

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
(a component unit of The City of New York)

Basic Financial Statements and
Independent Auditors' Report

June 30, 2025 and 2024

THE MAYOR’S FUND TO ADVANCE NEW YORK CITY

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INDEPENDENT AUDITORS' REPORT

The Board of Directors
The Mayor's Fund to Advance New York City:

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the business-type activities of The Mayor's Fund to Advance New York City (the Fund), as of and for the years ended June 30, 2025 and 2024, and the related notes to financial statements, which collectively comprise the Fund's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of The Mayor's Fund to Advance New York City, as of June 30, 2025 and 2024, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Fund and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audits.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an

essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 9, 2025 on our consideration of the Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Fund's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Fund's internal control over financial reporting and compliance.

EFPR Group, CPAs, PLLC

Williamsville, New York
October 9, 2025

THE MAYOR’S FUND TO ADVANCE NEW YORK CITY

Management’s Discussion and Analysis

June 30, 2025 and 2024

This section of The Mayor’s Fund to Advance New York City’s (the Fund) annual financial report presents management’s discussion and analysis of the Fund’s financial performance during the years ended June 30, 2025 and 2024. Please read it in conjunction with the Fund’s financial statements and accompanying notes.

Overview of the Financial Statements

This report consists of two parts: management’s discussion and analysis (this section) and the basic financial statements. The basic financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). The Fund follows enterprise fund reporting; therefore, the financial statements are presented using the economic resources measurement focus and the accrual basis of accounting.

The statements of net position presents the financial position of the Fund as of June 30, 2025 and 2024. It provides information about the nature and the amount of resources (assets), plus deferred outflows (as applicable), obligations (liabilities), plus deferred inflows (as applicable) and net position.

The statements of revenue, expenses and changes in net position presents the change in net position over the course of the years ended June 30, 2025 and 2024. The change in net position may be useful in assessing whether the financial position improved or deteriorated for the year.

The statements of cash flows presents the cash activities segregated by four major cash flow categories: operating activities, noncapital financing activities, capital and related financing activities and investing activities. This statement may be useful in determining the changes in liquidity and in understanding how cash was used during the years ended June 30, 2025 and 2024.

The notes to financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements.

Financial Highlights

The Fund works closely with many New York City (the City or NYC) agencies to support and strengthen innovative public programs serving the City’s residents. Each initiative undertaken by the Mayor’s Fund is unique. Some initiatives are one-year pilot programs while others are multi-year projects. Thus, annual contributions and expenses are not directly correlated and expect to fluctuate from year to year depending on which year contributions are received and program expenses are incurred. Highlights of 2024-25 initiatives enhanced through private support include:

THE MAYOR’S FUND TO ADVANCE NEW YORK CITY

Management’s Discussion and Analysis, Continued

Innovation Team - Supporting Families

Baby Boxes and Family Resource Guide

The Innovation Team successfully launched NYC’s Baby Boxes and a new Family Resource Guide, rolling out these supports across four NYC Health + Hospitals facilities in the Bronx, Brooklyn, and Queens. Designed in response to direct feedback from families with newborns, almost 40% of whom cited “material needs” as their top priority after birth, this initiative addressed urgent concerns related to baby essentials and food benefits. By distributing Baby Boxes stocked with postpartum supplies and providing a hyper-local resource guide, the program helped ensure families had immediate access to both tangible goods and critical benefit navigation tools. These efforts aimed to make early interactions with government services feel more caring, accessible, and responsive to the evolving needs of new families. The impact extended beyond the initial recipients, signaling a shift toward a more empathetic approach in city service delivery and setting a new precedent for how municipal programs can listen and respond to community needs from day one.

Expanded NYCHA EITC Outreach

This spring, the Innovation Team expanded its outreach with the NYCHA Earned Income Tax Credit (EITC) prototype, which directly reached 11,600 NYCHA residents and indirectly benefited another 36,000. By the end of July, a comprehensive playbook was finalized to codify best practices and lessons learned, allowing agency partners to scale these outreach efforts in future tax seasons. The playbook detailed collaboration among Resident Associations, community organizations, and agency leaders, highlighting how resident-led outreach brought millions of dollars back to public housing communities. By centering trusted community members as the main messengers, the initiative not only increased uptake of the EITC but also empowered residents to shape outreach strategies that best fit their neighborhoods. The impact of this approach is two-fold: it boosted financial support for families most in need and built a model of partnership and trust that can be replicated for other benefit programs citywide.

Strengthened Childcare Access Through ACS Voucher Program

The Innovation Team strengthened access to affordable childcare through the NYC Childcare Quality and Innovation Initiative. Working closely with community-based organizations and city agencies, the initiative offered targeted outreach and enrollment support to families, especially in the most vulnerable communities. Through a two-year, \$2.6 million partnership with the Robin Hood Foundation and the New York City Administration for Children’s Services, the program helped approximately 6,000 families navigate the application process for government-subsidized childcare vouchers. The program’s focus on high-need neighborhoods ensured that resources reached those facing the greatest barriers to stable, quality childcare. By building staff capacity and streamlining enrollment, the initiative not only increased voucher utilization but also contributed to the overall quality and reach of childcare services across the city, supporting working families and promoting early childhood development.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Management's Discussion and Analysis, Continued

Piloted the Career Ready Summer Youth Employment Program

The Career Ready Summer Youth Employment Program pilot was launched as a multi-year collaboration between the Department of Youth and Community Development, New York City Public Schools, and the Fund for Public Schools. This pilot aimed to transform career preparation for New York City students by aligning the CareerReady Summer Youth Employment Program with the FutureReady NYC initiative. The program focused on developing industry-specific hubs, enabling providers to offer high-quality, labor-market-aligned internships in fields such as healthcare, technology, and business. It also established pathways for students to earn both high school and college credits through their summer internships, directly linking work experience to academic and career advancement. By deepening partnerships between schools and providers, improving data sharing, and creating a more cohesive student experience, the pilot offered thousands of youth meaningful opportunities to build skills, explore careers, and gain a head start on future employment. The impact extended to families and communities, providing students with real-world experience and a stronger foundation for long-term success.

New York City Junior Ambassador Program

The New York City Junior Ambassador (NYCJA) program is an award-winning youth program that leverages the United Nations as a resource for NYC 7th, 8th, and 9th graders and their educators across the five boroughs of New York City. A partnership of the Mayor's Office International Affairs, NYCJA empowers young people to become actively engaged with the United Nations and its mission of addressing some of the most pressing challenges in the world, from climate change, poverty, health, to inequities, a rare but first-of-its kind unique enrichment opportunity. The program targets NYC youth at a critical time in their personal and intellectual growth and seeks to help them understand the real connections between themselves, their city, and the world. The program has reached more than 3,500 youth and educators since 2015.

- The NYCJA program is currently operating at 20 different middle and high schools throughout the boroughs. Each site developed a youth-led civic engagement project that focuses on some of the Sustainable Development Goals (SDGs).
- Overall, the program has served 740 students. Approximately 18 out of the 20 schools are categorized as Title I by the State of New York. This designation indicates that a minimum of 40% of the students enrolled in the school are from low-income households.

During the year ended June 30, 2025, the Fund's total net position decreased by \$486,068, or 2.8%, from the previous year due to the following changes in revenue and expenses:

- During the year ended June 30, 2025, operating revenue from contributions and grants was \$7,947,837, a decrease of \$2,543,797, or 24.3%, from the year ended June 30, 2024.
- During the year ended June 30, 2025, operating expenses were \$9,804,964, an increase of \$902,929, or 10.1%, from the previous year.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Management's Discussion and Analysis, Continued

During the year ended June 30, 2024, the Fund's total net position increased by \$2,670,759, or 19%, from the previous year due to the following changes in revenue and expenses:

- During the year ended June 30, 2024, operating revenue from contributions and grants was \$10,491,634, an increase of \$651,427, or 7%, from the year ended June 30, 2023.
- During the year ended June 30, 2024, operating expenses were \$8,902,035 a decrease of \$2,958,243, or 25%, from the previous year.

Financial Analysis of the Fund

Net position - The following tables summarize the net position at June 30, 2025, 2024 and 2023:

	<u>2025</u>	<u>2024</u>	<u>Percent change</u>
Total assets	\$ 17,544,730	17,759,637	(1.21%)
Total liabilities	<u>1,115,646</u>	<u>844,485</u>	32.11%
Net position	<u>16,429,084</u>	<u>16,915,152</u>	(2.87%)
Net position:			
Restricted expendable	15,957,851	16,800,991	(5.02%)
Unrestricted	<u>471,233</u>	<u>114,161</u>	312.78%
Total	<u>\$ 16,429,084</u>	<u>16,915,152</u>	(2.87%)

	<u>2024</u>	<u>2023</u>	<u>Percent change</u>
Total assets	\$ 17,759,637	15,988,724	11.08%
Total liabilities	<u>844,485</u>	<u>1,744,331</u>	(51.59%)
Net position	<u>16,915,152</u>	<u>14,244,393</u>	18.75%
Net position:			
Restricted expendable	16,800,991	14,528,339	15.64%
Unrestricted	<u>114,161</u>	<u>(283,946)</u>	(140.21%)
Total	<u>\$ 16,915,152</u>	<u>14,244,393</u>	18.75%

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Management's Discussion and Analysis, Continued

Operating activities - The Fund receives contributions for programs that benefit the City. Grant revenue is earned when the Fund has complied with the terms and conditions of the grant agreements. The following tables summarizes the activities of the Fund for years ended June 30, 2025, 2024 and 2023:

	<u>2025</u>	<u>2024</u>	<u>Percent change</u>
Contributions and grants	\$ <u>7,947,837</u>	<u>10,491,634</u>	(24.25%)
Operating expenses:			
Program services	9,369,959	8,283,018	13.12%
Management and general	251,747	321,286	(21.64%)
Fundraising	<u>183,258</u>	<u>297,731</u>	(38.45%)
Total operating expenses	<u>9,804,964</u>	<u>8,902,035</u>	10.14%
Operating income (loss)	(1,857,127)	1,589,599	(216.83%)
Nonoperating revenue	<u>1,371,059</u>	<u>1,081,160</u>	26.81%
Changes in net position	\$ <u><u>(486,068)</u></u>	<u><u>2,670,759</u></u>	(118.20%)

	<u>2024</u>	<u>2023</u>	<u>Percent change</u>
Contributions and grants	\$ <u>10,491,634</u>	<u>9,840,207</u>	6.62%
Operating expenses:			
Program services	8,283,018	11,189,231	(25.97%)
Management and general	321,286	305,449	5.18%
Fundraising	<u>297,731</u>	<u>365,598</u>	(18.56%)
Total operating expenses	<u>8,902,035</u>	<u>11,860,278</u>	(24.94%)
Operating income (loss)	1,589,599	(2,020,071)	(178.69%)
Nonoperating revenue	<u>1,081,160</u>	<u>1,133,180</u>	(4.59%)
Changes in net position	\$ <u><u>2,670,759</u></u>	<u><u>(886,891)</u></u>	(401.14%)

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Management's Discussion and Analysis, Continued

General Outlook

The Fund will continue to raise and accept contributions in support of public programs addressing the needs and general welfare of New Yorkers. This may include building partnerships and sharing best practices with local, state and federal stakeholders. To achieve its goals, the Fund is reliant on the generosity of individuals, foundation and corporations, which play a crucial role in making the City safer, healthier, and an even more vibrant and dynamic place to live and work.

Contacting the Fund's Financial Management

The financial report is designed to provide donors with a general overview of the Fund's finances and to demonstrate the Fund's accountability for the grants and contributions that it receives. If you have questions about this report, or need additional financial information, contact the Fund at 253 Broadway, 6th Floor, New York, NY 10007.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Statements of Net Position
June 30, 2025 and 2024

Assets:	<u>2025</u>	<u>2024</u>
Current assets:		
Cash and equivalents	\$ 4,626,976	6,643,352
Contributions and grants receivable, net	2,164,557	513,506
Investments	<u>10,753,197</u>	<u>10,602,779</u>
Total assets	<u>17,544,730</u>	<u>17,759,637</u>
Liabilities - current liabilities - accounts payable and accrued expenses	<u>1,115,646</u>	<u>844,485</u>
Net position:		
Restricted expendable	15,957,851	16,800,991
Unrestricted	<u>471,233</u>	<u>114,161</u>
Total net position	<u>\$ 16,429,084</u>	<u>16,915,152</u>

See accompanying notes to financial statements.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Statements of Revenue, Expenses and Changes in Net Position
Years ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Operating revenue:		
Support and revenue - contributions and grants:		
Unrestricted	\$ 764,023	1,345,528
Restricted	<u>7,183,814</u>	<u>9,146,106</u>
Total operating revenue	<u>7,947,837</u>	<u>10,491,634</u>
Operating expenses:		
Program services	9,369,959	8,283,018
Management and general	251,747	321,286
Fundraising	<u>183,258</u>	<u>297,731</u>
Total operating expenses	<u>9,804,964</u>	<u>8,902,035</u>
Operating income (loss)	<u>(1,857,127)</u>	<u>1,589,599</u>
Nonoperating revenue (expenses):		
City of New York contract	700,000	700,000
Net investment gain (loss)	170,027	(102,052)
Interest income	<u>501,032</u>	<u>483,212</u>
Total nonoperating revenue	<u>1,371,059</u>	<u>1,081,160</u>
Change in net position	(486,068)	2,670,759
Net position at beginning of year	<u>16,915,152</u>	<u>14,244,393</u>
Net position at end of year	<u>\$ 16,429,084</u>	<u>16,915,152</u>

See accompanying notes to financial statements.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Statements of Cash Flows
Years ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Receipts from contributions and grants	\$ 5,542,389	9,979,758
Payments to vendors and grantees	(8,049,591)	(8,001,513)
Payments for salaries and related costs	<u>(729,815)</u>	<u>(484,555)</u>
Net cash provided by (used in) operating activities	<u>(3,237,017)</u>	<u>1,493,690</u>
Cash flows from noncapital financing activities - receipts from City of New York contract	<u>700,000</u>	<u>700,000</u>
Cash flows from investing activities:		
Proceeds from sale of investments	465,190	439,512
Purchases of investments	(445,581)	(425,849)
Interest income	<u>501,032</u>	<u>483,212</u>
Net cash provided by investing activities	<u>520,641</u>	<u>496,875</u>
Net change in cash and equivalents	(2,016,376)	2,690,565
Cash and equivalents at beginning of year	<u>6,643,352</u>	<u>3,952,787</u>
Cash and equivalents at end of year	<u><u>\$ 4,626,976</u></u>	<u><u>6,643,352</u></u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:		
Operating income (loss)	(1,857,127)	1,589,599
Bad debt	-	264,827
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities - changes in:		
Contributions and grants receivable	(1,651,051)	539,110
Accounts payable and accrued expenses	<u>271,161</u>	<u>(899,846)</u>
Net cash provided by (used in) operating activities	<u><u>\$ (3,237,017)</u></u>	<u><u>1,493,690</u></u>

See accompanying notes to financial statements.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements

June 30, 2025 and 2024

(1) The Fund

The Mayor's Fund to Advance New York City (the Fund) is a not-for-profit organization established to support innovative initiatives of The City of New York's (the City) agencies, such as the Departments of Parks and Recreation, Consumer Affairs, Health and Mental Hygiene, Youth and Community Development, and Cultural Affairs. The Fund is dedicated to creating partnerships between the City and the private sector in an effort to enhance public programs and improve the quality of life for the City's residents. The Fund is a component unit of the City, and the Mayor of the City appoints all of its board members.

The Fund was initially incorporated under the name New York City Public Private Initiatives, Inc., in June 1994, under the New York State Not-for-Profit Corporation Law. The Fund adopted the current name in July 2003. The Fund is considered a public charity and, as such, is exempt from income taxes pursuant to Section 501(c)(3) of the Internal Revenue Code (IRC).

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The Fund's accounting policies conform to accounting principles generally accepted in the United States of America (GAAP) and applicable Governmental Accounting Standards Board (GASB) pronouncements.

For financial reporting purposes, the Fund is considered to be a special-purpose entity engaged only in business-type activities. GASB defines business-type activities as activities financed in whole or in part by fees charged to external parties for goods or services. Accordingly, the accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with GAAP, as prescribed by GASB. For financial reporting purposes, the Fund is also considered to be a discretely presented component unit of the City of New York, as defined by GASB.

(b) Net Position

Net investment in capital assets - At June 30, 2025 and 2024, the Fund did not maintain any net investment in capital assets.

Restricted - Restricted net position represents the portion of net position subject to externally imposed stipulations by creditors, granters, contributors, or laws and regulations of other governments or are imposed by law through constitutional provision or enabling legislation. The Fund did not have any nonexpendable net position at June 30, 2025 and 2024. Nonexpendable net position represents the portion of net position that is required to be retained in perpetuity.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(b) Net Position, Continued

Unrestricted - Unrestricted net position represents the portion of net position that is not included in the net investment in capital assets or the restricted component of net position. Unrestricted net position may be designated for specific purposes by action of management or the Board of Directors (the Board). The Fund's unrestricted net position includes contributions received for the Civic Innovation Program, as they are permitted to be used for the general purposes of the Fund. The Fund charges an administrative fee on most contributions, which is permitted to be used for the general purposes of the Fund. A deficit would require future funding.

(c) Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(d) Cash

Cash and equivalents are comprised of highly liquid instruments with original maturities of 90 days or less.

(e) Concentration of Credit Risk

Custodial credit risk of deposits is the risk that the Fund's deposits may not be returned in the event of a bank failure. Cash on deposit is insured up to \$250,000 per bank under the Federal Deposit Insurance Corporation (FDIC). At June 30, 2025 and 2024, \$4,577,168 and \$6,404,538 of the Fund's bank balance was exposed to custodial credit risk, as it was uninsured and uncollateralized, respectively.

(f) Investments

Investments are generally reported at fair value. The Fund uses fair value measurements to record fair value adjustments to certain assets and to determine fair value disclosures. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined based upon quoted market prices. However, in certain instances, there are no quoted market prices for certain assets. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. Accordingly, the fair value estimates may not be realized in an immediate settlement of the asset or liability.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(f) Investments, Continued

The Fund's fair value measurements are classified into a fair value hierarchy based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. The three categories within the hierarchy are as follows:

- Level 1 - Quoted prices in active markets for identical assets.
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets in markets that are not active, interest rates and yield curves observable at commonly quoted intervals, implied volatilities, credit spreads, and market-corroborated inputs.
- Level 3 - Unobservable inputs shall be used to measure fair value to the extent that relevant observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset at the measurement date. Level 3 assets include financial instruments whose value is determined using pricing models, discounted cash flows methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment.

(g) Contributions and Grants Receivable

The Fund provides allowance for uncollectible receivables based on management's best estimate of uncollectible amounts at year-end, considering type, age, collection history and any other factors considered appropriate. As of June 30, 2025 and 2024, the allowance for uncollectible receivables is \$23,720.

(h) Prepaid Expenses

Payments made for expenses relating to events or projects that have not occurred as of the end of the fiscal year are considered prepaid expenses.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(i) Revenue Recognition

GASB requires revenue recognition based on Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions. This standard requires all eligibility requirements to be met before recognizing voluntary nonexchange revenue transactions. Eligibility requirements comprise one or more of the following:

- Required characteristics of recipients - the recipient has the characteristics specified by the provider.
- Time requirements - time requirements specified by the provider have been met. For example, the time period when the resources are required to be used has begun.
- Reimbursements - the provider offers resources on a reimbursement basis and the recipient has incurred allowable costs.
- Contingencies - the provider's offer of resources is contingent upon a specified action of the recipient and that action has occurred.

Purpose restrictions do not affect when a nonexchange transaction is recognized. Resources received with purpose restrictions are recognized as revenue and reported in restricted net position balance by the Fund until the resources are used for the specified purpose. In most cases, the Fund reserves the right to transfer funds that are in excess of a specific program's needs to a different program of the Fund.

Revenue from federal grants and the City contract is recognized when all applicable eligibility requirements-required characteristics of recipient, time requirements, reimbursements, and contingencies are met.

The Fund seeks contributed nonfinancial asset support from various sources in support of its projects. In-kind contributions are reported as operating revenue and expenses in the accompanying statements of revenue, expenses and changes in net position at their estimated fair value at the date of donation. In-kind contributions recorded in the financial statements for the year ended June 30, 2025 were \$154,196 for rent, facilities and other, \$70,679 for legal and other professional services and \$529,523 for various goods for programs. In-kind contributions recorded in the financial statements for the year ended June 30, 2024 were \$149,315 for rent, facilities and other, \$113,046 for legal and other professional services and \$1,053,451 for various goods for programs.

The Fund also receives donated items for the benefit of certain City agencies and the City itself. Such items that are not retained by the Fund have not been reflected in the financial statements.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(j) Nonoperating Revenue (Expenses)

The Fund includes in its definition of operations all revenue and expenses that are an integral part of its programs and supporting activities. Revenue from the City contract, net change in fair value of investments (investment income) and interest income, is recognized as nonoperating revenue (expenses).

(k) Functional Expenses

The costs of providing the various programs and other activities of the Fund have been summarized in the statements of revenue, expenses and changes in net position. Accordingly, certain costs have been allocated to the programs and supporting services benefitted.

(l) Subsequent Events

The Fund has evaluated subsequent events through the date of the report which is the date the financial statements were available to be issued.

(m) Income Taxes

The Fund is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the Code), therefore, no provision for income taxes is reflected in the financial statements. The Fund has been classified as a publicly supported organization that is not a private foundation under Section 509(a) of the Code. The Fund presently discloses or recognizes income tax positions based on management's estimate of whether it is reasonably possible or probable that a liability has been incurred for unrecognized income taxes. Management has concluded that the Fund has taken no uncertain tax positions that require adjustment in its financial statements. U.S. Forms 990 filed by the Fund are subject to examination by taxing authorities.

(3) Investments

The Fund had investments in mutual funds - intermediate duration bond fund amounting to \$10,753,197 and \$10,602,779 as of June 30, 2025 and 2024, respectively. All of the Fund's investments at June 30, 2025 and 2024 were Level 1 in the fair value hierarchy. There were no transfers between levels during the years ended June 30, 2025 and 2024.

(a) Credit Risk

The Fund's investment policy is designed to protect principal and minimize exposure to credit risk by limiting investments to certain types of assets that are backed or fully collateralized by the United States government, certificates of deposit and corporate debt obligations. The intermediate duration bond fund is not rated by credit agencies.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(3) Investments, Continued

(b) Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Fund will not be able to recover the value of its investments that are in the possession of an outside party. Mutual funds are not subject to custodial credit risk because their existence is not evidenced by securities that exist in physical or book entry form.

(c) Concentration of Credit Risk

The Fund should provide information about the concentration of credit risk associated with its investments by disclosing, by amount and issuer, investments in any one issuer that represent five percent or more of total investments. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments are excluded from this requirement.

(d) Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Fund's investment is an intermediate duration bond fund with varying maturities. The fund carries risk of fair value losses arising from increasing interest rates.

(4) Contributions and Grants Receivable

Contributions and grants are due to be collected within one year or less. Contributions and grants, net of the allowance for uncollectible receivables, amounted to \$2,164,557 and \$513,506 as of June 30, 2025 and 2024, respectively.

(5) Restricted Expendable Net Position

Restricted expendable net position represents resources provided by donors to fund various projects undertaken for the benefit of and on behalf of the City. The following tables summarize support received from donors and expenditures made for such projects for the years ended June 30, 2025 and 2024:

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Notes to Financial Statements, Continued

(5) Restricted Expendable Net Position, Continued

	Restricted Expendable Net Position Balance at June 30, 2024	Contributions and Grants	Program Services	Interfund Transfers (1)	Restricted Expendable Net Position Balance at June 30, 2025
Admin For Children Services	\$ 850,836	1,429,625	2,270,684	-	9,777
Asylum Seekers	1,059,762	91,367	807,304	-	343,825
Baby Bonds	42,901	-	-	-	42,901
Building Healthy Communities	111,906	20,000	1,400	-	130,506
Center for Economic Opportunity	68,024	-	6,335	-	61,689
Child Care	68,340	203,447	202,204	-	69,583
Children's Cabinet	26,264	-	-	-	26,264
Commission for Economic Opportunity	138,068	-	-	-	138,068
Center for Innovation Thru Data Intelligence	246,358	20,000	62,633	-	203,725
Civilian Complaint Review Board	25	-	25	-	-
Community Assistance Unit	-	2,725	2,725	-	-
Connections to Care	66,278	-	-	(66,278)	-
Creative Communications Conference	28	-	28	-	-
DCAS/Historic Preservation	3,392,257	1,893,000	1,551,887	-	3,733,370
Democracy NYC	6,768	-	-	-	6,768
Deputy Mayor Health & Human Services	224,130	-	224,130	-	-
Dept of Consumer Affairs	2,121	35,000	43,606	19,400	12,915
Dept of Corrections	41,355	6,000	420	-	46,935
Dept of Cultural Affairs	1,680,803	830,000	50,900	(98,240)	2,361,663
Dept of Design & Construction	1,543	-	-	-	1,543
Dept of Education	68,430	-	7,427	-	61,003
Dept of Environmental Protection	41,314	3,000	12,099	-	32,215
Dept of Homeless Services	133,640	41,100	76,100	-	98,640
Dept of Housing Pres and Dev	815,990	-	6,807	-	809,183
Dept of Mental Health	65,214	-	-	-	65,214
Dept of Parks and Recreation	45,992	28,377	29,651	-	44,718
Dept of Probation	953,149	5,011	5,011	-	953,149
Dept of Records & Information Services	-	-	-	-	-
Dept of Transportation	226,371	-	23,397	-	202,974
Dept of Youth & Comm Dev	724,826	532,352	148,527	(120,000)	988,651
Diversity In Journalism	160	1,251	-	-	1,411
Expanding Broadband In NYC	89	-	89	-	-
Food Policy	99,394	50,060	104,752	-	44,702
Health and Hospitals	452,550	-	300	600	452,850
Health and Human Services	180,734	10,000	10,700	-	180,034
Human Rights Commission	9	-	9	-	-
Mayor's Office of Chief Tech	200,542	-	-	-	200,542
Mayor's Office of Intl Affairs	69,496	80,073	148,759	-	810
Mayor's Office of Nonprofit Services	-	2,000	-	-	2,000
Mayor's Office of Urban Agriculture	-	25,000	1,750	-	23,250
Medical Debt Relief	575	11,298	704	-	11,169
Minority & Women Owned Business	-	750	750	-	-
NYC Aging	20,875	228,617	173,844	(1,726)	73,922
NYC Economic Dev Corp	373,250	-	-	-	373,250
NYC Housing Authority	25,000	-	-	-	25,000
NYC Opportunity	-	-	1,033	66,278	65,245
NYC Service	726,290	519,044	467,409	-	777,925
NYC Soccer Initiative	679,198	-	57,400	-	621,798
Office For People With Disabilities	135,490	5,000	42,832	(6,688)	90,970
Office of Climate & Environmental Justice	349,392	11,020	11,020	-	349,392

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(5) Restricted Expendable Net Position, Continued

	Restricted Expendable Net Position Balance at June 30, 2024	Contributions and Grants	Program Services	Interfund Transfers (1)	Restricted Expendable Net Position Balance at June 30, 2025
Office of Criminal Justice	\$ 11,454	300,000	123,254	-	188,200
Office of Emergency Management	82,943	-	-	-	82,943
Office of Environmental Remediation	300	-	300	-	-
Office of Film Theatre Broadcasting	22,304	-	-	-	22,304
Office of Immigrant Affairs	57,007	11,900	103,814	67,706	32,799
Office of Spec Projects & Comm Events	276,392	435,155	454,649	21,798	278,696
Office of Sports, Wellness & Recreation	2,839	-	1,400	-	1,439
Office of Veterans Affairs	184,931	122,550	62,668	-	244,813
Office of Workforce Development	73,494	2,021	75,515	120,000	120,000
Office to Combat Dom Violence	67,474	64,394	68,383	-	63,485
Public Design Commission	113,441	-	-	(2,850)	110,591
Relief Efforts	45,989	8,439	10,002	-	44,426
Running Initiative	125,003	-	15,000	-	110,003
Small Business Services	703,896	5,000	350	-	708,546
Ticker - tape Parade	-	131,898	131,898	-	-
Universal Basic Income	116,500	-	116,000	-	500
Victims Compensation Fund	1,886	-	-	-	1,886
Women's Agenda	2,133	16,820	10,350	-	8,603
Young Men's Initiative	97,690	520	48,720	-	49,490
Center For Youth Employment	423,298	-	250,000	-	173,298
Allowance for Doubtful Accounts	(23,720)	-	-	-	(23,720)
	<u>\$ 16,800,991</u>	<u>7,183,814</u>	<u>8,026,954</u>	<u>-</u>	<u>15,957,851</u>

(1) Interfund transfers represent authorized transfers between projects or from unrestricted net position.

	Restricted Expendable Net Position Balance at June 30, 2023	Contributions and Grants	Program Services	Interfund Transfers (1)	Restricted Expendable Net Position Balance at June 30, 2024
Admin For Children Services	\$ -	812,312	801,289	839,813	850,836
Asylum Seekers	771,250	1,650,844	1,350,457	(11,875)	1,059,762
Baby Bonds	42,901	-	-	-	42,901
Building Healthy Communities	93,306	20,000	1,400	-	111,906
Center for Economic Opportunity	79,725	-	11,701	-	68,024
Child Care	983,879	4,300	80,026	(839,813)	68,340
Children's Cabinet	26,264	-	-	-	26,264
Commission for Economic Opportunity	138,068	-	-	-	138,068
Center for Innovation Thru Data Intelligence	175,280	290,000	216,302	(2,620)	246,358
Civilian Complaint Review Board	25	-	-	-	25
Community Assistance Unit	-	2,100	2,100	-	-
Connections to Care	66,278	-	-	-	66,278
Creative Communications Conference	28	-	-	-	28
DCAS/Historic Preservation	19,803	3,581,000	208,546	-	3,392,257
Democracy NYC	6,768	-	-	-	6,768
Deputy Mayor Health & Human Services	-	241,000	16,870	-	224,130
Dept of Consumer Affairs	35,258	-	13,137	(20,000)	2,121
Dept of Corrections	306,355	-	265,000	-	41,355
Dept of Cultural Affairs	1,701,845	100,000	141,042	20,000	1,680,803
Dept of Design & Construction	7,176	-	-	(5,633)	1,543
Dept of Education	68,430	162,684	162,684	-	68,430
Dept of Environmental Protection	56,129	4,000	18,815	-	41,314

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Notes to Financial Statements, Continued

(5) Restricted Expendable Net Position, Continued

	Restricted Expendable Net Position Balance at June 30, 2023	Contributions and Grants	Program Services	Interfund Transfers (1)	Restricted Expendable Net Position Balance at June 30, 2024
Dept of Homeless Services	\$ 98,640	35,000	-	-	133,640
Dept of Housing Pres and Dev	819,275	-	3,285	-	815,990
Dept of Mental Health	55,914	42,270	32,970	-	65,214
Dept of Parks and Recreation	61,848	67,553	83,409	-	45,992
Dept of Probation	1,081,162	155	128,168	-	953,149
Dept of Records & Information Services	1,105	-	-	(1,105)	-
Dept of Transportation	231,083	1,600	6,312	-	226,371
Dept of Youth & Comm Dev	597,433	280,495	158,735	5,633	724,826
Diversity In Journalism	-	160	-	-	160
Expanding Broadband In NYC	89	-	-	-	89
Food Justice Fund	536	-	-	(536)	-
Food Policy	37,417	205,000	143,559	536	99,394
Gun Violence Task Force	(3,141)	-	-	3,141	-
Health and Hospitals	452,550	-	-	-	452,550
Health and Human Services	280,734	18,200	18,200	(100,000)	180,734
Human Resources Admin	-	101,000	101,000	-	-
Human Rights Commission	9	-	-	-	9
Mayor's Office of Chief Tech	758,542	-	558,000	-	200,542
Mayor's Office of Intl Affairs	76,511	74,039	81,054	-	69,496
Mayor's Office of Media & Entertainment	-	432,000	432,000	-	-
Medical Debt Relief	-	575	-	-	575
Minority & Women Owned Business	146,620	-	167,500	20,880	-
NYC Aging	-	44,000	23,125	-	20,875
NYC Economic Dev Corp	373,250	-	-	-	373,250
NYC Housing Authority	25,000	70,000	70,000	-	25,000
NYC Service	1,124,685	57,427	455,822	-	726,290
NYC Soccer Initiative	699,460	-	20,262	-	679,198
NYC Speaks	164,375	-	176,250	11,875	-
Office For People With Disabilities	135,490	-	-	-	135,490
Office of Climate & Environmental Justice	349,545	49,750	49,903	-	349,392
Office of Criminal Justice	17,960	-	6,506	-	11,454
Office of Emergency Management	44,375	50,000	3,500	(7,932)	82,943
Office of Environmental Remediation	300	-	-	-	300
Office of Film Theatre Broadcasting	22,304	-	-	-	22,304
Office of Immigrant Affairs	205,403	-	148,396	-	57,007
Office of Spec Projects & Comm Events	207,032	668,189	616,381	17,552	276,392
Office of Sports, Wellness & Recreation	(2,678)	12,382	6,865	-	2,839
Office of Veterans Affairs	131,015	60,000	6,084	-	184,931
Office of Workforce Development	73,494	-	-	-	73,494
Office to Combat Dom Violence	77,852	-	10,378	-	67,474
Public Design Commission	115,976	-	2,535	-	113,441
Relief Efforts	45,989	-	-	-	45,989
Running Initiative	100,000	-	74,997	100,000	125,003
Secret Snowflake	(2,043)	7,043	5,000	-	-
Small Business Services	703,896	-	-	-	703,896
Strategic Policy Initiatives	5,365	-	-	(5,365)	-
Universal Basic Income	116,500	-	-	-	116,500
Victims Compensation Fund	1,886	-	-	-	1,886
Women's Agenda	-	1,028	-	1,105	2,133
Young Men's Initiative	117,235	-	19,545	-	97,690
Center For Youth Employment	423,298	-	-	-	423,298
Allowance for Doubtful Accounts	(23,720)	-	-	-	(23,720)
	<u>\$ 14,528,339</u>	<u>9,146,106</u>	<u>6,899,110</u>	<u>25,656</u>	<u>16,800,991</u>

(1) Interfund transfers represent authorized transfers between projects or from unrestricted net position. The \$25,656 transfer reflects a transfer in from the unrestricted net position.

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(6) City of New York Contract

The Fund renewed its contract agreement with the City to perform private fund-raising and other related services for the benefit of the City. The contract provides for reimbursement of certain operating expenses stipulated within the contract. The contract allows the Fund to retain up to 7% of all restricted contributions to offset reimbursable expenses. This retainage must be approved by the donor. This retainage may be waived for program use at the discretion of the Fund and the authorizing Deputy Mayor.

The contract also stipulates that the City provide the Fund with administrative office space, and office furniture and equipment. The cost of such facilities may be paid by the Fund from the retainage of contributions or it may be treated as a contributed nonfinancial asset if retainage is not available. During the years ended June 30, 2025 and 2024, the Fund elected to treat the use of facilities as in-kind rent. The in-kind rent for the years ended June 30, 2025 and 2024 was \$154,196 and \$149,315, respectively, which is considered to be the fair value of such rent, facilities and other (see note 2 for additional discussion on contributed nonfinancial assets).

(7) Operating Expenses

Expenses as shown in the accompanying statements of revenue, expenses and changes in net position consisted of the following for the years ended June 30, 2025 and 2024:

	Program <u>Services</u>	Management <u>and General</u>	Fund- <u>Raising</u>	2025 <u>Total</u>
Personnel services:				
Salaries	\$ 780,302	90,354	108,682	979,338
Payroll taxes and other employee benefits	<u>227,358</u>	<u>26,326</u>	<u>31,667</u>	<u>285,351</u>
Total personnel services	1,007,660	116,680	140,349	1,264,689
Direct program expenses	8,113,635	-	-	8,113,635
Accountant	80,400	20,100	-	100,500
Audit and tax preparation fees	-	36,000	-	36,000
In-kind rent	84,808	46,259	23,129	154,196
In-kind professional	38,873	17,670	14,136	70,679
Insurance	11,331	6,102	-	17,433
Other expenses	<u>33,252</u>	<u>8,936</u>	<u>5,644</u>	<u>47,832</u>
Total	<u>\$ 9,369,959</u>	<u>251,747</u>	<u>183,258</u>	<u>9,804,964</u>

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY

Notes to Financial Statements, Continued

(7) Operating Expenses, Continued

	<u>Program Services</u>	<u>Management and General</u>	<u>Fund- Raising</u>	<u>2024 Total</u>
Personnel services:				
Salaries	\$ 790,341	124,860	175,054	1,090,255
Payroll taxes and other employee benefits	<u>303,700</u>	<u>47,980</u>	<u>67,267</u>	<u>418,947</u>
Total personnel services	1,094,041	172,840	242,321	1,509,202
Direct program expenses	6,663,540	-	-	6,663,540
Accountant	72,770	18,193	-	90,963
Audit and tax preparation fees	-	36,300	-	36,300
In-kind rent	82,123	44,795	22,397	149,315
In-kind professional	62,175	28,262	22,609	113,046
Insurance	10,815	5,823	-	16,638
Other expenses	32,727	15,073	10,404	58,204
Bad debt	<u>264,827</u>	<u>-</u>	<u>-</u>	<u>264,827</u>
Total	<u>\$ 8,283,018</u>	<u>321,286</u>	<u>297,731</u>	<u>8,902,035</u>

(8) Contingencies

Certain grants recognized as revenue by the Fund are subject to continued compliance with donor imposed restrictions and conditions. In the event of noncompliance, a donor may cancel its grant agreement and may require the Fund to return any unspent amount on the grants. In addition, certain grants and contracts are subject to independent audit by the awarding agency or funding source. Such audit could result in the disallowance of expenditures under the terms of the grant or reductions of future grant funds.

Management is of the opinion that such events, if any, would not have a material impact on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such contingency.

Under the requirements of ERC, future audits may be required and certain determinations may be questioned as not being appropriate under the guidelines of ERC. Such determinations could lead to recoupment by the Internal Revenue Service (IRS).

THE MAYOR'S FUND TO ADVANCE NEW YORK CITY
Notes to Financial Statements, Continued

(9) Accounting Standards Issued But Not Yet Implemented

GASB has issued the following pronouncements which will be implemented in the years required.

The effects of the implementation of these pronouncements are not known at this time.

Statement No. 103 - Financial Reporting Model Improvements. Effective for fiscal years beginning after June 15, 2025.

Statement No. 104 - Disclosure of Certain Capital Assets. Effective for fiscal years beginning after June 15, 2025.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Board of Directors
The Mayor's Fund to Advance New York City:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of The Mayor's Fund to Advance New York City (the Fund), a component unit of The City of New York, New York, which comprise the statement of net position as of June 30, 2025, and the related statements of revenue, expenses and changes in net position and cash flows for the year then ended, and the related notes to financial statements, and have issued our report thereon dated October 9, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Fund's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Fund's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

EFPR Group, CPAs, PLLC

Williamsville, New York
October 9, 2025