28,416)	Deletted teveride	_	390		343
Proceeds from sales of investments Purchases of investments Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  19,060 (39,094) 9 (28,416)  (28,416)  2,962 (25,682) 6  2,962 (25,682) 17,270 42,952	Net cash provided by operating activities		6,654		2,728
Proceeds from sales of investments Purchases of investments Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  19,060 (39,094) 9 (28,416)  (28,416)  2,962 (25,682) 6  2,962 (25,682) 17,270 42,952	Cash flows from investing activities:				
Purchases of investments Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information:  Taxes paid  (3,678) (39,094) (8,391) (28,416)  (28,416)			6.935		19.060
Proceeds from sale of fixed assets Purchases of property and equipment  Net cash used in investing activities  Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information:  Taxes paid					
Purchases of property and equipment (7,034) (8,391)  Net cash used in investing activities (3,777) (28,416)  Cash flows from financing activities:  Contributions from donors with restrictions to be held in perpetuity 85 6  Net cash provided by financing activities 85 6  Net change in cash, cash equivalents and restricted cash 2,962 (25,682)  Cash, cash equivalents and restricted cash - beginning of year 17,270 42,952  Cash, cash equivalents and restricted cash - end of year \$20,232 \$17,270  Supplemental disclosures of cash flow of information:  Taxes paid \$213 \$245	Proceeds from sale of fixed assets		(0,010)		9
Net cash used in investing activities (3,777) (28,416)  Cash flows from financing activities:  Contributions from donors with restrictions to be held in perpetuity 85 6  Net cash provided by financing activities 85 6  Net change in cash, cash equivalents and restricted cash 2,962 (25,682)  Cash, cash equivalents and restricted cash - beginning of year 17,270 42,952  Cash, cash equivalents and restricted cash - end of year \$20,232 \$17,270  Supplemental disclosures of cash flow of information:  Taxes paid \$245			(7 034)		(8.391)
Cash flows from financing activities: Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  Taxes paid  Supplemental disclosures of cash flow of information:  \$2,962 (25,682) (	Turonases or property and equipment		(1,004)		(0,001)
Contributions from donors with restrictions to be held in perpetuity  Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  Ass. 6  2,962 (25,682) 17,270 42,952  \$ 20,232 \$ 17,270  \$ 20,232 \$ 17,270  \$ 245	Net cash used in investing activities		(3,777)		(28,416)
Net cash provided by financing activities  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  Net change in cash, cash equivalents and restricted cash 2,962 (25,682) 17,270 42,952  \$ 17,270  \$ 20,232 \$ 17,270  \$ 245					
Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash - beginning of year  Cash, cash equivalents and restricted cash - end of year  Supplemental disclosures of cash flow of information: Taxes paid  2,962 (25,682) 42,952  \$ 17,270  \$ 20,232 \$ 17,270  \$ 245	Contributions from donors with restrictions to be held in perpetuity		<u>85</u>		6
Cash, cash equivalents and restricted cash - beginning of year 17,270 42,952  Cash, cash equivalents and restricted cash - end of year \$20,232 \$17,270  Supplemental disclosures of cash flow of information:  Taxes paid \$213 \$245	Net cash provided by financing activities		85		6
Cash, cash equivalents and restricted cash - beginning of year 17,270 42,952  Cash, cash equivalents and restricted cash - end of year \$20,232 \$17,270  Supplemental disclosures of cash flow of information:  Taxes paid \$213 \$245	Net change in cash, cash equivalents and restricted cash		2 962		(25 682)
Cash, cash equivalents and restricted cash - end of year \$\frac{20,232}{20,232}\$\$\frac{17,270}{20,232}\$\$  Supplemental disclosures of cash flow of information:  Taxes paid \$\frac{213}{20,232}\$\$\$\$\$\$\$\$213\$					
Supplemental disclosures of cash flow of information: Taxes paid \$ 213 \$ 245	Cash, Cash equivalents and restricted Cash - beginning of year		17,270		42,332
Taxes paid \$ 213 \$ 245	Cash, cash equivalents and restricted cash - end of year	<u>\$</u>	20,232	\$	17,270
	Taxes paid		213	\$	245
	Contributed goods and services	\$	387	\$	356

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

#### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# [1] Organization:

Brooklyn Public Library (the "Library") was incorporated in the State of New York in 1902 and serves more than 2.5 million Brooklynites with a Central Library, a Business Library, and 58 branch locations. The Library receives significant support through governmental appropriations, primarily from the State of New York and The City of New York, and its continuing operations are dependent upon such government support.

The Library is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code (the "Code"), and from state and local taxes under comparable laws.

# [2] Basis of accounting:

The financial statements of the Library have been prepared using the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America ("U.S. GAAP"), as applicable to not-for-profit organizations.

# [3] Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, support and revenues, and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

# [4] Cash, cash equivalents and restricted cash:

The Library considers all highly liquid financial instruments purchased with a maturity of three months or less to be cash equivalents, except for those highly liquid assets held as a part of the investment portfolio. Cash and cash equivalents at both June 30, 2019, and 2018 included \$107 which is restricted for disbursement to entities involved in the Net-Working, NYC program. Additionally, at June 30, 2019 and 2018, the Library had restricted cash proceeds in the amount of \$146 and \$662, respectively, received by the Library from the disposition of the Brooklyn Heights Branch Library building by The City of New York for the construction of several new branches of the library, which includes the new Brooklyn Heights and Sunset Park branches (see Note I[11]).

# [5] Investments:

Investments are reported at fair value based on quoted market prices. The Library's investments consist of U.S. equity securities, international equity securities from developed markets, emerging market equity securities, and mutal funds trading in fixed income securities from developed markets and corporate bonds. The Library also has an investment in an offshore hedge fund which is not readily marketable. The fair value of the hedge fund has been estimated based on the respective net asset value ("NAV") per share (or its equivalent unit) of the investment, as reported by the investment manager. The hedge fund is an event driven long/short fund focused on the community and regional banking sectors.

Because of the complex management structure and nature of the hedge fund and the inherent uncertainty of the valuations due to the use of NAV as a practical expedient of fair value, the Library's management and its investment manager monitor its position on a routine basis, to reduce the risk of potential losses due to changes in fair value. Management believes the carrying amounts of the investment in the hedge fund is a reasonable estimate of its fair value. However, estimated fair values may differ significantly from the values that would have been used had a ready market for this investment existed.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# [5] Investments: (continued)

Investment transactions are recorded on a trade date basis. Realized gains and losses on investments sold, and unrealized appreciation and depreciation on investments held, are reported in the statements of activities as increases and decreases in net assets without donor restrictions unless their use is limited through donor stipulation. Realized gains and losses on investments are determined by comparison of the cost at the time of acquisition to proceeds at the time of disposition. Distributions from the hedge fund investments that represent returns of contributed capital reduce the cumulative costs basis of the respective investment. Distributions received from the hedge fund in excess of the Library's cumulative cost basis are recognized as realized gains. Unrealized gains and losses on investments are determined by comparing the investment's cost to the fair value at the end of each year. The earnings from dividends and interest are recognized when earned.

The Library's policy is to sell the donated securities immediately, and accordingly, for purposes of the statements of cash flows, donated securities and the proceeds generated from their sale are included within operating activities.

Investment expenses include the services of investment manager and custodian. The balances of investment management fees disclosed in Note C are those specific fees charged by the Library's investment manager in each fiscal year and do not include those fees that are embedded in various other investment accounts and transactions.

# [6] Property and equipment:

Property and equipment are reported at their costs on the dates of acquisition or at their fair values on the dates of donation, net of accumulated depreciation and amortization. Minor costs or repairs and maintenance are expensed as incurred. The Library capitalizes as assets those items of property and equipment that have a cost of \$20 or more and that have a useful life greater than one year. Depreciation is provided using the straight-line method over a period of five years for computer equipment and seven years for furniture. Amortization of leasehold improvements is provided using the straight-line method over the estimated useful lives of the improvements or the remaining lives of the leases, whichever is shorter.

Management evaluates the recoverability of the investment in long-lived assets on an ongoing basis and recognizes any impairment in the year of determination. Long-lived assets were tested for impairment as of June 30, 2019 and 2018, respectively, and in the opinion of management, there were no impairments. However, it is reasonably possible that relevant conditions could change in the near term and necessitate a change in management's estimate of the recoverability of these assets.

# [7] Collections:

The Library has collections of non-circulating library materials, including books, periodicals and other items. These collections are maintained by the Library under curatorial care and are held for research, education, and public exhibition in furtherance of public service.

Proceeds from the sales of collections are used to acquire other items for collections. The cost of collections purchased by the Library is expensed in the year of purchase. The costs of circulating books and other library materials are not recorded as collections, but are recorded as an expense in the year purchased, as the useful lives of such items are relatively short.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### [8] Net assets:

The net assets of the Library and the changes therein are classified as follows:

(i) Net asset without donor restrictions:

Net assets without donor restrictions represent those resources that are not subject to donor-imposed restrictions and available for current operations. The Library's board-designated funds represent the portions of expendable funds that are available for support of the Library's operations, at the discretion of the Library's Board of Trustees. At June 30, 2019, and 2018, the Board has designated amounts for the subsequent fiscal-year's operations and building renovation and improvements.

(ii) Net assets with donor restrictions:

Net assets with donor restrictions represent those resources that are subject to donor-imposed restrictions, such as specific purposes and/or the passage of time. When a donor restriction expires, that is, when a stipulated time restriction ends, or a purpose restriction is accomplished, or funds are appropriated through an action of the Library's Board of Trustees, net assets with donor restrictions are reclassified to net assets without donor restriction and are reported in the statements of activities as "net assets released from restrictions."

Also included within net assets with donor restrictions are donor restrictions that are perpetual in nature and subject to the requirements of the New York Prudent Management of Institutional Funds Act ("NYPMIFA"). These donors have stipulated that those resources be maintained in perpetuity with the resultant income and net capital appreciation arising from the underlying assets to be used in satisfaction of the wishes of those donors.

# [9] Contributed facilities:

The Library occupies the majority of its branch locations, as well as the Central Library, under rent-free arrangements with The City of New York. The estimated value of the use of those premises (including utility costs, which are paid by the City) is reported as contributed facilities support, offset by an equal amount of rental and utilities expense, in the accompanying financial statements. The Library estimates the value of those contributed facilities based upon market rental rates for properties in the same locations as branch libraries and discounts such rates for the limited-use nature of the branch library facilities.

# [10] Revenue recognition:

(i) Contributions, grants and pledges:

Contributions and grants to the Library are recorded as revenue upon the receipt of an unconditional pledge or the receipt of cash or other assets. Contributions are reported as "with donor restrictions" if they are received with donor stipulations or time considerations as to their use. Conditional contributions are recognized when the donor's conditions have been met and, if received in advance, are recognized in the statements of financial position as funds received in advance. Contributions to be received over periods longer than a single year are discounted at an interest rate commensurate with the risk involved. An allowance for uncollectible pledges receivable is provided, using management's estimate of potential defaults.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# [10] Revenue recognition: (continued)

### (ii) Deferred revenue:

The Library's appropriations and grants from the State of New York and The City of New York are treated as exchange transactions, and, accordingly, revenue is recorded as the related expenses under the respective grant terms are incurred. Any amount received before the service is provided and reported as deferred revenue.

# (iii) Bequests:

The Library records bequest income at the time it has an established right to a bequest and the proceeds are measurable.

# (iv) Fines, royalties, and other revenue:

Fines, royalties, and other revenue are recognized as services are rendered.

# (v) Donated services:

For recognition of donated goods and services in the Library's financial statements, such goods or services must: (i) create or enhance non-financial assets and (ii) typically need to be acquired if not provided by donation. Additionally, recognition of donated services must: (i) require a specialized skill, and (ii) be provided by individuals possessing these skills. Donated goods and services are recorded as without donor restrictions unless the donor has restricted the donated assets for a specific purpose. Donated goods and services are reported as both contributions and offsetting expenses in the statements of activities.

Contributed legal services have been included in the financial statements at their fair market values. However, a number of volunteers, including members of the Board of Trustees, have made significant contributions of time to the Library's policy-making program, and support functions. The value of such contributed time does not meet the criteria for recognition of contributed services under generally accepted accounting principles and, accordingly, is not reported in the accompanying financial statements.

# [11] Functional allocation of expenses:

The costs of providing various programs and supporting services have been reported on a functional basis in the accompanying statements of functional expenses, except for direct investment fees that have been netted against revenue in the accompanying statements of activities. The statements of functional expenses present the Library's expenses by natural classification and function. Expenses directly attributable to specific functional areas are reported as expenses of those functional areas and expenses benefiting multiple areas have been allocated amongst those areas using the full-time equivalent employee method and square footage. The expenses that have been allocated include salaries and benefits, contributed rent and utilities, the Library's floating circulating public library materials, occupancy, professional fees, and office-related expenses.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# [12] Measure of operations:

The Library includes in its definition of operations all revenues and expenses that are an integral part of its programs and supporting activities, including an authorized investment income allocation and all contributions except for those contributions that are for capital expenditures or have been restricted by donors. Investment income, including net realized and unrealized gains and losses, that is earned in an amount in excess of (or less than) the Library's aggregate authorized spending amount, is reported as part of non-operating activities, as are: (i) contributions for capital expenditures; (ii) depreciation and amortization expenses; (iii) gains and (losses) on the disposal of property and equipment; (iv) contributions with donor restricted net assets; and (v) all other nonrecurring items of revenue and expenses.

# [13] Income taxes:

The Library is subject to the provisions of the Financial Accounting Standards Board's ("FASB") Accounting Standards Codification ("ASC") Topic 740, *Income Taxes*, relating to accounting and reporting for uncertainty in income taxes. ASC Topic 740 is potentially applicable to the incurrence of unrelated business income tax, attributable to passport services provided to the public and disallowed transportation fringe benefits. Because the Library has always accrued the tax liability for these items and, because of the Library's general tax-exempt status, ASC Topic 740 has not had, and is not anticipated to have, a material impact on the Library's financial statements.

# [14] Component unit:

The Library's financial statements for each fiscal year are included as a component unit in The City of New York's (the "City") Comprehensive Annual Financial Report.

# [15] Adoption of accounting pronouncement:

In August 2016, the FASB issued Accounting Standards Update ("ASU") No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*. ASU 2016-14 amends financial-statement presentations and disclosures. ASU 2016-14 includes qualitative and quantitative requirements in the following areas: (i) net asset classifications, (ii) investment returns, (iii) expense categorizations, and (iv) liquidity and the availability of resources. ASU 2016-14 was effective for annual reporting periods issued for years beginning after December 15, 2017. Accordingly, the Library was required to adopt ASU 2016-14 for its fiscal year-ended June 30, 2019, which under U.S. GAAP was a change in accounting principle requiring retroactive application in the financial statements of certain areas, whereas certain other areas were adopted on a prospective basis. Although the Library's adoption of ASU 2016-14 had no effect on the Library's total net assets or its changes in net assets for fiscal years 2019 and 2018, certain reclassifications were required. Accordingly, the Library changed its presentation of its net asset classes, and expanded certain footnote disclosures

#### [16] Reclassification:

Certain amounts in the Library's prior-year's financial statements have been reclassified to conform to the current-year's presentation.

# [17] Subsequent events:

The Library evaluated subsequent events through September 18, 2019, the date on which the financial statements were available to be issued.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

### **NOTE B - RECEIVABLES**

At each fiscal year-end, contribution, grants and other receivables consisted of the following:

	June 30,			
	2019	2	2018	
Appropriations and grants - State of New York Appropriations and grants - The City of New York	\$ 4,187 12,715	\$	5,101 3,698	
Total appropriations and grants	 16,902		8,799	
Contributions receivables: less than one year Contributions receivables: one to five years	 3,448 136		1,766 277	
Less discount to present value (at a discount rate in each year of	3,584		2,043	
3.25%)	10		9	
Less allowance for doubtful accounts	 30		59	
Total net contribution receivables	3,544		1,975	
Purchase discount reimbursement contributions receivable	309		856	
Other receivables, net of allowance for doubtful accounts of \$9 in 2019 and \$39 in 2018, respectively	 261		245	
	\$ 21,016	\$	11,875	

Subsequent to each fiscal year-end, substantially all of the State of New York and The City of New York appropriations and grants receivable were collected. Based on prior experience, management expects to collect the government receivables in full and, accordingly, has not established an allowance for uncollectible amounts. Most other receivables are expected to be collected within one year, although certain contributions receivable, are expected to be collected in periods of up to five years.

Purchase discount reimbursement contributions receivable arose from an agreement between the Library and the Universal Service Fund ("USF"), a not-for-profit organization, whereby USF grants to the Library an amount equal to an agreed-upon percentage of expenditures made by the Library in connection with certain public access/information technology initiatives (90% for internal connections and Internet access, and 10% for voice services in fiscal-year 2019; and 90% for Internet access and internal connections, and 30% for voice service in fiscal-year 2018). Items and services are purchased by the Library from vendors specified in the agreement, and consequently, a contribution at the specified level is made by USF to the Library. Total expenditures related to the agreement were approximately \$880 and \$1,100 for fiscal-years 2019 and 2018, respectively.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# **NOTE C - INVESTMENTS**

At each fiscal year-end, investments consisted of the following, at fair value:

		June 30,				
		2019	2018			
Certificates of deposit Stocks/Bonds:			\$	2,315		
U.S. equity securities International equity securities from	\$	18,105		17,676		
developed markets		12,069		11,181		
Emerging market equity securities		386		1,635		
Fixed income funds		11,830		11,491		
Corporate bond funds		19,468		19,364		
Hedge fund		<u> 1,653</u>		1,67 <u>2</u>		
	<u>\$</u>	63,511	\$	65,334		

Investment income for each fiscal year consisted of the following:

	Year Ended June 30, 2019						
		Without Donor strictions		h Donor trictions		Total	
Dividends and interest (net of investment expenses of \$146)  Net realized gains on sale of investments  Net unrealized gains on investments	\$	1,422 145 1,219	\$	143 14 <u>55</u>	\$	1,565 159 1,274	
Investment earnings, net Less: Investment earnings designated for current operations		2,787 (1,765)		212 (195)		2,998 (1,960)	
Investment gains not designated for current operations, net	\$	<u> 1,021</u>	<u>\$</u>	<u>17</u>	<u>\$</u>	1,038	

	Year Ended June 30, 2018					
		Without Donor strictions		th Donor strictions		Total
Dividends and interest (net of investment expenses of \$200)  Net realized gains on sale of investments  Net unrealized gains on investments	\$	1,163 759 <u>353</u>	\$	116 76 41	\$	1,279 835 394
Investment earnings, net Less: Investment earnings designated for current operations		2,275 (1,658)		233 (191)		2,508 (1,849)
Investment gains not designated for current operations, net	\$	617	<u>\$</u>	42	<u>\$</u>	659

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE C - INVESTMENTS (CONTINUED)

At June 30, 2019 and 2018, concentrations of the Library's investments in excess of 10% of the fair values of its portfolio included approximately: (i) 31% and 30% in corporate bonds respectively, (ii) 29% and 27% invested in U.S. equity securities, respectively (iii) 19% and 18% invested in fixed income funds, respectively and (iv) 19% and 17% invested in international equity securities from developed markets, respectively.

The FASB's ASC Topic 820, *Fair Value Measurements*, establishes a three-level valuation hierarchy of fair-value measurements. These valuation techniques are based on observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. These two types of inputs create the following fair-value hierarchy:

- Level 1: Valuations are based on observable inputs that reflect quoted market prices in active markets for identical investments, at the reporting dates.
- Level 2: Valuations are based on (i) quoted prices for similar investments in active markets, or (ii) quoted prices for those investments, or for similar investments in markets that are not active, or (iii) pricing inputs other than quoted prices that are directly or indirectly observable at the reporting date.
- Level 3: Valuations are based on pricing inputs that are unobservable and include situations where (i) there is little, if any, market activity for the investments, or (ii) the investments cannot be independently valued.

Certain of the Library's investments are valued using NAV per share (or its equivalent unit) as a practical expedient of fair value. This applies to investments which: (i) do not have a readily determinable fair value; and (ii) the financial statements of which were prepared by the respective investment manager, in a manner consistent with the measurement principles of either an investment company or an entity which has the attributes of an investment company. Investments that are valued using NAV per share (or its equivalent unit) are not required to be categorized within the fair value hierarchy and, accordingly, have been excluded from the fair-value hierarchy.

The Library's investments are subject to various risks, such as interest-rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of those securities could occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

The availability of market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or valuation techniques may require the transfer of financial instruments from one level to another. In such instances, the transfer is reported at the beginning of the reporting period. During fiscal-years 2019 and 2018, there were no transfers among the fair-value hierarchy levels of the Library's investments.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE C - INVESTMENTS (CONTINUED)

The following tables summarize the fair values of the Library's assets at each fiscal year-end, in accordance with the FASB's ASC Topic 820 valuation levels:

				June :	30, 20	19		
	Α	Amounts Within the Fair- Value Hierarchy						
		_evel 1	L	_evel 2	Ме	asured at NAV		Total
Stocks/Bonds: U.S. equity securities International equity securities from developed markets Emerging markets equity securities Fixed income funds Corporate bond funds Hedge fund	\$	18,105 12,069 386 11,830	\$	19,468	\$	1,65 <u>3</u>	\$	18,105 12,069 386 11,830 19,468 1,653
Total	<u>\$</u>	<u>42,390</u>	<u>\$</u>	<u>19,468</u> June :	<u>\$</u> 30. 20	<u>1,653</u> )18	<u>\$</u>	<u>63,511</u>
	A	mounts Wi		he Fair-	,			
		_evel 1		Level 2	Me	asured at NAV		Total
Certificates of deposit			\$	2,315			\$	2,315
Stocks/Bonds: U.S. equity securities International equity securities	\$	17,676						17,676
from developed markets Emerging markets equity securities Fixed income funds Corporate bond funds Hedge fund		11,181 1,635 11,491		19,364	\$	1,672		11,181 1,635 11,491 19,364 1,672
Total	\$	41,983	\$	21,679	\$ 	1,672	\$	65,334

The following table summarizes the funding commitment and redemption information for the Library's hedge fund investment:

		June 30, 2019							
	Fair Value		Fair Value Unfunded Commitments		Redemption Notice Period				
Hedge fund	\$	1,653	None	Quarterly	30 days				

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

#### **NOTE D - PROPERTY AND EQUIPMENT**

The Library's branch properties are owned by The City of New York and are occupied by the Library under its 1903 agreement with the City to provide library services to the people of Brooklyn. Apart from repairs and improvements borne by the Library from its operating budget, capital improvements to the Library's buildings are typically funded from the City's capital budget. According to the City's guidelines, all City-funded capital improvements or renovations are treated as property and equipment in the City's financial records. In order to represent the City's ownership of these assets, and to avoid duplicative accounting, City-funded capital improvements and renovations are not recorded in the Library's financial records.

In fiscal-years 2019 and 2018, the City paid approximately \$16,860 and \$51,789, respectively, for capital appropriations relating to renovations of City-owned branches. During the previous ten fiscal-years 2010 to 2019, the City contributed approximately \$215,104 for branch capital-improvement expenses. The City's total commitment as of June 30, 2019 to branch capital improvement is approximately \$305,756 over the next five fiscal years.

At each fiscal year-end, property and equipment consisted of the following:

	June 30,				
		2019		2018	
Furniture and fixtures Leasehold improvements Computer equipment	\$	15,230 31,812 6,195	\$	14,550 31,644 6,873	
Less: accumulated depreciation and amortization		53,237 18,820		53,067 15,867	
Construction-in-progress		34,417 10,921		37,200 5,359	
	<u>\$</u>	45,338	\$	42,559	

During fiscal-years 2019 and 2018, the Library wrote off of approximately \$940 and \$423, respectively, of fully depreciated computer equipment and furniture and fixtures that were no longer in use. In addition, the Library disposed of furniture and fixtures, equipment and leasehold improvements in the amounts of approximately \$362 and \$616, respectively, which resulted in a loss on disposal of approximately \$242 and \$354. Proceeds in the amount of \$9 were received in 2018.

#### **NOTE E - DEFERRED REVENUE**

At each fiscal year-end, deferred revenue consisted of the following:

	June 30,			
		2019		2018
State of New York construction grant Other advances	<b>\$</b>	2,240 453	\$	1,779 <u>516</u>
	<u>\$</u>	2,693	\$	2,295

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# **NOTE F - NET ASSETS WITH DONOR RESTRICTIONS**

At each fiscal year-end, net asset with donor restrictions consisted of the following:

	June 30,				
	2019			2018	
Purpose restricted: Operating:					
Library materials acquisitions* Branch library support Special programs and other:	\$	260 1,249	\$	313 1,468	
Central Library Information Commons Child's place		119 8		117	
Plaza and auditorium Summer reading		248 13		244	
Summer camp Artist in residence		598 30		709 94	
Other*		3,435		3,460	
Non-operating:		5,960		6,405	
Capital projects (see Note I[10])		21,867	_	20,016	
Downstrial in mature		27,827		26,421	
Perpetual in nature	•	2,706 30.533	\$	2,621 29.042	
	<u> </u>	<u> </u>	Ψ	<u> </u>	

<sup>\*</sup>Collectively, these categories include accumulated endowment income of \$1,380 and \$1,363 as June 30, 2019 and 2018, respectively.

During each fiscal year, net assets released from restrictions consisted of the following:

	Year Ended June 30,				
	2019 20			2018	
Operating: Library materials acquisitions Branch library support Special programs and other:	\$	100 470	\$	50 216	
Special programs and other: Central Library Information Commons Child's Place Plaza and auditorium Summer reading Summer camp Artist in residence Other		29 6 44 71 125 2,769 2,039		29 6 38 100 126 477 1,909	
Non-operating: Capital projects (see Note I[10])  Capital Grant Expenditures		5,653 5,653 11,464		2,951  1,671  4,622 3,445	
Capital Clair Exportation	<u>\$</u>	17,117	\$	8,087	

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE G - ENDOWMENT

# [1] The endowment:

The endowment consists of 48 individual, donor-restricted funds, established for a variety of purposes. The Library does not have any funds designated by the Board of Trustees to function as an endowment.

# [2] Interpretation of relevant law:

As discussed in Note A[8][ii], NYPMIFA is applicable to all the Library's institutional funds, including its donor-restricted endowment funds. The Board of Trustees adheres to NYPMIFA's requirements.

# [3] Endowment net asset composition, by type of fund, as of each fiscal year-end:

	June 30, 2019					
	V	With Donor Restrictions				
	Sı	mounts ubject to ropriation	ŀ	mounts Held in erpetuity	. <u></u>	Total
Donor-restricted endowment funds: Adult Literacy Program Books Branch Humanities Central Library Information Commons Staff Welfare Plaza and Auditorium Programming Youth and Children Programming Willendorf Lecture Series Others - undesignated	\$	2 167 365 90 65 189 439 34 29	\$	123 301 458 500 112 310 766 50 86	\$	125 468 823 590 177 499 1,205 84 115
Total funds	<u>\$</u>	<u> 1,380</u>	<u>\$</u>	2,706	<u>\$</u>	4,086
		,	June	30, 2018		
	<b>V</b>	/ith Donor F		•		
	A St		Restri Al	•		Total
Donor-restricted endowment funds: Adult Literacy Program Books Branch Humanities Central Library Information Commons Staff Welfare Plaza and Auditorium Programming Youth and Children Programming Willendorf Lecture Series Others - undesignated	A St	/ith Donor F mounts ubject to	Restri Al	ictions mounts Held in	\$	122 467 819 587 176 447 1,201 83 82

The amounts subject to appropriation represent the portion of allocated investment income, derived from endowment assets held in perpetuity, that have not yet been appropriated by the Board of Trustees for expenditures.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE G - ENDOWMENT (CONTINUED)

# [4] Changes in endowment net assets in fiscal-years ended:

	With Donor Restrictions					
		Amounts Subject to Appropriation		Amounts Held in Perpetuity		Total
Endowment net assets, beginning of year	\$	1,363	\$	2,621	\$	3,984
Dividends and interest, net		143				143
Net realized and unrealized gains		69				69
Contributions				85		85
Appropriation of endowment assets for expenditures		(195)				(195)
Endowment net assets, end of year	<u>\$</u>	1,380	\$	2,706	\$	4,086

June	30,	2018
------	-----	------

June 30, 2019

	With Donor Restrictions				
	Si	mounts ibject to ropriation	i	mounts Held in erpetuity	 Total
Endowment net assets, beginning of year	\$	1,321	\$	2,615	\$ 3,936
Dividends and interest, net Net realized and unrealized gains Contributions Appropriation of endowment assets for expenditures		116 117 (191)		6	116 117 6 (191)
Endowment net assets, end of year	\$	1,363	\$	2,621	\$ 3,984

# [5] Return objectives and risk parameters:

The Board of Trustees has adopted investment and spending policies for endowment assets, the objective of which is to preserve purchasing power while providing a continuing and stable funding source to support the Library's educational programs. To accomplish this objective, the endowment seeks to generate a total return that will exceed not only its operating expenses, but also all the expense associated with managing the endowment and the eroding effects of inflation. It is the Board's intention that all total investment returns (e.g., interest income, dividends, and net realized and unrealized gains and losses), above and beyond the amount approved by the Board of Trustees for expenditure or distribution, will be reinvested in the endowment's assets. The endowment will be managed on a total-return basis, consistent with the applicable standard of conduct set forth in NYPMIFA by the Board.

# [6] Strategies employed for achieving objectives:

To satisfy its long-term rate-of-return objectives, the Board relies on a total-return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Board targets a diversified asset allocation that places a significant emphasis on equity-based investments to achieve its long-term return objectives, within prudent risk constraints.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE G - ENDOWMENT (CONTINUED)

# [7] Spending policy:

For distribution each year, the Board has a policy of appropriating 5% and did appropriate 5% of its endowment average fair value over the prior 60 months through the fiscal year proceeding the fiscal year in which the distribution is planned. In establishing this policy, the Board considered the long-term expected return on its endowment. Accordingly, over the long term, the Board expects the current spending policy to allow its endowment to grow sufficiently to preserve or increase the purchasing power of the endowment. This is consistent with the Board's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment returns.

The Library has a policy that permits spending from underwater endowment funds so long as the fair values of the funds are 90% or more of the endowed amount required by the donor or any applicable laws or regulations.

# [8] Funds with deficiencies:

Due to unfavorable market fluctuations, from time-to-time, the fair value of assets associated with individual donor-restricted endowment funds may decline below the historic dollar value of the donors' original permanently restricted contributions. Under the terms of NYPMIFA, the Library has no responsibility to restore such decreases in value. There were no deficiencies as of June 30, 2019 and 2018.

#### **NOTE H - NON-CASH CONTRIBUTIONS**

# [1] Contributed facilities and utilities:

During each fiscal-year, the value of facilities and utilities contributed to the Library by The City of New York consisted of the following:

		Year Jun	Ende e 30,	
		2019		2018
Estimated rental value of properties Heat, light and power	\$	31,961 2,472	\$	31,599 2,547
	<u>\$</u>	34,433	\$	34,146

# [2] Contributed goods and services:

During each fiscal-year, the value of services contributed to the Library consisted of the following:

			Ended e 30,	l
	20	019	2	018
Public service announcements Contributed legal services	\$	322 65	\$	200 158
	<u>\$</u>	387	\$	358

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

#### **NOTE I - COMMITMENTS AND CONTINGENCIES**

### [1] Accrued vacation benefits:

The financial statements include a liability for unused vacation benefits earned by employees and carried forward at each fiscal year-end, which amounted to approximately \$5,036 and \$4,920 for fiscal-years 2019 and 2018, respectively. Management believes that through future appropriations, The City of New York will fund such vacation benefits as they are paid to the employees. Such amounts have been reported in the statements of financial position as part of accrued wages and related liabilities.

# [2] Accrued terminal-leave obligation:

The Library provides terminal-leave with pay upon retirement, not to exceed one month for every ten years of service, prorated for fractional parts thereof. The Library has estimated the actuarial present value of the accumulated terminal leave benefit to be approximately \$9,089 and \$7,751 as of June 30, 2019, and 2018, respectively. Such amounts have been reported in the statements of financial position as part of accrued wages and related liabilities.

The significant assumptions used in calculating the actuarial present value of the terminal-leave benefit were: (i) an interest rate of 3.35% per annum (4.05% per annum in fiscal-year 2018); (ii) a salary increase rate of 2.75% per annum (2.50% per annum in fiscal-year 2018); and (iii) withdrawal rates ranging from 9.50% at age 20 to 3.70% at age 55 (9.50% at age 20 to 3.70% at age 55 in fiscal-year 2018), with a retirement age of 65 in both fiscal years 2019 and 2018. Terminal-leave benefits are funded as they are paid to employees. Management believes that through future appropriations, The City of New York will fund terminal-leave benefits as they are paid to employees.

# [3] Pension benefits:

Substantially all of the Library's employees are participants in the New York State and Local Employees' Retirement System ("NYSLRS"). NYSLRS is a cost-sharing, multiple-employer, public employee retirement system that offers plans and benefits related to years of service and final average salary. Members who joined the retirement system prior to January 1, 2010 require five years of service to be fully vested, and members who joined on or after January 1, 2010 need ten years of service to be fully vested. Amounts of pension charged to expenses for fiscal-years 2019 and 2018 amounted to approximately \$9,419 and \$9,647, respectively. Under a 1937 agreement between the Library and the City, the City appropriate funds to cover the full cost of pension contribution for the Library employees whose salaries are funded by the City.

The Library was not listed in the plan's most recent available audited financial statements for providing more than five percent of the total contribution to the plan for the years ended March 31, 2019, and 2018. The Employer Identification Number for NYSLRS is 14-6020869. The most recent Pension Protection Act ("PPA") zone status is green at March 31, 2019, and 2018. Among other factors, plans in red zone are generally less than 65% funded, plans in yellow zone are less than 80% funded, and in green zone are at least 80% funded.

For participants who joined the system before July 27, 1976, the system is noncontributory. Participants who joined on or after July 27, 1976, are required to contribute 3% to 6% of their gross salary. Effective July 1, 2013, certain newly hired non-union exempt staff have the option of participating in either the NYSLRS program or the New York State Voluntary Defined Contribution ("VDC") pension program. VDC participants are required to contribute 4.5% to 6% of their gross salary, and the Library contributes 8%. The VDC amount charged to expenses for fiscal years 2019 and 2018 amounted to approximately \$210 and \$172 respectively.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE I - COMMITMENTS AND CONTINGENCIES (CONTINUED)

# [4] Post-retirement benefits:

The Library contributes to a multi-employer, post-retirement benefit plan that provides defined-benefit health-care benefits to substantially all employees upon retirement. The Library records related expense as payments are made. The City of New York appropriates funds to cover the full cost of post-retirement benefits for Library employees each year as payments are made. Amounts charged to expense amounted to approximately \$3,007 and \$3,108 in fiscal-years 2019 and 2018, respectively.

# [5] Lease obligations:

The Library is a party to a number of operating leases that expire at various dates through June 30, 2045. Various leases provide for increases in annual base rentals based on various expenses and other criteria. Aggregate rent expense amounted to approximately \$1,200 in both fiscal-years 2019 and 2018, respectively.

The total of the future minimum lease payments is amortized using the straight-line method over the term of the lease. The difference between rent expense calculated under this method and the actual rent paid is recorded as a deferred rent liability.

Aggregate future minimum lease payments under non-cancelable operating leases that have remaining terms in excess of one year as of June 30, 2019, are approximately as follows:

Year Ending June 30,	 Amount
2020 2021 2022 2023	\$ 1,266 1,488 1,503 1,527
2024 Thereafter	\$ 1,513 10,284 17,581

# [6] Litigation:

The Library is currently involved in litigation arising in the normal course of its activities. Management believes that the amount of losses that might be sustained beyond existing insurance coverage, if any, would not have a material effect on the accompanying financial statements.

# [7] Grantor audits:

The Library's grantors, including agencies of the government of The City of New York, the State of New York, and the United States, have the right to conduct or otherwise require audits of funding they provide to the Library. Such audits might result in disallowances of costs submitted for reimbursement or other questioned amounts. No amounts have been provided in the accompanying financial statements for such potential claims. Management believes that, in the event of such audits, any findings would not have a material effect on the Library's financial position or operations.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE I - COMMITMENTS AND CONTINGENCIES (CONTINUED)

# [8] BookOps:

On January 16, 2014, the Library entered into a collaborative agreement, effective May 5, 2013, with The New York Public Library, Astor, Lenox and Tilden Foundations ("NYPL") for the provision of technical services operations by NYPL's BookOps department to both the Library and NYPL. The collaborative operation is referred to as "BookOps" and its services include selection and ordering, acquisitions, cataloging, processing, sorting, and delivery of Library materials, as well as other activities related to the provision of circulating Library services.

The actual total cost and expenses incurred in the provision of the BookOps services is shared by each party, based on agreed-upon allocation percentages. Such allocation percentages are based on the service usage level as determined by the relevant cost drivers. The books and records are to be reviewed by an independent accountant following the end of each fiscal year, to evaluate the completeness and accuracy of the costs and expenses reported by BookOps and to determine the reasonableness of the allocation percentages. Expenses incurred by the Library under this agreement were approximately \$3,700 and \$3,400 for fiscal-years 2019 and 2018, respectively, and are included in professional fees and contract service payments in the accompanying statements of activities.

# [9] Other contracts:

In the normal course of business, the Library enters into various contracts for professional and other services, which are typically renewable on a year-to-year basis.

# [10] Construction related to grants:

# (i) Greenpoint:

In March 2015, the Library entered into a grant agreement with the National Fish and Wildlife Foundation in the amount of approximately \$4,400. In addition, in April 2018, the Library entered into an agreement with The City of New York for an amount not to exceed \$13,998. The agreement with the City requires the Library to maintain a project reserve of at least 2,000, through substantial completion, to fund any cost overuns. Both grants requires the Library to design and build a LEED Silver standard Greenpoint Library and Environmental Educational Center at the site of the current Greenpoint branch library. It is expected that the new facility would be opened to the public in December 2019. In August 2018, the Library awarded a construction management contract to Westerman Construction Co. Inc. for approximately \$15,900 for construction of the new Greenpoint Library and Educational Environmental Center of which approximately \$4,300 and \$1,100 is included in construction in progress at June 30, 2019 and 2018 respectively.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

NOTE I- COMMITMENTS AND CONTINGENCIES (CONTINUED)

[11] Construction related to grants: (continued)

# (ii) South Site project:

In June 2015, the Library entered into a Memorandum of Understanding with the New York City Economic Development Corporation ("NYCEDC") and the New York City Department of Cultural Affairs ("DCLA") for a joint capital project for a multi-tenant cultural programming space. NYCEDC, on behalf of DCLA, will undertake the design and construction of the Library's portion of the project. DCLA will use City capital funds to pay for some of the Library's portion of the project, with the expectation that the Library will fund the balance of the project using non-City capital funds. The Library will initially contribute approximately \$2,000 in non-City (private) funds to complement the City funds for the project. The final amount of the Library's non-City contribution will be agreed upon in accordance with the cost estimates for the Library's portion of the project. The amount included in each year at June 30, 2019 and 2018 in construction in progress for the cultural programming space was approximately \$2,000.

# (iii) Brooklyn Heights:

In fiscal year 2017, the Library entered into a Memorandum of Understanding with The City of New York, and the NYCEDC for a joint construction project. The City disposed of one of its building (which was previously occupied by the Brooklyn Heights Branch Library) and received proceeds in the amount of \$52,000. The Library received \$22,000 of the proceeds directly for the construction of eligible projects, including a new Brooklyn Heights Branch. Approximately \$20,000 of the proceeds received by the Library was invested in a series of short-term corporate bonds that are set to mature at different times during the various construction projects. The remaining \$30,000 will be appropriated to the Library as capital funds from the City. The property will be developed into a condominium. At the completion of the development, a condominium unit will be transferred to the City for use by the Library as the new Brooklyn Heights Branch Library. In conjunction with retrofitting the space, the Library entered into an agreement with Marvel Architect, PLLC for the design of a new Brooklyn Heights Branch Library facility in the amount of \$941. At June 30, 2019 and 2018, the amount included in construction in progress was approximately \$862 and \$658 respectively.

# (iv) Central Library Renovation:

On June 17, 2019, the Library entered into a capital grant agreement with The City of New York for an amount not to exceed \$35,000 for the Phase One renovation of the Central Library facility. The agreement requires the Library to maintain a project reserve of at least \$3,500, through substantial completion of the renovation, for the purpose of funding any cost overruns relating to the project. In fiscal-year 2017 the Library entered into a "cost-plus" construction management contract with Gilbane Building Company for the Phase One renovation of the Central Library facility.

# NOTE J - LINE-OF-CREDIT AGREEMENT

The Library has a line-of-credit agreement with a bank under which it may borrow up to \$3,500, with an interest rate of the Citibank prime rate subject to changes from time to time to time which was 5.5% and 4.89% at June 30, 2019 and 2018, respectively. The Library must maintain a minimum of \$50,000 in the category of without donor restrictions within net assets. The line of credit is renewable on an annual basis, and all outstanding balances are due at the expiration date. There were no drawdowns nor any outstanding balances at either June 30, 2019 or June 30, 2018.

Notes to Financial Statements June 30, 2019 and 2018 (in thousands)

# NOTE K - CONCENTRATION OF CREDIT RISK

The Library maintains its cash and cash equivalents in interest-bearing accounts, with financial institutions the balances of which, from time to time, may exceed federally insured limits. However, the cash maintained in noninterest-bearing accounts currently has no limit on federal insurance. The Library's management believe that there is no substantial risk of loss associated with the failure of these financial institutions.

# NOTE L - LIQUIDITY AND AVAILABILITY OF RESOURCES

The following reflects the Library's financial assets as of the statement of financial position date, reduced by amounts not available for general use within one year of June 30, 2019 because of contractual or donor-imposed restrictions or internal designations.

Accordingly the Library's financial assets available for general expenditure within one year of June 30, 2019 are as follows:

Cash and cash equivalents and restricted cash Contribution, grants and other receivable, net Investments	\$	20,232 21,016 63,511
Total financial assets available within one year		104,759
Less: Amounts unavailable for general expenditures within one year, due to: Restricted cash		(254)
Restrictions by donors with purpose and time restrictions Deferred revenue		(24,776) (2,693)
Restricted by donors in perpetuity  Total amounts unavailable for general expenditure within one year		(2,706) (30,429)
Amounts unavailable to management without Board approval: Board-designated for building renovation Board-designated for use in future fiscal years		(5,830) (6,63 <u>9</u> )
Total financial assets available to meet cash needs for general expenditures within one year	<u> </u>	(12,469) 61,861

# Liquidity policy:

The Library's policy is to structure its financial assets to be available for its general expenditures, liabilities and other obligations as they come due. Additionally, the Library has a line of credit and Board designated net assets and while the Library does not intend to spend the funds for purposes other than those identified, such fund could be used to help manage unanticipated liquidity needs, if needed.