

## City of New York

## OFFICE OF THE COMPTROLLER

## Scott M. Stringer COMPTROLLER



## SPECIAL REPORTS

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Deputy Comptroller for Audit

Analysis of the Financial and Operating Practices of Union-Administered Benefit Funds with Fiscal Years Ending in Calendar Year 2017

SR19-086S November 15, 2019 http://comptroller.nyc.gov



## THE CITY OF NEW YORK OFFICE OF THE COMPTROLLER SCOTT M. STRINGER

November 15, 2019

To the Residents of the City of New York:

My office has analyzed the financial practices of 107 union-administered benefit funds that received approximately \$1.34 billion in City contributions during 2017. Benefit funds provide City employees, retirees and dependents with a variety of supplemental health benefits not provided under City-administered health insurance plans.

The purpose of this report is to provide a comparative analysis of the overall financial activities of union-administered benefit funds that received City contributions. The analyses contained in this report provide a means of comparing the operations of the funds and performance of fund trustees and administrators.

In summary, this report identifies the following financial issues:

- Certain funds spent a large percentage of their revenue on administrative expenses. Reducing administrative expenses would allow funds to increase benefits for members.
- Certain funds had large operating surpluses resulting in high reserves. Excess reserves may indicate that funds should increase members' benefits.
- The expenses of certain funds exceeded their revenues, resulting in operating deficits. Operating deficits could deplete fund reserves, which could ultimately lead to insolvency.

This report contains eight recommendations that are addressed to the funds' trustees and three recommendations to the Office of Labor Relations.

If you have any questions concerning this report, please e-mail my Audit Bureau at audit@comptroller.nyc.gov.

Sincerely,

Scott M. Stringer

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# THE CITY OF NEW YORK OFFICE OF THE COMPTROLLER SPECIAL REPORTS

Analysis of the
Financial and Operating Practices of
Union-Administered Benefit Funds
with Fiscal Years Ending in
Calendar Year 2017

SR19-086S

## **EXECUTIVE SUMMARY**

This report provides a comparative analysis of the overall financial activities of 92 union-administered welfare and annuity funds that in 2017 received approximately \$1.31 billion in City contributions for the benefit of active and retired City employees.<sup>1</sup> Such an analysis is prepared annually based on the independently audited financial reports and other information filed by the funds in accordance with New York City Comptroller's Directive #12. This report aggregates the information reported by the funds and compares funds of similar type and size of City contribution in relation to the amounts spent on administration, operating surplus/deficits, benefits provided, and year-end reserves.<sup>2</sup>

## **Findings and Conclusions**

In 2017, the 92 welfare and annuity funds spent nearly \$111.5 million (7.74 percent on average) of their total revenue on administration as compared with \$107.8 million (9.76 percent on average) in 2016.

<sup>&</sup>lt;sup>1</sup> For 2017, the City contributed approximately \$1.34 billion to 107 union-administered funds that submitted Directive #12 filings. However, we limited the computation of category averages and other financial analyses in this report to 92 of the funds, which received \$1.31 (98 percent) of \$1.34 billion in total City contributions. The remaining 15 funds, 13 of which received a total of \$32.72 million (2 percent) of the City's contributions in 2017, along with 2 funds that failed to submit their required audited financial statements for 2017, were excluded from the analysis for different reasons which are detailed in the Scope of Analysis section of this report, and on page 4 of Exhibit B.

<sup>&</sup>lt;sup>2</sup> The Comptroller's Office issued Directive #12 to ensure uniform reporting and auditing requirements for union-administered benefit funds that receive contributions from the City. The Comptroller's Directives are used to establish policies governing internal controls, accountability, and financial reporting. The Comptroller is not, however, a regulator with remedial powers charged with enforcing fiduciary obligations under a rubric of laws and regulations akin, for example, to the United States Department of Labor or the New York State Department of Financial Services.

#### Of the 92 funds, in 2017:

- ➤ 16 welfare funds and 8 annuity funds expended 30 percent higher-than-average amounts for administration than other funds of a similar type and size.
- ➤ 10 welfare funds, which maintained high reserves, expended 20 percent lower-thanaverage amounts for benefits than other funds of a similar type and size.
- ➤ 4 welfare funds had benefit expenditures that exceeded their revenues, causing each of these funds to dip into their reserves.
- ➤ 10 welfare funds incurred operating deficits totaling \$2.0 million, which reduced their available reserves. The deficits ranged from \$16,397 to approximately \$554,241.

In summary, we identified the following financial issues in one or more of the funds that should be addressed by those funds:

- Expenses that exceeded revenues, resulting in operating deficits;
- Administrative expenses that exceeded the average for that category of fund; and
- Operating surpluses that resulted in higher-than-average reserves.

The analysis also identified other areas of concern, which include:

- ➤ 23 funds received "qualified" opinions³ from their independent auditors.
- > 28 funds did not submit their Directive #12 reports within the prescribed time frame.
- > 70 funds did not use a certified public accountant (CPA) firm listed on the Comptroller's prequalified list as recommended by Directive #12.
- One fund continues to delay benefit eligibility for new members in violation of its agreement with the City of New York.

<sup>&</sup>lt;sup>3</sup> CPAs may render one of the following opinions on a Fund's audited financial statements: Unqualified, Qualified, Adverse and Disclaimer. Descriptions of each of these CPA opinions can be found on page 28.

### Recommendations

As a result of our analysis, we make 11 recommendations, 8 to the trustees of individual funds and 3 to the Office of Labor Relations (OLR):

- Trustees of funds with higher-than-average administrative costs as a percentage
  of total revenue should reduce administrative expenses and determine
  whether the savings can be redirected to increased benefits for members.
- Trustees of funds with lower-than-average benefit expenses as a percentage of total revenue should determine whether their revenues can support increased benefits for members.
- Trustees of funds with low reserve levels should take steps to ensure that their funds remain solvent. To accomplish that goal, funds should seek to reduce administrative expenses. If that is not possible or does not provide sufficient funds to ensure solvency, the trustees should attempt to reduce costs associated with benefits.
- Trustees of funds that have incurred operating deficits, particularly those with low reserve levels, should ensure that anticipated benefit and administrative expenses will not exceed projected total revenue.
- Trustees of funds with higher-than-average reserve levels, particularly those whose funds spend less than average amounts of their revenue on benefits, should consider enhancing their members' benefits.
- Trustees of funds are required to submit to the Comptroller's Office an annual report showing the fund's condition and affairs in accordance with Directive #12 and that submission must be filed within nine months after the close of a fund's fiscal year-end. Trustees should ensure that those filings are timely made in accordance with Directive #12.
- Trustees of funds should consider contracting with CPAs that are listed on the Comptroller's prequalified list.
- Trustees of the fund that delays members' eligibility for benefits beyond their first day of employment must revise the fund's policy to comply with its union's welfare fund agreement with the City.
- OLR should use the information in this report to ensure that the trustees of the relevant funds correct the conditions cited in qualified opinions received from their independent accountants.

- OLR should consider withholding City contributions from all delinquent funds that failed to submit their Directive #12 reports to the Comptroller's Office or fail to otherwise abide by the terms of that Directive and/or their welfare fund agreements with the City.
- Whenever a fund improperly delays the provision of benefits to members after their first day of City employment, OLR should recover from the fund the portion of the City's contributions that corresponds to the number of employees whose coverage was delayed and the period of such delay.

This report has identified 7 funds that as of 2017 had potential financial issues that should be addressed by fund management as shown in the chart on the following page.

## Summary of the 7 Funds with Potential Financial Problems Identified in this Report (Problem Areas Highlighted)

		OVERALL	SURPLUS OVERALL OR		BENEFITS EXPENSE		ADMINISTRATIVE EXPENSE		FUND BALANCE			RISK OF
FUND	REVENUE	EXPENSES	OPERATING (DEFICIT)	TOTAL	% OF REVENUE	TOTAL	% OF REVENUE	TOTAL	% OF REVENUE	BALANCE/ DEFICIT*	OPINIONS	INSOLVENCY (SEE LEGEND)
Local 831 Uniformed Sanitationmen's Assoc WF**	\$13,324,995	\$13,671,790	(346,795)	\$11,852,049	89%	\$1,819,741	14%	\$5,054,410	38%	1,457	Unqualified	N
Local 854 Uniformed Fire Officers Assoc WF**	\$4,525,618	\$5,079,859	(554,241)	\$4,766,073	105%	\$313,786	7%	\$7,853,925	174%	1,417	Qualified***	N
Local 3 IBEW Electricians WF	\$2,644,517	\$2,977,365	(332,848)	\$2,707,223	102%	\$270,142	10%	\$7,728,473	292%	2,322	Unqualified	N
Local 3 IBEW Electricians RWF**	\$2,150,126	\$2,433,019	(282,893)	\$2,212,816	103%	\$220,203	10%	\$3,364,455	156%	1,189	Qualified***	N
Doctors Council WF**	\$1,469,442	\$1,730,521	(261,079)	\$1,404,035	96%	\$326,486	22%	\$2,513,918	171%	963	Unqualified	N
Doctors Council RWF**	\$921,730	\$993,984	(72,254)	\$814,722	88%	\$179,262	19%	\$1,290,264	140%	1,786	Qualified***	N
United Probation Officers Assoc RWF	\$772,497	\$709,374	63,123	\$406,131	53%	\$303,243	39%	\$942,366	122%	1,493	Qualified***	N

#### Legend

N - Currently Not at Risk of Insolvency

ST – Short-term Risk of Insolvency within 1 - 3 years

LT - Long-term Risk of Insolvency greater than 3 years

N/A - Not Applicable

<sup>\*</sup> A ratio estimating the number of years that a fund can operate before being "in the red" if all factors remain constant. For example, the number "101" would indicate the fund has approximately one year before becoming insolvent.

<sup>\*\*</sup> These funds were also cited for Potential Financial Problems in 2016.

<sup>\*\*\*</sup> See Table XXI where the specific issue for each fund with a "Qualified" opinion is detailed. CPAs may render one of the following opinions: Unqualified, Qualified, Adverse, or a Disclaimer (see page 28).

## REPORT OF ANALYSIS

## **Background**

New York City has provided health insurance benefits to its employees since 1947. Since 1966, the City has provided its active employees, retirees, and their families with basic health and hospitalization coverage, among other benefits. As a result of collective bargaining with the unions that represent City employees, the City also agreed to the establishment of union-administered benefit funds, to which the City contributes, so that employees can be provided with additional health and other benefits beyond those provided by the City. In some cases, separate funds were established for retirees. For certain workers, in addition to contributing to the union-administered welfare funds, the City contributes to union-administered annuity funds that provide lump sum payments at retirement.

Pursuant to collective bargaining agreements, the City's contributions to the union-administered benefit funds are placed in legally established trusts administered by trustees appointed by the unions or associations that represent the employees. City officials are not directly involved in the administration of those funds.

The determination of the types of benefits to be provided to members, the amounts paid, deductibles, and other terms of the operations and benefits provided is left to the trustees' discretion. The benefits provided are listed in the fund agreements between the City and the unions. Some funds now provide legal assistance and educational activities in addition to health benefits. Other funds, such as the Uniformed Officers' Funds, receive additional City contributions to operate Civil Legal Representation Funds that provide various types of legal services to their members. Some funds are self-insured; other funds provide most of their benefits through insurance companies.<sup>4</sup> Typical benefits provided by funds to members and their families include:

- · dental benefits—including regular exams;
- optical benefits for examinations and eyeglasses;
- prescription drug reimbursement;
- life insurance; and
- supplemental health and hospitalization.

Fund managers have a fiduciary responsibility to provide optimum benefits to members while keeping administrative costs to a minimum. A fund that accumulates excessive reserves or expends large amounts for administrative costs does not achieve its basic goal of providing optimum benefits to members.

<sup>&</sup>lt;sup>4</sup> Of the 107 funds, only four arrange for insurance companies to provide more than 80 percent of their benefits. Together, those insured funds received only \$1.4 million (less than ½ of one percent) of the \$1.34 billion in NYC Contributions paid in 2017. Insured funds pay premiums to insurance companies, such as The Hartford for life insurance; GHI Dental for Dental benefits; Davis Vision for Optical benefits; and AFLAC for Cancer Benefits, and these insurance companies pay all member claims. The remaining 103 funds are self-insured. The self-insured funds may also pay premiums to insurance companies for some of their benefits (up to 20 percent of total member benefits), but most member claims are paid directly by the funds. In addition, self-insured funds may employ a third party company (i.e. Administrative Services Only) to process the claims.

For 2017, the City contributed approximately \$1.34 billion to 107 union-administered active and retiree welfare funds and annuity funds.<sup>5</sup> The annual contribution to each welfare fund varied based on its union's collective bargaining agreement with the City. This year, 28 benefit funds that each received more than \$10 million from the City, accounted for \$1.15 billion (86 percent) of the City's total contributions as shown in Table I.

Table I

Funds Receiving More Than \$10 Million<sup>1</sup>
in City Contributions in 2017

Fund Name <sup>2</sup>	Revenue	Contribution <sup>3</sup>
Local 2 United Federation of Teachers WF/RWF	\$340,322,720	\$336,013,058
DC 37 WF	\$290,986,996	\$278,365,017
Patrolmen's Benevolent Assoc RWF	\$61,096,442	\$54,648,700
Patrolmen's Benevolent Assoc WF/CLRF	\$53,456,004	\$53,099,348
Steamfitters' Industry Supplemental AF	\$130,459,129	\$43,930,803
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	\$50,464,517	\$41,635,707
Local 371 Social Service Employees WF/ED/Legal/ADM	\$31,970,134	\$31,802,839
Detectives Endowment Assoc WF/RWF/ADM	\$40,146,823	\$29,935,829
Sergeants Benevolent Assoc (Police) WF/RWF/CLRF	\$21,209,936	\$20,629,611
Local 94 Uniformed Firefighters Assoc RWF	\$36,279,976	\$19,701,195
Local 831 Uniformed Sanitationmen's Assoc AF	\$33,979,342	\$19,480,299
Correction Officers' Benevolent Assoc WF/CLRF	\$18,641,854	\$18,299,279
Local 237 Teamsters WF	\$47,221,405	\$17,698,051
Correction Officers' Benevolent Assoc RWF	\$16,404,863	\$15,361,642
New York State Nurses Assoc WF	\$17,861,009	\$15,268,009
Local 94 Uniformed Firefighters Assoc WF	\$17,758,832	\$14,399,694
Local 831 Uniformed Sanitationmen's Assoc RWF	\$18,774,938	\$14,337,481
Professional Staff Congress CUNY WF/RWF	\$44,430,692	\$13,096,413
Local 1 Council of Supervisors & Admin RWF	\$15,023,749	\$13,029,736
Local 831 Uniformed Sanitationmen's Assoc WF	\$13,324,995	\$12,976,385
Organization of Staff Analysts WF/RWF/ED	\$14,095,458	\$12,573,335
Patrolmen's Benevolent Assoc AF	\$35,977,490	\$12,486,087
Local 1 Council of Supervisors & Admin WF	\$12,767,233	\$12,035,514
Local 371 Social Service Employees AF	\$17,262,191	\$11,750,160
Local 30 A-D IUOE Engineers AF	\$29,953,986	\$11,529,703
Correction Officers' Benevolent Assoc AF	\$20,080,568	\$10,554,088
Local 237 Teamsters AF	\$59,191,621	\$10,048,006
Local 3 IBEW Electrical Workers Industry AF <sup>4</sup>	\$213,317,813	\$10,013,034
Total (28 Funds)	\$1,702,460,716	\$1,154,699,023
Total (all 107 Funds)⁵		\$1,339,427,447
Percent of Total		86%

<sup>&</sup>lt;sup>1</sup> This cutoff figure is arbitrary and used for descriptive purposes only.

<sup>&</sup>lt;sup>2</sup> <u>Fund Abbreviations</u>: ADM = Administration Fund; AF = Annuity Fund; CLRF = Civil Legal Representation Fund; ED = Education Fund; Legal = Legal Services Fund; RWF = Retiree Welfare Fund; and WF = Welfare Fund

The difference between Total Revenue and New York City (NYC) contributions consists of revenue from interest, dividends, other employer contributions, miscellaneous income, and gains/losses on investments.

<sup>&</sup>lt;sup>4</sup> This Fund was excluded from the analysis because it received a substantial portion of its revenues from sources other than the City ( see page 4 of Exhibit B).

<sup>&</sup>lt;sup>5</sup> The \$1.34 billion in total contributions excludes NYC contributions made to two funds (LEEBA AF and LEEBA WF/RWF) that failed to submit complete Directive 12 filings, including required audited financial statements for 2017.

<sup>&</sup>lt;sup>5</sup> Some unions offer education, legal services, and disability benefits through separate funds. For purposes of this report, we consolidated these separate funds with the welfare-benefit funds for their respective unions.

Table II identifies the number and types of funds that received contributions from the City in 2017 by size.

Table II

## Number and Categories of Benefit Plans in Survey in 2017

NYC Contributions	Active and			Total NYC
Revenue Category	<u>Retiree</u>	<b>Annuity</b>	<u>Total</u>	<b>Contributions</b>
Up to \$1 million	14	8	22	\$10,245,546
\$1 million to \$3 million	18	4	22	44,144,314
\$3 million to \$10 million	12	9	21	107,631,118
\$10 million to \$20 million	12	6	18	254,625,077
More than \$20 million	8	1	9	890,060,912
Funds in Survey	64	28	92	\$1,306,706,967
Funds excluded from this analysis because they would have distorted the results	<u>10</u>	<u>5</u>	<u>15</u>	\$32,720,480
Total All Funds	<u>74</u>	<u>33</u>	<u>107</u>	<u>\$1,339,427,447</u>

As of the end of the funds' 2017 fiscal years, net assets available for plan benefits for the 107 benefit funds totaled \$11.8 billion, including nearly \$3.2 billion for the 74 welfare funds and \$8.6 billion for the 33 annuity funds.

## **City Interest in the Operation of Benefit Funds**

Although City officials do not regulate or administer the funds, their benefit fund agreements with OLR require all union-administered benefit funds that receive City contributions to comply with Comptroller's Internal Control and Accountability Directive #12. First published in 1977, Comptroller's Directive #12 provides uniform reporting and auditing requirements for all benefit funds. In 1997, Directive #12 was revised to include provisions that modified fund reporting requirements, required assessments of consultant services, modified the criteria for contracting services through competitive bids, and expanded the requirements for hiring independent certified public accountants to audit the funds. Directive #12 was most recently updated in December 2014 to update contact information and to include electronic submission of funds annual filings. (Appendix A contains the Directive #12 in use during Fiscal Year 2017.)

The benefit fund agreements, along with Directive #12 reporting requirements, help the City, the funds, and their members monitor the funds' financial and operating activities. Toward that end, the following requirements are imposed:

- The fund trustees are required to keep accurate records in conformity with generally accepted accounting principles (GAAP).
- Each fund must be audited annually by an independent CPA selected by the trustees. Comptroller's Directive #12 strongly recommends that funds select these CPAs through a competitive proposal process and that funds contract only with firms listed on the Comptroller's prequalified list of CPAs.

- Each fund must send an annual membership report that summarizes its financial condition to all fund members.
- Nine months after the close of its fiscal year, each fund's trustees must submit its annual filing to the Comptroller's Office showing the fund's "condition and affairs" during its fiscal year.<sup>6</sup> The filing must contain information as prescribed in Comptroller's Directive #12, including a CPA audited financial statement and annual membership report.

In addition to providing a uniform reporting mechanism, Directive #12 requires that the funds' CPAs prepare and submit management letters commenting upon weaknesses in internal and management controls that were identified during their audits. Also, the funds must submit detailed information on administrative and benefit expenses. Further, Directive #12 requires that each fund submit an annual trustee representation letter signed by all trustees that provides key information about the fund including: a listing of all consultants and other outside professional service providers paid on a fee or commission basis; amounts paid to trustees and the highest paid fund officers/employees; investment policies; travel policies; and fund tax returns. The funds are also subject to further audit by the Comptroller's Office.

## **Objectives**

Our objective was to provide comparative data on the overall financial activities of 92 of the 107 union-administered active and retiree welfare, education, legal, and annuity funds that received City contributions during the funds' Fiscal Year 2017 and that submitted data to the Comptroller in accordance with Directive #12.7

## Scope of Analysis

The purpose of this report is to provide a comparative analysis of the overall financial activities of the funds and their benefits. The individual analyses also supplement the independent CPA audits by providing additional information to assess the performance of the fund trustees and administrators with reference to fund expenditures. This report is based upon Fiscal Year 2017 financial reports and other information filed by the 107 funds with the Comptroller's Office, as required by Comptroller's Directive #12.8 (See Exhibit A for a list of funds with their official and abbreviated names.)

We reviewed the financial information for the 107 benefit funds. However, we limited the computation of category averages and other financial analyses to 92 of the funds, which received \$1.31 (98 percent) of \$1.34 billion in total City contributions, while providing benefits to the bulk of the City's work force during Fiscal Year 2017. The remaining 15 funds, which received a total of \$32.72 million (2 percent) of the City's contributions in 2017, were excluded for different reasons: 7 funds received more than 95 percent of their

<sup>&</sup>lt;sup>6</sup> The main component of the "condition and affairs" is the financial statements, which are audited and certified by an independent CPA firm. Most of the other documents (i.e., Administrative and Benefit Expense Schedules) include various calculations derived from information contained in the financial statements.

At the end of the report, Exhibit B has financial data for the 107 funds. Most of the funds' fiscal years ended in either June or December 2017.

<sup>&</sup>lt;sup>8</sup> Directive #12 filings are generally received during the following calendar year because, according to Directive #12, the funds have up to nine months after the close of their fiscal years (some of which end on December 31) to submit the required documents.

revenue from sources other than the City; 2 funds included other groups that received substantial revenue from sources other than the City; 1 College Scholarship Fund provided benefits only to public high school students; 3 funds had fiscal year-ends that differed from those of their associated welfare funds<sup>9</sup>; and 2 funds failed to submit the required 2017 Directive #12 filings. (See Exhibit B for Revenues, Expenses and Fund Balances information on the 107 Funds.)

This report compares certain aspects of the 92 included funds and identifies operational norms and deviations during Fiscal Year 2017. The report's analysis is based on the financial activities of benefit funds receiving contributions from the City during Calendar Year 2017. To perform these analyses, we compute 10 category averages to compare each of the 92 funds to other funds of similar type and size of City contribution as shown in the chart below. Our results can then be used by fund trustees and administrators to perform their own internal analyses.

#### **Comparative Analysis: Categories of Similar Funds**

CAT	FUND TYPE		CITY CONTRIBUTION	FUNDS	TOTAL
1			Up to \$1 million	10	
2		Self –	\$1 million to \$3 million	18	
3	Active & Retiree	& Insured Benefits	\$3 million to \$10 million	12	
4	Welfare		\$10 million to \$20 million	12	
5	Funds		More than \$20 million	8	
6		Insured Benefits	Up to \$3 million	4	64
7			Up to \$1 million	8	
8	Appuit	, Eundo	\$1 million to \$3 million	4	
9	Ailluity	/ Funds	\$3 million to \$10 million	9	
10			More than \$10 million	7	28
				TOTAL	92

This report's tables, exhibits, and appendices can be a starting point for fund trustees and administrators to identify areas for cost reduction or other appropriate action to ensure financial solvency. No conclusions should be drawn from any single exhibit in this report. For example, even though an exhibit might show that a particular fund's benefit expenses exceeded its revenues, it might not be a problem if the fund has sufficient or high reserves. On the other hand, funds incurring high administrative costs relative to other funds of a similar size should review their costs carefully and reduce them whenever possible.

Our examination was performed in accordance with the City Comptroller's responsibilities under Chapter 5, §93, of the New York City Charter, and under the provisions of agreements between the City and the individual unions.

<sup>&</sup>lt;sup>9</sup> These three funds, two Civil Legal Representation funds (CLRFs) and one Education fund, had different fiscal year-end dates than their associated welfare funds so that consolidation would have distorted the information reported.

## **FUND EXPENSES**

For purposes of this report, benefit expenses include costs directly associated with providing benefits to members, such as salaries or other payments to professionals who provide direct services to members, such as attorneys who provide legal services to members, instructors who conduct in-house training for members, and physicians who examine members for worker's disability purposes. Administrative expenses include salaries for fund employees, insurance company retention fees, 10 overhead costs involved in doing business (e.g., costs associated with processing claims), rent for office space and office expenses, professional fees paid for legal, accounting, and consultant services, and expenditures for travel and conferences. (See Exhibit C for a breakdown of Administrative Expenses.)

In 2017, nearly \$111.5 million (7.74 percent on average) of total revenue was spent on administering the 92 funds as compared with \$107.8 million (9.76 percent on average) for 90 funds in 2016. The largest single component — salaries for administrative and clerical staff totaling \$47.7 million — represented 42.8 percent of total administrative expenses. Other major administrative expenses included \$21.1 million for consultant services, \$13.2 million for office-related expenses, \$9.7 million for investment and custodial services, \$9.2 million for rent, \$6.1 million for legal, accounting, and auditing services, \$1.3 million for insurance and another \$1.2 million for insurance retention (administrative) charges.

For comparison of fund expenses, operating deficits and reserve levels, we categorized the funds into the following three groups:

- Self-insured welfare funds for active members and retirees;
- Insured welfare funds for active members and retirees (we classified a fund as insured if at least 80 percent of its benefits was provided by insurance companies rather than directly by the fund); and
- Annuity funds.

Current funds' agreements do not specify what portion of the funds' total revenue may be reasonably spent on administrative expenses. In the absence of such guidelines, we calculated the average for each category (based on funds of similar size) to enable us to identify those funds whose administrative expenses deviated significantly from these averages. Table III indicates, by category, the average amount and percentages of total revenue expended by the 92 funds on administrative costs and the range of such percentages in 2017.

<sup>&</sup>lt;sup>10</sup> In health insurance, the retention fee is the fraction of the premium amount which goes toward administrative costs.

Table III

## Average Amount, Percentage of Total Revenue and Percentage Range Spent on Administration\* by Fund Category

#### Self-Insured Active and Retiree Welfare Funds:

NYC Contributions		<u>Average</u>		
Revenue Category	<u>Funds</u>	<u>Amount</u>	Percent	Percentage Range
Up to \$1 million	10	\$115,678	19.21%	9.07 to 39.25%
\$1 million to \$3 million	18	268,288	12.73	6.77 to 27.80
\$3 million to \$10 million	12	637,306	6.91	2.78 to 14.49
\$10 million to \$20 million	12	1,675,995	7.57	2.47 to 13.66
More than \$20 million	8	7,889,413	7.55	5.59 to 10.44
Overall Average 2017	60	\$2,117,336	10.79%	_
Overall Average 2016	58	\$1,974,031	11.43%	

#### Insured Active and Retiree Welfare Funds:

NYC Contributions		<u>Average</u>		
Revenue Category	<u>Funds</u>	Amount	Percent	Percentage Range
Up to \$3 million	4	\$53,796	8.41%	2.29 to 15.45%
Overall Average 2017	4	\$53,796	8.41%	_
Overall Average 2016	4	\$49,974	9.09%	

### **Annuity Funds:**

NYC Contributions		<u>Average</u>		
Revenue Category	<u>Funds</u>	Amount	<u>Percent</u>	Percentage Range
Up to \$1 million	8	\$81,686	4.36%	0 to 11.44%
\$1 million to \$3 million	4	232,884	4.35	2.22 to 6.52
\$3 million to \$10 million	9	663,141	3.34	1.02 to 8.94
\$10 million to \$20 million	7	983,742	2.98	0.77 to 6.10
Overall Average 2017	28	\$490,363	3.76%	
Overall Average 2016	28	\$688,710	7.83%	

<sup>\*</sup> Our analysis of the administrative expenses as reported on the financial statements is uniformly evaluated for the purpose of our report. At times, we may be required to reclassify specific expenses (i.e., insurance retention) to ensure that all funds are evaluated uniformly.

## **Welfare Funds: Administrative Expenses**

Welfare funds provide benefits on a self-insured or insured basis. Whether a fund is self-insured or insured significantly affects the level of its reported administrative expenses. Self-insured funds categorize claims processing costs as administrative expenses, while insured funds include most claims processing costs as part of their insurance premiums and thus categorize them as benefit expenses. Therefore, reported administrative expenses of self-insured funds are generally higher than those of insured funds. To make comparisons between self-insured and insured funds more meaningful, we transferred insurance company retention charges to administrative costs whenever possible. Table IV lists 16 self-insured and insured welfare funds that spent at least 30 percent higher-than-average percentage of their revenue on administrative expenses in 2017.

Table IV

<u>Active and Retiree Welfare Funds with</u>

High Administrative Expense-to-Revenue Ratios

Fund Name	Category Average	<u>Fund</u>	Percentage Deviation From Category <u>Average</u>
Colf Inquired, Up to \$4 million			
Self-Insured: Up to \$1 million United Probation Officers Assoc RWF*	19.21%	39.25%	104.38%
Local 15, 15A, 15C Operating Engineers WF/RWF*	19.21	25.69	33.75
Local 306 Municipal Employees WF*	19.21	25.47	32.63
Self-Insured: \$1 million to \$3 million			
United Probation Officers Assoc WF*	12.73	27.80	118.47
Doctors Council WF*	12.73	22.22	74.58
Local 300 Civil Service Forum WF*	12.73	18.93	48.70
Local 1181 CWA Supervisory Employees WF/RWF	12.73	16.68	31.07
Self-Insured: \$3 million to \$10 million			
Local 1182 CWA Security Benefits Fund WF/RWF/Legal*	6.91	14.49	109.85
Local 237 Teamsters RWF	6.91	9.51	37.70
Self-Insured: \$10 million to \$20 million			
Local 831 Uniformed Sanitationmen's Assoc WF*	7.57	13.66	80.48
Organization of Staff Analysts WF/RWF/ED*	7.57	11.38	50.38
Local 1 Council of Supervisors & Admin RWF*	7.57	10.00	32.19
Local 237 Teamsters WF	7.57	9.94	31.37
Self-Insured: More than \$20 million			
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	7.55	10.44	38.21
Insured: Up to \$3 million			
Fire Alarm Dispatchers Benevolent Assoc WF*	8.41	15.45	73.33
Local 333 United Marine Division WF/RWF	8.41	12.29	46.10

<sup>\*</sup> These funds also incurred higher-than-average administrative costs in 2016.

Table V lists 17 selected self-insured and insured welfare funds that spent at least 30 percent lower-than-average percentage of their revenue on administrative expenses in 2017.

Table V

Active and Retiree Welfare Funds with
Low Administrative Expense-to-Revenue Ratios

			Percentage Deviation
Fund Name	Category Average	Fund	From Category Average
	rttolago	<u>- a.r.a</u>	<u>, worago</u>
Self-Insured: Up to \$1 million Local No. 5 MNCPL Employees Benefit Trust Fund* NYC Muni. Steamfitters & Steamfitter Helpers WF* Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	19.21% 19.21 19.21	9.07% 10.97 12.22	(52.78%) (42.87) (36.37)
Self-Insured: \$1 million to \$3 million			
Correction Captains Assoc RWF* DC 9 Painting Industry WF/RWF (Local 1969) Local 1199 SEIU NYC Ed/Child & Eldercare Fund*	12.73 12.73 12.73	6.77 7.16 7.90	(46.77) (43.76) (37.94)
Self-Insured: \$3 million to \$10 million			
New York State Nurses Assoc Ed Fund Local 854 Uniformed Fire Officers Assoc RWF* NYC Municipal Plumbers & Pipefitters WF* Local 444 Sanitation Officers RWF*	6.91 6.91 6.91 6.91	2.78 4.15 4.15 4.56	(59.75) (39.94) (39.91) (34.03)
Self-Insured: \$10 million to \$20 million			
Local 94 Uniformed Firefighters Assoc RWF* Local 831 Uniformed Sanitationmen's Assoc RWF* New York State Nurses Assoc WF Correction Officers' Benevolent Assoc RWF* Correction Officers' Benevolent Assoc WF/CLRF*	7.57 7.57 7.57 7.57 7.57	2.47 3.70 4.93 5.11 5.15	(67.35) (51.13) (34.79) (32.47) (31.89)
Insured: Up to \$3 million			
NYC Deputy Sheriffs Assoc WF* NYC Deputy Sheriffs Assoc RWF*	8.41 8.41	2.29 3.63	(72.81) (56.86)

<sup>\*</sup> These funds also incurred lower-than-average administrative costs in 2016.

Without full audits of the individual welfare funds, it is not possible to determine why these funds incurred higher-than-average or lower-than-average administrative costs compared with their category averages.<sup>11</sup>

<sup>&</sup>lt;sup>11</sup> In May 2017, the New York City Comptroller's Office issued audit reports regarding two welfare funds administered by trustees selected by the United Probation Officers Association, which include discussion of those funds' higher-than-average administrative expenses. See *Audit Report on the Financial and Operating Practices of the United Probation Officers Association Welfare Fund*; <a href="http://comptroller.nyc.gov/reports/audit-report-on-the-financial-and-operating-practices-of-the-united-probation-officers-association-welfare-fund-fm16-069a/">http://comptroller.nyc.gov/reports/audit-report-on-the-financial-and-operating-practices-of-the-united-probation-officers-association-retirement-welfare-fund-fm16-070a/</a>.

## **Annuity Funds: Administrative Expenses**

In addition to contributing to the active and retiree welfare funds, the City contributes to annuity funds for uniformed employees and other specific workers on active duty. These funds pay out annuities upon a covered employee's termination from City service. The amounts of the lump sum distributions are based on the value of the covered employees' accounts and can include City contributions plus interest and dividends, investment appreciation (depreciation), or other income.

Annuity funds differ from active and retiree welfare funds in that they derive a significant portion of their total revenue from investment income and generally provide only one type of benefit. The percentage of revenue that annuity funds spend on benefits and administration is not comparable to the percentages spent by active and retiree welfare funds. Therefore, we computed category averages for the 28 annuity funds covered in this report separately from those calculated for active and retiree welfare funds. Table VI highlights the eight annuity funds that spent at least 30 percent higher-than-average percentage of their revenue on administrative expenses in 2017.

Table VI

Annuity Funds with High Administrative
Expense-to-Revenue Ratios

			Deviation
	Category		From Category
Fund Name	<u>Average</u>	<u>Fund</u>	<u>Average</u>
Up to \$1 million			
Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF*	4.36%	11.44%	162.24%
Assistant Dep Wardens/Dep Wardens AF	4.36	6.35	45.48
C4 million to C2 million			
\$1 million to \$3 million	4.05	0.50	40.00
Local 300 SEIU Civil Service Forum AF	4.35	6.52	49.98
\$3 million to \$10 million			
DC 37 AFSCME AF*	3.34	8.94	168.02
Local 1180 CWA Members AF	3.34	5.05	51.36
Detectives Endowment Assoc AF	3.34	4.84	45.20
\$10 million to \$20 million			
Local 371 Social Service Employees AF*	2.98	6.10	105.13
Correction Officers' Benevolent Assoc AF	2.98	5.01	68.41
2323 225.2 252.3.6117.10000711	00	0.01	30.11

<sup>\*</sup> These funds also incurred higher-than-average administrative costs in 2016.

Without full audits of the individual annuity funds, it is not possible to determine why these funds' administrative costs exceeded their category averages.

Nevertheless, as a general matter, reducing administrative expenses would increase the members' equity and result in larger annuity payments to members.

Percentage

## High Percentage Increases and Decreases in Revenue Spent on Administration

There may be many reasons why administrative expenses change significantly from one year to the next. For example, funds may contract with providers (e.g., accountants, attorneys, and consultants) in one year and not another, or trustees may change the basis of expense allocations between the union and the fund. However, without full audits of the individual funds, it is not possible to determine whether changes in administrative expenses reflect improvements or deteriorations for the funds, or neither. Table VII shows three funds that have increased the percentage of their revenues spent on administration by at least 30 percent from 2016 to 2017. Table VIII shows 19 funds that reduced the percentage of their revenues spent on administration by at least 30 percent from 2016 to 2017, including eight funds that also reduced the percentage of their revenues spent on administration by at least 30 percent for the second year in a row.

#### **Table VII**

### <u>High Percentage Increase of</u> Revenue Spent on Administration

	Administrativ	e Expense	
	Percent of Tot	al Revenue	Percentage
Fund Name	<u>2016</u>	<u>2017</u>	Increase
Local 444 Sanitation Officers WF	5.74%	9.10%	58.56%
Professional Staff Congress CUNY WF/RWF	5.84	8.82	51.06
Local 854 Uniformed Fire Officers Assoc WF	5.05	6.93	37.37

#### Table VIII

### <u>High Percentage Decrease in</u> Revenue Spent on Administration

	Administrativ	e Expense	
	Percent of To	tal Revenue	Percentage
Fund Name	<u>2016</u>	<u>2017</u>	<u>Decrease</u>
Local 854 Uniformed Fire Officers Assoc AF	9.44%	1.02%	(89.21%)
Civil Service Bar Assoc AF	40.45	4.70	(88.38)
Sergeants Benevolent Assoc (Police) AF	16.94	2.94	(82.66)
Local 444 Sanitation Officers Supplemental AF*	8.47	2.36	(72.11)
Superior Officers Council (Police) AF	3.34	1.02	(69.37)
Patrolmen's Benevolent Assoc AF	6.79	2.30	(66.20)
Local 246 SEIU NYC AF*	5.97	2.22	(62.75)
Steamfitters' Industry Supplemental AF	1.45	0.63	(56.61)
Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF	25.74	11.44	(55.56)
Local 3 IBEW Communications Electricians AF*	4.51	2.11	(53.23)
Correction Captains Assoc AF*	8.84	4.45	(49.67)
Local 94 Uniformed Firefighters Assoc AF*	3.08	1.57	(48.98)
Local 237 Teamsters AF*	6.87	3.58	(47.81)
Local 30 A-D IUOE Engineers AF*	1.33	0.77	(41.62)
NYC Municipal Plumbers & Pipefitters WF	6.68	4.15	(37.92)
Local 891(IUOE) AF*	6.58	4.11	(37.58)
House Staff Comm of Interns & Residents WF/Legal	10.60	6.77	(36.07)
Doctors Council AF	6.87	4.54	(33.91)
Local 300 SEIU Civil Service Forum AF	9.46	6.52	(31.03)

<sup>\*</sup> These funds also decreased administrative spending as a percent of total revenue in 2016.

## **Administrative Expenses Versus Total Expenses**

Administrative expenses are directly related to benefit expenses and volume since an increased number of claims processed could result in a need for increased staffing, greater personnel costs and more supplies and ancillary costs. Table IX illustrates the category average percentages of administrative expenses to total revenue and to total expenses.

Table IX

### Administrative Expenses as a Percentage of Total Revenue and Total Expenses

#### Self-Insured Active and Retiree Welfare Funds:

NYC Contributions	Percentage of		age of
Revenue Category	<u>Funds</u>	Revenue	Expenses
Up to \$1 million	10	19.21%	23.23%
\$1 million to \$3 million	18	12.73	15.11
\$3 million to \$10 million	12	6.91	12.07
\$10 million to \$20 million	12	7.57	8.71
More than \$20 million	8	7.55	9.41
Overall Average 2017	60	10.79%	13.71%
Overall Average 2016	58	11.43%	12.72%

#### Insured Active and Retiree Welfare Funds:

NYC Contributions			Percenta	ige of
Revenue Category		<u>Funds</u>	Revenue	<u>Expenses</u>
Up to \$3 million		4	8.41%	10.16%
	Overall Average 2017	4	8.41%	10.16%
	Overall Average 2016	4	9.09%	10.28%

### Annuity Funds:

NYC Contributions	Percentage of		age of
Revenue Category	<u>Funds</u>	Revenue	Expenses
Up to \$1 million	8	4.36%	8.14%
\$1 million to \$3 million	4	4.35	13.81
\$3 million to \$10 million	9	3.34	9.01
\$10 million to \$20 million	7	2.98	7.59
Overall Average 2017	28	3.76%	9.64%
Overall Average 2016	28	7.83%	9.83%

## **EXPENDITURES FOR BENEFITS**

The City has not established guidelines for welfare funds regarding the percentage of annual revenue that should be spent on benefits. In the absence of such guidelines, we calculated category averages for the funds listed below in Table X to illustrate by category the average amount and percentages of total revenue expended by funds on benefits. Wherever funds insured some or all of their benefits, we reduced the total premiums by the retention charges and other overhead costs involved in doing business (e.g., costs associated with processing claims) to calculate net benefit expenses.

Table X
Percentage of Total Revenue
Spent on Benefits by Fund Category

Self-Insured Active and Retiree Welfare Funds:

NYC Contributions Revenue Category	Percentage of Revenue
Up to \$1 million	72.33%
\$1 million to \$3 million	69.35
\$3 million to \$10 million	72.44
\$10 million to \$20 million	78.33
More than \$20 million	73.33
Overall Average 2017	73.16%
Overall Average 2016	81.10%

Insured Active and Retiree Welfare Funds:

NYC Contributions	Percentage of
Revenue Category	Revenue
Up to \$3 million	74.42%
Overall Average 2017	74.42%
Overall Average 2016	80.31%

Although these percentages do not indicate the quality of benefits provided, they do provide a benchmark for comparison and further study. (Exhibit D at the end of this report indicates the amounts expended and the types of benefits provided by each fund.)

Some funds spent more for benefits than the average for funds within their category and others spent less. Table XI lists 11 funds whose benefit expenses exceeded the averages in their respective categories by at least 20 percent.

For example, Local 854 Uniformed Fire Officers Association Welfare Fund exceeded its category average in 2017, as the Fund paid out more in benefits to members (\$4.8 million) than it received in total revenue (\$4.5 million). As a result, by the end of 2017, the Fund had a deficit of \$554,241 and its reserves declined to \$7.9 million.

#### Table XI

## Self-Insured and Insured Active and Retiree Welfare Funds with High Benefit-to-Revenue Ratios

#### Benefits as a Percentage of Total Revenue

Fund Name	Category <u>Average</u>	<u>Fund</u>	Percentage Deviation from Category <u>Average</u>
Local 854 Uniformed Fire Officers Assoc WF	72.44%	105.31%	45.38%
Local 3 IBEW Electricians RWF*	71.63	102.92	43.69
Local 3 IBEW Electricians WF*	71.63	102.37	42.93
NYC Muni. Steamfitters & Steamfitter Helpers WF*	72.33	100.25	38.59
NYC Muni. Steamfitters & Steamfitter Helpers RWF*	72.33	96.74	33.74
Doctors Council WF*	71.63	95.55	33.40
Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	72.33	95.13	31.51
Local 14 –14B IUOE WF/RWF	72.33	94.20	30.22
NYC Deputy Sheriffs Assoc WF	74.42	94.19	26.57
Doctors Council RWF*	72.33	88.39	22.20
Correction Officers' Benevolent Assoc RWF	78.33	94.88	21.12

<sup>\*</sup> These funds also incurred higher-than-average benefit costs in 2016.

Fund officials need to examine the relationship of benefit expenditures to total revenues to ensure the fund achieves a proper balance. (See Table XVII for a list of funds with operating deficits and declining reserves for more details.)

In contrast, Table XII lists 10 funds whose benefit expenses were below their respective category averages by at least 20 percent. In such instances, the funds may wish to consider enhancing their members' benefits, especially if their fund reserves are large.

For example, in 2017, the New York State Nurses Assoc Child/Elder Care Fund had benefit expenses that were 94.31 percent less than the average for its category. Even though the Fund's reserves exceeded \$10.8 million at the end of 2017, it paid out only \$158,079 in benefits this year.

# Table XII <u>Self-Insured and Insured</u> <u>Active and Retiree Welfare Funds</u> with Low Benefit-to-Revenue Ratios

#### Benefits as a Percentage of Total Revenue

New York State Nurses Assoc Child/Elder Care Fund       72.44%       4.12%       (94.31%         Local 306 Municipal Employees WF*       72.33       23.02       (68.18)         Local No. 5 MNCPL Employees Benefit Trust Fund*       72.33       36.02       (50.20)         New York State Nurses Assoc Ed Fund       72.44       50.43       (30.39)	eviation Jory <u>e</u>
Local No. 5 MNCPL Employees Benefit Trust Fund* 72.33 36.02 (50.20)	)
New York State Nurses Assoc Ed Fund 72.44 50.43 (30.30)	
116W 101K Glate 1141365 A550C E4 1 4114 12.44 50.45 (50.55)	
United Probation Officers Assoc RWF* 72.33 52.57 (27.32)	
Local 1199 SEIU NYC Ed/Child & Eldercare Fund* 71.63 54.13 (24.42)	
United Probation Officers Assoc WF 71.63 54.66 (23.69)	
Patrolmen's Benevolent Assoc RWF 73.33 56.04 (23.59)	
Local 211 Allied Building Inspectors WF 71.63 54.97 (23.25)	
Local 444 Sanitation Officers WF 71.63 55.33 (22.76)	

<sup>\*</sup> These funds also incurred lower-than-average benefit costs in 2016.

The benefit expenses for the four funds listed in Table XIII exceeded total revenue, causing the funds to dip into their reserves. The use of reserves for benefits may indicate that the benefits provided were not evaluated in relation to the resources available to the funds.

Table XIII

## Self-Insured and Insured Active and Retiree Welfare Funds with Benefit Expenses That Exceeded Their Revenue

Fund Name	Total <u>Revenue</u>	Benefit Expense	Percentage of Revenue Spent on <u>Benefits</u>	2016-2017 Percentage Decrease in <u>Reserves</u>	Ending Fund Balance 2016
Self-Insured: Up to \$1 million					
NYC Muni. Steamfitters & Steamfitter Helpers WF	\$301,157	\$301,908	100.25%	(2.25%)	\$1,470,827
Self-Insured: \$1 million to \$3 million					
Local 3 IBEW Electricians RWF	2,150,126	2,212,816	102.92	(7.31)	3,364,455
Local 3 IBEW Electricians WF	2,644,517	2,707,223	102.37	(4.84)	7,728,473
Self-Insured: \$3 million to \$10 million					
Local 854 Uniformed Fire Officers Assoc WF *	4,525,618	4,766,073	105.31	(6.59)	7,853,925

<sup>\*</sup> This fund's benefit expense also exceeded its revenue in 2016 and 2015.

Fund trustees should carefully examine the relationship of benefit expenditures to revenues. If a fund overspends on benefits, it may use up necessary reserves. If a fund underspends on benefits, it may provide insufficient benefits for its members while building unnecessary reserves. The funds should achieve a proper balance.

## **RESERVE LEVELS**

Reserves held by the self-insured and insured active and retiree welfare funds provide a cushion if claims for benefits exceed revenues in any particular year. Reserves accumulate when fund revenues exceed fund expenses. (See Exhibit B.) These amounts are separate and distinct from any amounts held by insurance carriers. Table XIV shows the reserve averages for each category.

#### **Table XIV**

Average Amount of Reserves and Percentage of Reserves to Annual Revenue by Category

#### Self-Insured Active and Retiree Welfare Funds:

NYC Contributions Revenue Category	<u>Funds</u>	<u>Average</u> <u>Amount</u>	Percent of Total Revenue
Up to \$1 million	10	\$1,515,322	346.65%
\$1 million to \$3 million	18	4,446,320	198.84
\$3 million to \$10 million	12	13,439,015	168.96
\$10 million to \$20 million	12	33,745,286	158.81
More than \$20 million	8	108,349,284	109.30
Overall Average 2017	60	\$32,299,046	196.51%
Overall Average 2016	58	\$27,029,461	205.63%

#### Insured Active and Retiree Welfare Funds:

NYC Contributions Revenue Category	<u>Funds</u>	<u>Average</u> <u>Amount</u>	Percent of Total Revenue
Up to \$3 million	4	\$709,429	114.72%
Overall Average 2017	4	\$709,429	114.72%
Overall Average 2016	4	\$630,590	108.50%

For insured active and retiree welfare funds: using 100 percent of total annual revenue as a reasonable level for reserves, we identified two funds that had reserves in excess of this amount in 2017, which are listed in Table XV.

#### **Table XV**

## Insured Active and Retiree Welfare Funds Reserves in Excess of 100 Percent of Revenue

		Percentage of
	Fund	Reserves to
Fund Name	<u>Reserves</u>	<u>Total Revenue</u>
Local 333 United Marine Division WF/RWF*	\$2,006,843	195.40%
Fire Alarm Dispatchers Benevolent Assoc WF*	\$640,547	122.27

<sup>\*</sup> These funds also had reserves of more than 100 percent to total revenue in 2016.

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For self-insured active and retiree welfare funds: using 200 percent of total annual revenue as a reasonable level for reserves, we identified 20 funds that had reserves in excess of this amount in 2017, which are listed in Table XVI. In addition, 15 of these funds also had reserves of more than 200 percent to total revenue in 2016 and 2015.

Table XVI

## Self-Insured Active and Retiree Welfare Funds Reserves in Excess of 200 Percent of Revenue

Fund Name	Fund <u>Reserves</u>	Percentage of Reserves to Total Revenue
Local 14 –14B IUOE WF/RWF*	\$1,179,495	793.31%
Local 15, 15A, 15C Operating Engineers WF/RWF*	4,542,854	579.82
NYC Muni. Steamfitters & Steamfitter Helpers WF*	1,470,827	488.39
Local No. 5 MNCPL Employees Benefit Trust Fund*	1,449,629	484.74
Local 1199 SEIU Licensed Practical Nurses WF*	7,042,679	464.72
Local 211 Allied Building Inspectors WF*	10,218,519	374.69
NYC Muni. Steamfitters & Steamfitter Helpers RWF*	759,774	339.15
Local 444 Sanitation Officers WF*	7,234,741	318.47
Local 94 Uniformed Firefighters Assoc WF*	55,540,165	312.75
Local 444 Sanitation Officers RWF*	14,472,481	312.38
Organization of Staff Analysts WF/RWF/ED*	43,354,693	307.58
Local 3 IBEW Electricians WF*	7,728,473	292.25
New York State Nurses Assoc Child/Elder Care Fund	10,761,591	280.61
New York City RWF*	23,775,170	248.82
Local 1199 SEIU NYC Ed/Child & Eldercare Fund	4,131,070	242.94
Local 891 School Custodian & Engineers WF/RWF/ED	6,331,340	226.24
New York State Nurses Assoc WF*	39,769,249	222.66
Correction Captains Assoc WF/CLRF*	3,702,222	212.12
Local 1 Council of Supervisors & Admin RWF	31,351,006	208.68
Local 831 Uniformed Sanitationmen's Assoc RWF	37,950,767	202.14

<sup>\*</sup> These funds also had reserves of more than 200 percent to total revenue in both 2016 and 2015.

## **OPERATING DEFICITS**

In 2017, 10 of the 64 (16 percent) active and retiree welfare funds in our analysis incurred operating deficits totaling \$2.0 million, as shown in Table XVII. The deficits ranged from \$16,397 to \$554,241.

Table XVII

Funds with Operating Deficits and Declining Reserves

2017 Operating <u>Deficit</u>	2017 <u>Reserves</u>	2016 <u>Reserves</u>	2016-2017 Percentage Decrease in <u>Reserves</u>
\$554,241	\$7,853,925	\$8,408,166	(6.59%)
346,795	5,054,410	5,401,205	(6.42)
332,848	7,728,473	8,121,889	(4.84)
282,893	3,364,455	3,629,894	(7.31)
261,079	2,513,918	2,792,475	(9.98)
73,494	1,740,987	1,806,811	(3.64)
72,254	1,290,264	1,464,518	(11.90)
33,798	1,470,827	1,504,625	(2.25)
23,612	759,774	783,386	(3.01)
16,397	1,179,495	1,195,892	(1.37)
\$1,997,411	\$32,956,528	\$35,108,861	(6.13%)
	Operating <u>Deficit</u> \$554,241  346,795  332,848  282,893  261,079  73,494  72,254  33,798  23,612  16,397	Operating Deficit         2017 Reserves           \$554,241         \$7,853,925           346,795         5,054,410           332,848         7,728,473           282,893         3,364,455           261,079         2,513,918           73,494         1,740,987           72,254         1,290,264           33,798         1,470,827           23,612         759,774           16,397         1,179,495	Operating Deficit         2017 Reserves         2016 Reserves           \$554,241         \$7,853,925         \$8,408,166           346,795         5,054,410         5,401,205           332,848         7,728,473         8,121,889           282,893         3,364,455         3,629,894           261,079         2,513,918         2,792,475           73,494         1,740,987         1,806,811           72,254         1,290,264         1,464,518           33,798         1,470,827         1,504,625           23,612         759,774         783,386           16,397         1,179,495         1,195,892

<sup>\*</sup> These funds were also identified as incurring operating deficits and declining reserves in 2016.

We identified 14 welfare funds that have significantly low levels of reserves in relation to their total expenses. In identifying these funds, we considered the funds' year-end cash reserves, their 2017 years' operating results, and the ratios of their reserves to the funds' total expenses. Table XVIII lists the funds that may have future solvency problems.

Table XVIII

Funds with Low Reserve Levels

Fund Name	2017 <u>Reserves</u>	Excess of Revenue Over Expenses*	Percentage of Reserves to Total <u>Expenses</u>
NYC Deputy Sheriffs Assoc WF**	\$94,195	\$6,147	55.89%
Local 300 Civil Service Forum WF**	1,016,554	11,912	52.79
Civil Service Bar Assoc WF**	1,358,168	212,107	69.79
Local 30 A-C Operating Municipal Engineers WF/RWF	2,210,026	628,040	99.19
Local 1182 CWA Security Benefits Fund WF/RWF/Legal**	4,187,089	597,854	66.30
Local 831 Uniformed Sanitationmen's Assoc WF**	5,054,410	(346,795)	36.97
Local 854 Uniformed Fire Officers Assoc RWF**	6,501,603	2,765,808	46.77
Local 1 Council of Supervisors & Admin WF**	10,911,167	195,567	86.79
Correction Officers' Benevolent Assoc RWF**	11,896,837	1,461	72.53
Local 371 Social Service Employees WF/ED/Legal/ADM**	12,691,410	5,091,232	47.22
Correction Officers' Benevolent Assoc WF/CLRF**	14,046,145	491,584	77.39
Local 237 Teamsters WF**	32,364,108	4,775,679	76.25
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM**	38,265,623	7,727,511	89.54
DC 37 WF**	208,838,363	20,261,563	77.14

<sup>\*</sup> Negative \$ amounts indicate funds with operating deficits in 2017.

High reserve levels may indicate that funds do not spend enough of their total annual revenue on benefits. Low reserve levels may point to excessive amounts of revenue spent on benefits and administrative expenses.

<sup>\*\*</sup> Indicates funds whose expenses exceeded revenue in 2016.

## **ANALYSIS OF TOTAL REVENUE**

In 2017, the 64 welfare funds in our survey had revenue totaling \$1.31 billion. Expenses for these funds totaled \$1.11 billion — \$97.1 million for fund administration and \$1.02 billion for benefits to members. The \$199.7 million surplus (revenues over expenses) increased the funds' reserves.

In previous sections, we analyzed the funds' usage of their total revenues. Table XIX identifies 23 funds that, compared with averages for their categories, have high administrative costs and/or low benefit costs.

Table XIX

Self-Insured and Insured, Active and Retiree Welfare Funds with

High Administration Expenses and/or Low Benefit Expenses

as a Percentage of Total Revenue

		Percentage of		Percen	Percentage of	
		Administrative		Benefit		
		Expenses to		Expenses to		
		<u>Total Revenue</u>		<u>Total R</u>		
	Total	Category		Category		
Fund Name	<u>Revenue</u>	<u>Average</u>	<u>Fund</u>	<u>Average</u>	<u>Fund</u>	
Patrolmen's Benevolent Assoc RWF	\$61,096,442	7.55	5.59	73.33	56.04	
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	50,464,517	7.55	10.44	73.33	74.25	
Local 237 Teamsters WF	47,221,405	7.57	9.94	78.33	79.95	
Local 237 Teamsters RWF	25,491,591	6.91	9.51	72.44	80.31	
Local 1 Council of Supervisors & Admin RWF*	15,023,749	7.57	10.00	78.33	71.30	
Organization of Staff Analysts WF/RWF/ED*	14,095,458	7.57	11.38	78.33	75.24	
Local 831 Uniformed Sanitationmen's Assoc WF*	13,324,995	7.57	13.66	78.33	88.95	
Local 1182 CWA Security Benefits Fund WF/RWF/Legal*	6,913,101	6.91	14.49	72.44	76.86	
New York State Nurses Assoc Ed Fund	5,819,617	6.91	2.78	72.44	50.43	
New York State Nurses Assoc Child/Elder Care Fund	3,835,056	6.91	5.18	72.44	4.12	
Local 211 Allied Building Inspectors WF	2,727,212	12.73	9.70	71.63	54.97	
Local 444 Sanitation Officers WF	2,271,712	12.73	9.10	71.63	55.33	
Local 300 Civil Service Forum WF*	1,937,553	12.73	18.93	71.63	80.46	
Local 1199 SEIU NYC Ed/Child & Eldercare Fund*	1,700,477	12.73	7.90	71.63	54.13	
Doctors Council WF*	1,469,442	12.73	22.22	71.63	95.55	
Local 1181 CWA Supervisory Employees WF/RWF	1,438,716	12.73	16.68	71.63	77.85	
United Probation Officers Assoc WF*	1,310,321	12.73	27.80	71.63	54.66	
Local 333 United Marine Division WF/RWF	1,027,030	8.41	12.29	74.42	66.05	
Local 15, 15A, 15C Operating Engineers WF/RWF*	783,494	19.21	25.69	72.33	60.53	
United Probation Officers Assoc RWF*	772,497	19.21	39.25	72.33	52.57	
Fire Alarm Dispatchers Benevolent Assoc WF*	523,894	8.41	15.45	74.42	75.15	
Local No. 5 MNCPL Employees Benefit Trust Fund*	299,054	19.21	9.07	72.33	36.02	
Local 306 Municipal Employees WF*	106,810	19.21	25.47	72.33	23.02	

**Boldface** - fund had high administrative expenses and/or low benefit expenses in 2017.

The basic objective of a welfare fund is to provide benefits to its members while keeping administrative costs to a minimum. Funds that accumulate excessive reserves or expend large amounts for administration at the expense of members' benefits do not achieve their basic objective. Therefore, the trustees of these funds should evaluate how they expend total revenue and best ensure that the objective of the welfare fund is met.

<sup>\*</sup> These funds also had high administrative expenses and/or low benefit expenses in 2016.

# Funds Should Address Financial and Operating Issues to Ensure Maximum Use of Revenue and Continued Financial Solvency

In summary, we identified financial issues that, in our opinion, should be addressed by the fund management. Specifically, these include:

- Expenses that exceeded revenues, resulting in operating deficits.
   Operating deficits could deplete fund reserves, which could ultimately lead to insolvency.
- Administrative expenses that exceeded the averages for other funds in the same category. Reducing administrative expenses would provide more reserves to increase benefits for members.
- Operating surpluses that resulted in high reserves. Excess reserves may indicate that funds should increase members' benefits.

Fund managers have a fiduciary responsibility to their members. A fund that accumulates excessive reserves or expends large amounts for administrative costs is not achieving its basic goal of providing optimum benefits to members while achieving financial solvency. Accordingly, the trustees of the funds listed in Table XX should evaluate how fund resources could be better used.

Table XX (previously included in the Executive Summary) lists 7 funds with potential financial issues in 2017 that, in our opinion, should be addressed.

Summary of the 7 Funds with Potential Financial Problems Identified in this Report (Problem Areas Highlighted)

Table XX

FUND	TOTAL OVERALL		SURPLUS OR	BENEFITS EXPENSE		ADMINISTRATIVE EXPENSE		FUND BALANCE		CPA	RISK OF	
	REVENUE	EXPENSES	OPERATING (DEFICIT)	TOTAL	% OF REVENUE	TOTAL	% OF REVENUE	TOTAL	% OF REVENUE	BALANCE/ DEFICIT*	OPINIONS	INSOLVENCY (SEE LEGEND)
Local 831 Uniformed Sanitationmen's Assoc WF**	\$13,324,995	\$13,671,790	(346,795)	\$11,852,049	89%	\$1,819,741	14%	\$5,054,410	38%	1,457	Unqualified	N
Local 854 Uniformed Fire Officers Assoc WF**	\$4,525,618	\$5,079,859	(554,241)	\$4,766,073	105%	\$313,786	7%	\$7,853,925	174%	1,417	Qualified***	N
Local 3 IBEW Electricians WF	\$2,644,517	\$2,977,365	(332,848)	\$2,707,223	102%	\$270,142	10%	\$7,728,473	292%	2,322	Unqualified	N
Local 3 IBEW Electricians RWF**	\$2,150,126	\$2,433,019	(282,893)	\$2,212,816	103%	\$220,203	10%	\$3,364,455	156%	1,189	Qualified***	N
Doctors Council WF**	\$1,469,442	\$1,730,521	(261,079)	\$1,404,035	96%	\$326,486	22%	\$2,513,918	171%	963	Unqualified	N
Doctors Council RWF**	\$921,730	\$993,984	(72,254)	\$814,722	88%	\$179,262	19%	\$1,290,264	140%	1,786	Qualified***	N
United Probation Officers Assoc RWF	\$772,497	\$709,374	63,123	\$406,131	53%	\$303,243	39%	\$942,366	122%	1,493	Qualified***	N

#### Legend

N - Currently Not at Risk of Insolvency

ST – Short-term Risk of Insolvency within 1 - 3 years

LT - Long-term Risk of Insolvency greater than 3 years

N/A - Not Applicable

<sup>\*</sup> A ratio estimating the number of years that a fund can operate before being "in the red" if all factors remain constant. For example, the number "101" would indicate the fund has approximately one year before becoming insolvent.

<sup>\*\*</sup> These funds were also cited for Potential Financial Problems in 2016.

<sup>\*\*\*</sup> See Table XXI where the specific issue for each fund with a "Qualified" opinion is detailed.

## **EXCEPTIONS ON FUND OPERATIONS**

In accordance with Comptroller's Directive #12, each fund must annually engage an independent CPA to issue an opinion on financial statements prepared by the funds, and accompanying that opinion, the CPA must issue a management letter that comments on the fund's management practices and internal control systems. In 2017, some of the management letters identified internal control issues that could affect the financial statements. Based on our review of the funds' financial statements, the opinions and management letters submitted by the CPAs and the booklets distributed by the funds describing their benefits, we found that a number of funds did not comply with certain aspects of Directive #12 and their agreements with the City.

## **CPA Opinions**

As noted, CPAs audit, certify and render opinions on the funds' financial statements. The fund agreements between the City and the unions require the preparation of each fund's financial statements on the accrual basis of accounting and in conformity with GAAP. CPAs may render one of the following opinions:

<u>Opinion</u>	<u>Description</u>
Unqualified	Financial statements present fairly, in all material respects, the financial position, results of operations, and cash flows of the entity in conformity with generally accepted accounting principles.
Qualified	Except for the effects of the matter(s) to which the qualification relates, the financial statements present fairly, in all material respects, the financial position, results of operations, and cash flows of the entity in conformity with generally accepted accounting principles.
Adverse	Financial statements do not present fairly the financial position, results of operations, or cash flows of the entity in conformity with generally accepted accounting principles.
Disclaimer	The auditor does not express an opinion on the financial statements.

Of the 92 funds in this analysis, 69 funds received unqualified opinions and 23 funds received qualified opinions. Table XXI identifies the 23 funds that received qualified opinions from their independent auditors in 2017. These funds included 17 funds that had financial statements that were not presented in accordance with GAAP because post-retirement and other benefit obligations were not presented on the fund's financial statements; 4 funds whose "Financial statements do not present information regarding the Plan's accumulated plan benefits and changes in accumulated plan benefits"; and 2 funds that did not have adequate benefit payment records for members' spouses and dependents (One of these funds also was cited for not presenting post-retirement obligations). All 23 of these funds also received qualified opinions from their independent auditors in 2016.

#### Table XXI

## <u>Funds That Received Qualified Opinions</u> <u>from Their Independent Auditors</u>

FUND	OPINION	INDEPENDENT AUDITOR COMENTS
Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	Qualified	Excludes postretirement benefit obligations.*
Correction Captains Assoc RWF	Qualified	Excludes postretirement benefit obligations.*
Correction Officers' Benevolent Assoc RWF	Qualified	Excludes postretirement benefit obligations.*
DC 37 WF	Qualified	Excludes postretirement benefit obligations.*
Detectives Endowment Assoc WF/RWF/ADM	Qualified	Excludes postretirement benefit obligations.*
Doctors Council RWF	Qualified	Excludes postretirement benefit obligations.*
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	Qualified	Excludes postretirement benefit obligations.*
Local 1181 CWA Supervisory Employees WF/RWF	Qualified	Excludes postretirement benefit obligations.*
Local 1182 CWA Security Benefits Fund WF/RWF/Legal	Qualified	Excludes postretirement benefit obligations.*
Local 3 IBEW Electricians RWF	Qualified	Excludes postretirement benefit obligations.*
Local 300 Civil Service Forum RWF	Qualified	Excludes postretirement benefit obligations.*
Local 333 United Marine Division WF/RWF	Qualified	Excludes postretirement benefit obligations.*
Local 444 Sanitation Officers RWF	Qualified	Excludes postretirement benefit obligations.*
Local 854 Uniformed Fire Officers Assoc RWF	Qualified	Financial statements do not present information regarding the Plan's accumulated plan benefits and the changes in accumulated plan benefits.
Local 854 Uniformed Fire Officers Assoc WF	Qualified	Financial statements do not present information regarding the Plan's accumulated plan benefits and the changes in accumulated plan benefits.
Local 891 School Custodian & Engineers WF/RWF/ED	Qualified	Excludes postretirement benefit obligations.*
Local 94 Uniformed Firefighters Assoc RWF	Qualified	Excludes postretirement benefit obligations.*
Organization of Staff Analysts WF/RWF/ED	Qualified	Excludes postretirement benefit obligations.*
Sergeants Benevolent Assoc (Police) WF/RWF/CLRF	Qualified	Excludes postretirement benefit obligations.*
Superior Officers Council (Police) RWF	Qualified	Financial statements do not present information regarding the Plan's accumulated plan benefits and the changes in accumulated plan benefits.
Superior Officers Council (Police) WF/CLRF	Qualified	Financial statements do not present information regarding the Plan's accumulated plan benefits and the changes in accumulated plan benefits.
United Probation Officers Assoc RWF	Qualified	Excludes postretirement benefit obligations* and does not have adequate benefit payment records for members' spouses and dependents.
United Probation Officers Assoc WF	Qualified	Does not have adequate benefit payment records for members' spouses and dependents.

<sup>\*</sup> These funds' financial statements received qualified opinions because they continued to exclude postretirement benefit obligations contrary to Government Accounting Standards Board Statement No. 43, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans ("GASB No. 43").

Funds that received qualified opinions from their independent auditors should take immediate action to correct these problems.

## **Late Submission of Directive #12 Reports**

In 2017, 28 of the 107 funds (26 percent) in our analysis failed to make timely submissions of their Directive #12 reports to the Comptroller's Office. Comptroller's Directive #12 requires that within nine months after the close of a fund's fiscal year, each fund's trustees must submit a report to the City Comptroller showing the fund's condition and affairs during its preceding fiscal year. Included in the fund's annual Directive #12 filing is an audited financial statement and a CPA-prepared management letter commenting upon internal and management controls that were assessed during the CPA audit. Further, Directive #12 also requires that each fund comment on management matters such as investment policies, bidding practices, staff utilization, and accounting allocations. The Directive #12 reports provide a basis for a comparative analysis of fund operations and for the identification of deviations from the norm.

Of the 28 late submissions of Directive #12 reports:

- 2 funds failed to submit their reports with audited financial statements for 2017;
- 4 funds submitted their reports more than one year after their due dates;
- 3 funds submitted their reports between six months and one year after their due dates;
- 8 funds submitted their reports between three and six months after their due dates; and
- 11 funds submitted their reports less than three months after their due dates.

Table XXII lists the two funds that did not submit their Directive #12 reports in 2017 and the seven funds that submitted their reports in excess of six months after their due dates.

Table XXII

Funds That Significantly Delayed
Submission of a Directive #12 Report

Fund Name	2017 Fiscal Year <u>Ended</u>	Directive #12 Due 9 months After the Fund's Fiscal-Year-End	Date <u>Received</u>	Number of Days Past Due
Failed to Submit: (2 Funds)				
LEEBA AF *	12/31/17	09/30/18	-	>2 years
LEEBA WF/RWF *	12/31/17	09/30/18	-	>2 years
1 year - 2 years late: (4 Funds) Fire Alarm Dispatchers Benevolent Assoc WF Local 831 Uniformed Sanitationmen's Assoc WF** Local 831 Uniformed Sanitationmen's Assoc AF Local 831 Uniformed Sanitationmen's Assoc RWF**	06/30/17 06/30/17 03/31/17 06/30/17	03/31/18 03/31/18 12/31/17 03/31/18	07/02/19 04/29/19 01/07/19 03/29/19	458 394 372 363
6 months - 1 year late: (3 Funds) Local 306 Municipal Employees WF** DC 9 Painting Industry WF/RWF (Local 1969) DC 9 Painting Industry AF (Local 1969)	06/30/17 12/31/17 12/31/17	03/31/18 09/30/18 09/30/18	12/26/18 04/10/19 04/09/19	270 192 191

<sup>\*</sup> These two funds failed to submit complete filings including required audited financial statements for 2017.

<sup>\*\*</sup> These funds also significantly delayed the submission of their Directive #12 filings in 2016.

Fund trustees and administrators have a contractual responsibility to submit their Directive #12 reports on time. The information generated as a result of a Directive #12 report provides a basis for our comparative analyses of fund operations to identify deviations from the norm. The timely release of this comparative analysis allows those funds that deviate from the norm to take corrective action and evaluate how fund resources could be better used.

## **CPAs Were Not Selected from Comptroller's Prequalified List**

Directive #12 recommends that funds should only contract with CPA firms that are listed on the Comptroller's prequalified list. CPA firms on the prequalified list are registered with the New York State Education Department to practice in the State of New York and have had a peer review within the last three years. The peer review is performed to determine whether the firm's system of quality control for its accounting and auditing practice is designed to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects and whether it is in fact followed. The peer review must be conducted in accordance with American Institute of Certified Public Accountants (AICPA) Standards and the firm must receive a rating of pass or pass with deficiencies.

By contracting with a CPA firm on the Comptroller's prequalified list, the funds will have assurance that the CPA firm has had a system peer review and received a peer review rating of pass. Our review found that only 37 funds (35 percent) of the 107 funds that submitted a Directive #12 filing in 2017 selected a CPA firm on the Comptroller's prequalified list. (See Exhibit F for a list of the 70 funds that did not use a prequalified CPA firm.)

## **Eligibility Delay**

The intent of the standard benefit fund agreements between the City and the unions is that welfare fund benefits will be available to all members of the collective bargaining unit during each member's entire period of employment with the City.

Specifically, the standard fund agreements between the City and the unions state:

The Union agrees to provide from the Fund for each Covered Employee the supplementary benefits described in the schedule annexed to this Agreement marked as Appendix 'C', for the period of employment with the City of each such Covered Employee during the term of this Agreement, whether or not any payment or payments made to the Union pursuant to the formula prescribed in section 2(c) of this Agreement actually included the full sum prescribed by Appendix 'B' on account of such Employee during the twenty-eight (28) day cycle for which such payment or payments are made.

Thus, funds should make their members eligible for benefits beginning on their first day of employment with the City.

However, as has been repeatedly noted in prior years' Welfare Fund Reports, one fund (District Council 9 Painters Industry Welfare Fund) delays eligibility for its new members for 90 days. Since 2007, OLR has advised that fund that its eligibility rules are not in compliance with the welfare fund agreement signed by the parties and that the fund must provide coverage effective on a member's first day of employment. However, we confirmed that the fund continues to delay eligibility for its members as stated in Note 1 of the fund's 2017 audited financial statement. Consequently, members or their dependents who may need benefits during the fund waiting period cannot obtain them.

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<sup>&</sup>lt;sup>12</sup> Our analysis focused on the delay to new employees enrolled in welfare benefit funds (active) because the members of retiree funds and annuity funds already qualify to receive benefits when they leave active service.

# **CONCLUSIONS AND RECOMMENDATIONS**

# **Administrative and Benefit Expenses**

There continues to be a significant variance in administrative costs as a percentage of total revenue among comparable funds—based on levels of City contributions—for both insured and self-insured funds. Concurrently, some funds spend a significantly lower percentage of their revenue on benefits compared with other funds.

## Recommendations

- Trustees of funds with higher-than-average administrative costs as a percentage of total revenue should reduce administrative expenses and determine whether the savings can be redirected to increased benefits for members.
- 2. Trustees of funds with lower-than-average benefit expenses as a percentage of total revenues should determine whether their revenues can support increased benefits for members.

## Reserves

Several funds have incurred operating deficits and maintain very low levels of reserves, which may indicate potential future solvency problems. Other funds continue to maintain extremely high levels of reserves.

## Recommendations

- 3. Trustees of funds with low reserve levels should take steps to ensure that their funds remain solvent. To accomplish that goal, funds should seek to reduce administrative expenses. If that is not possible or does not provide sufficient funds to ensure solvency, the trustees should attempt to reduce costs associated with benefits.
- 4. Trustees of funds that have incurred operating deficits, particularly those with low reserve levels, should ensure that anticipated benefit and administrative expenses will not exceed projected total revenue.
- 5. Trustees of funds with high reserve levels, particularly those whose funds spend less than average amounts of their revenue on benefits, should consider enhancing their members' benefits.

# **Exceptions on Fund Operations**

As in previous years, we identified various funds that do not comply with all aspects of their unions' agreements with the City and with Comptroller's Directive #12.

### Recommendations

- 6. Trustees of funds are required to submit to the Comptroller's Office an annual report showing the fund's condition and affairs in accordance with Directive #12 and that submission must be filed within nine months after the close of a fund's fiscal year-end. Trustees should ensure that these filings are timely made in accordance with Directive #12.
- 7. Trustees of funds should consider contracting with CPAs that are listed on the Comptroller's prequalified list.
- 8. Trustees of funds that delay members' eligibility for benefits beyond their first day of employment must revise their fund's policy to comply with their union's welfare fund agreement with the City.
- OLR should use the information in this report to ensure that the trustees of the relevant funds correct the conditions cited in qualified opinions received from their independent accountants.
- 10.OLR should consider withholding City contributions from all delinquent funds that failed to submit their Directive #12 reports to the Comptroller's Office or fail to otherwise abide by the terms of that Directive and/or their welfare fund agreements with the City.
- 11. Whenever a fund improperly delays the provision of benefits to members after their first day of City employment, OLR should recover from the fund the portion of the City's contributions that corresponds to the number of employees whose coverage was delayed and the period of such delay.

Name of Fund Used in this Report

Official Name of Fund

Assistant Dep Wardens/Dep Wardens AF

Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF

\* Captains Endowment Assoc CLRF

Civil Service Bar Assoc AF
Civil Service Bar Assoc WF

\* Committee of Interns and Residents ED

**Correction Captains Assoc AF** 

**Correction Captains Assoc RWF** 

Correction Captains Assoc WF/CLRF

Correction Officers' Benevolent Assoc AF

Correction Officers' Benevolent Assoc RWF
Correction Officers' Benevolent Assoc WF/CLRF

**Council of Supervisors and Administrators AF** 

DC 37 AFSCME AF

**DC 37 WF** 

DC 9 Painting Industry AF (Local 1969)

DC 9 Painting Industry WF/RWF (Local 1969)

**Detectives Endowment Assoc AF** 

\* Detectives Endowment Assoc CLRF

Detectives Endowment Assoc WF/RWF/ADM

**Doctors Council AF** 

**Doctors Council RWF** 

**Doctors Council WF** 

Fire Alarm Dispatchers Benevolent Assoc WF

House Staff Comm of Interns & Residents WF/Legal

\* LEEBA AF

\* LEEBA WF/RWF

Assistant Deputy Wardens/Deputy Wardens Association Annuity Fund

Assistant Deputy Wardens/Deputy Wardens Association Security Benefit Fund

Captains Endowment Association - Civil Legal Representation Fund

**Civil Service Bar Association Annuity Trust Fund** 

**Civil Service Bar Association Security Benefits Fund** 

Committee of Interns and Residents Educational Expenses Reimbursement a.k.a. Professional Education Plan

Correction Captains Association Annuity Fund

**Correction Captains Association Security Benefits Fund - Retirees** 

Correction Captains Association Security Benefits Fund/Civil Legal Representation Fund

Correction Officers Benevolent Association Annuity Fund

Correction Officers Benevolent Association Security Benefits Fund – Retirees

Correction Officers Benevolent Association Security Benefits Fund – Actives

**CSA Compensation Accrual Fund** 

**District Council 37 AFSCME Annuity Fund Plan** 

District Council 37 Benefits Fund Trust and Affiliated Funds

Painting Industry Annuity Fund (Civil Service Division)

Painting Industry Insurance Fund and Subsidiary

**Detectives' Endowment Association Annuity Fund** 

Detectives' Endowment Association Civil Legal Representation Fund

Detectives' Endowment Association Welfare/Retiree Welfare/Administration Funds

**Doctors Council Annuity Fund** 

**Doctors Council Retiree Welfare Fund** 

Doctors Council Welfare Fund

Fire Alarm Dispatchers' Benevolent Association, Inc. - Welfare Fund

House Staff Benefits Plan of the Committee of Interns and Residents

Law Enforcement Employees Benevolent Association (LEEBA) Annuity Fund

Law Enforcement Employees Benevolent Association (LEEBA) Welfare Fund and Retiree Welfare Fund

#### **FUND ABBREVIATIONS:**

ADM-Administrative; AF-Annuity; Assoc-Association; CLRF-Civil Legal Representation; ED-Education; Legal-Legal Benefits; RWF-Retirees Welfare; and WF-Welfare.

Name of Fund Used in this Report Official Name of Fund **Local 1 Council of Supervisors & Admin RWF** CSA Retiree Welfare Fund **Local 1 Council of Supervisors & Admin WF CSA Welfare Fund** \* Local 1 Plumbing Industry AF Plumbers Local Union No. 1 Additional Security Benefit Fund Local 1180 CWA Members AF Communications Workers of America Local 1180 Members' Annuity Fund CWA Local 1180 Security Benefit Fund/Retirees Benefits Fund/Legal Benefits Fund/Education Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM **Fund/Administrative** Local 1181 CWA Supervisory Employees WF/RWF CWA Local 1181 Security Benefits Fund Local 1182 CWA Security Benefits Fund WF/RWF/Legal CWA Local 1182 & Local 1183 Security Benefits Fund \* Local 1199 Nat Ben Fund Hosp Health Care WF/RWF 1199 SEIU National Benefit Fund for Health and Human Service Employees Local 1199 SEIU Licensed Practical Nurses WF 1199 SEIU Licensed Practical Nurses Welfare Fund Local 1199 SEIU NYC Ed/Chid & Eldercare Fund 1199 SEIU/City of New York Education, Child and Eldercare Fund Local 14 -14B IUOE WF/RWF International Union of Operating Engineers Local 14 –14B Welfare Fund City of New York Employees Annuity Trust Fund of the International Union of Operating Engineers Union Local 15, 15A, 15C, 15D AFL-CIO -Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF Local 15, 15A, 15C Operating Engineers WF/RWF International Union of Operating Engineers Local Union 15, 15A, 15C, AFL-CIO, Municipal Employees Welfare Local 2 United Federation of Teachers WF/RWF **United Federation of Teachers Welfare Fund Local 211 Allied Building Inspectors WF** Allied Building Inspectors Local Union No. 211 I.U.O.E Welfare Fund Local 237 Teamsters AF Teamsters Local 237 Additional Security Benefit Fund Local 237 Teamsters RWF **Teamsters Local 237 Retirees' Benefit Fund** Local 237 Teamsters WF Teamsters Local 237 Welfare Fund Local 246 SEIU NYC AF New York City, Local 246, S.E.I.U. Annuity Fund Local 246 SEIU RWF New York City Local 246 Retiree Welfare Fund Local 246 SEIU WF New York City Local 246 Welfare Fund **Local 3 IBEW Communications Electricians AF IBEW Local 3 NYC Communication Electricians Annuity Plan** \* Local 3 IBEW Electrical Workers Industry AF **Annuity Plan of the Electrical Industry** Local 3 IBEW Electricians RWF IBEW Local 3 NYC Electrical Division Health & Welfare Fund – Retired IBEW Local 3 NYC Electrical Division Health & Welfare Fund - Active Local 3 IBEW Electricians WF

#### **FUND ABBREVIATIONS:**

Local 30 A-D IUOE Engineers AF

ADM-Administrative; AF-Annuity; Assoc-Association; CLRF-Civil Legal Representation; ED-Education; Legal-Legal Benefits; RWF-Retirees Welfare; and WF-Welfare.

Local 30 A-C Operating Municipal Engineers WF/RWF

Operating Engineers Union Local 30 Municipal Employees Welfare Trust Fund

International Union of Operating Engineers Local 30 City Employees Annuity Fund

Name of Fund Used in this Report	Official Name of Fund
Local 300 Civil Service Forum RWF	Local 300 SEIU, AFL-CIO Civil Service Forum Retired Employees' Welfare Fund
Local 300 Civil Service Forum WF	Local 300 SEIU, AFL-CIO Civil Service Forum Active Employees' Welfare Fund
Local 300 SEIU Civil Service Forum AF	Service Employees International Union, Local 300 Civil Service Forum Annuity Fund
Local 306 Municipal Employees WF	Local 306 Health and Welfare Fund for Municipal Employees
Local 333 United Marine Division WF/RWF	IOMMP Supplemental Benefits Fund for New York City Employees (the Plan)
Local 371 Social Service Employees AF	Social Service Employees Union Local 371 Annuity Fund
Local 371 Social Service Employees WF/ED/Legal/ADM	Social Service Employees Union Local 371 Welfare Fund/Educational/Legal/Administrative
* Local 40 Iron Workers AF	Iron Workers Locals 40, 361 and 417 Annuity Fund
* Local 40 Iron Workers WF	Iron Workers Locals 40, 361 & 417 Health Fund
Local 444 Sanitation Officers AF	Local 444 Sanitation Officers' Compensation Accrual Fund
Local 444 Sanitation Officers RWF	Local 444 Sanitation Officers' Retirees Welfare Fund
Local 444 Sanitation Officers Supplemental AF	Local 444 Sanitation Officers' Supplemental Annuity Fund
Local 444 Sanitation Officers WF	Local 444 Sanitation Officers' Security Benefits Fund
Local 831 Uniformed Sanitationmen's Assoc AF	Uniformed Sanitationmen's Association Compensation Accrual Fund
Local 831 Uniformed Sanitationmen's Assoc RWF	Uniformed Sanitationmen's Association Retirees' Welfare Fund
Local 831 Uniformed Sanitationmen's Assoc WF	Uniformed Sanitationmen's Association Security Benefits Fund
Local 854 Uniformed Fire Officers Assoc AF	Uniformed Fire Officers Association Annuity Fund
Local 854 Uniformed Fire Officers Assoc RWF	Uniformed Fire Officers Association Retired Fire Officers Family Protection Plan
Local 854 Uniformed Fire Officers Assoc WF	Uniformed Fire Officers Association Family Protection Plan
Local 891 School Custodian & Engineers WF/RWF/ED	Local 891 International Union of Operating Engineers, School Custodians and School Custodian Engineers Welfare Fund
Local 891(IUOE) AF	International Union of Operating Engineers, Local 891 Annuity Fund
Local 94 Uniformed Firefighters Assoc AF	Compensation Accrual Fund of the Uniformed Firefighters Association and Subsidiary
Local 94 Uniformed Firefighters Assoc RWF	Retired Firefighters Security Benefit Fund of the Uniformed Firefighters Association
Local 94 Uniformed Firefighters Assoc WF	Security Benefit Fund of the Uniformed Firefighters Association
Local No. 5 MNCPL Employees Benefit Trust Fund	Local No. 5 Municipal Employees Benefit Trust Fund

#### **FUND ABBREVIATIONS:**

ADM-Administrative; AF-Annuity; Assoc-Association; CLRF-Civil Legal Representation; ED-Education; Legal-Legal Benefits; RWF-Retirees Welfare; and WF-Welfare.

#### Name of Fund Used in this Report

Organization of Staff Analysts WF/RWF/ED

Patrolmen's Benevolent Assoc AF

Patrolmen's Benevolent Assoc RWF

Patrolmen's Benevolent Assoc WF/CLRF

Sergeants Benevolent Assoc (Police) AF

Steamfitters' Industry Supplemental AF Superior Officers Council (Police) AF

Superior Officers Council (Police) RWF

United Probation Officers Assoc RWF

United Probation Officers Assoc WF

Superior Officers Council (Police) WF/CLRF

\* UFT Albert Shanker College Scholarship Fund

\* Pavers & Road Builders District Council WF

Professional Staff Congress CUNY WF/RWF

Sergeants Benevolent Assoc (Police) WF/RWF/CLRF

Official Name of Fund

\* NYC DC of Carpenters AF **New York City District Council of Carpenters Annuity Fund** \* NYC DC of Carpenters WF/RWF New York City District Council of Carpenters Welfare Fund **NYC Deputy Sheriffs Assoc AF New York City Deputy Sheriffs Association Annuity Fund** 

NYC Deputy Sheriffs Assoc RWF New York City Deputy Sheriffs Association Security Benefits Fund -Retirees

NYC Deputy Sheriffs Assoc WF New York City Deputy Sheriffs Association Security Benefits Fund

**NYC Muni. Steamfitters & Steamfitter Helpers RWF** New York City Municipal Steamfitters and Steamfitter Helpers Health and Welfare Retired Fund

NYC Muni. Steamfitters & Steamfitter Helpers WF New York City Municipal Steamfitters and Steamfitter Helpers Health and Welfare Fund

**NYC Municipal Plumbers & Pipefitters WF** New York City Municipal Plumbers and Pipefitters Health and Welfare Fund

**New York City RWF New York City Retirees Benefits Fund** 

\* NYS Court Officers Assoc RWF New York State Court Officers Association Security Benefit Fund and Subsidiary

New York State Nurses Assoc WF New York State Nurses Association Welfare Plan for New York City Employed Registered Professional Nurses

New York State Nurses Assoc Child/Elder Care Fund New York State Nurses Association Child Care and Elder Care Fund

**New York State Nurses Assoc Ed Fund** New York State Nurses Association Tuition and Continuing Education Fund

Organization of Staff Analysts Welfare and Education Funds

Annuity Fund of the Patrolmen's Benevolent Association of the City of New York

Retiree Health and Welfare Fund of the Patrolmen's Benevolent Association of the City of New York

Health and Welfare Fund of the Patrolmen's Benevolent Association of the City of New York

Pavers and Road Builders District Council Welfare Fund

PSC - CUNY Welfare Fund

Sergeants Benevolent Association of the City of New York, Inc. Annuity Fund

Sergeants Benevolent Association Health and Welfare Fund/CLRF

Steamfitters' Industry Supplemental Retirement Fund AF

**Superior Officers Council Annuity Trust Fund** 

Superior Officers Council Retiree Health and Welfare Fund

Superior Officers Council Active Health and Welfare Fund/Civil Legal Representation Fund

Albert Shanker College Scholarship Fund of the United Federation of Teachers

United Probation Officers Association Retirement Welfare Fund

United Probation Officers Association Welfare Fund

#### **FUND ABBREVIATIONS:**

ADM-Administrative; AF-Annuity; Assoc-Association; CLRF-Civil Legal Representation; ED-Education; Legal-Legal Benefits; RWF-Retirees Welfare; and WF-Welfare.

NAME OF FUND SELF-INSURED WF & RWF	NUMBER OF NYC MEMBERS	NYC CONTRIBUTION REVENUE	OTHER <u>REVENUE</u>	TOTAL <u>REVENUE</u>	BENEFIT EXPENSES	ADMIN EXPENSES	TOTAL EXPENSES	EXCESS OF REVENUE OVER EXPENSES	FUND <u>BALANCE</u>	FUND BAL/ TOTAL REV	DEVIATION FROM CAT. AVERAGE
NYC CONTRIBUTION UP TO \$1 MILLION											
Local 306 Municipal Employees WF	N/A	\$106,810	\$0	\$106,810	\$24,587	\$27,209	\$51,796	55,014	\$213,161	200%	-25.82%
Local No. 5 MNCPL Employees Benefit Trust Fund	148	\$141,148	\$157,906	\$299,054	\$107,731	\$27,124	\$134,855	164,199	\$1,449,629	485%	80.17%
Local 14 –14B IUOE WF/RWF	79	\$145,757	\$2,924	\$148,681	\$140,051	\$25,027	\$165,078	(16,397)	\$1,179,495	793%	194.86%
NYC Muni. Steamfitters & Steamfitter Helpers RWF	113	\$198,621	\$25,402	\$224,023	\$216,726	\$30,909	\$247,635	(23,612)	\$759,774	339%	26.06%
NYC Muni. Steamfitters & Steamfitter Helpers WF	145	\$260,454	\$40,703	\$301,157	\$301,908	\$33,047	\$334,955	(33,798)	\$1,470,827	488%	81.53%
Local 15, 15A, 15C Operating Engineers WF/RWF	306	\$515,890	\$267,604	\$783,494	\$474,215	\$201,270	\$675,485	108,009	\$4,542,854	580%	115.51%
United Probation Officers Assoc RWF	408	\$766,530	\$5,967	\$772,497	\$406,131	\$303,243	\$709,374	63,123	\$942,366	122%	-54.66%
Doctors Council RWF	558	\$863,633	\$58,097	\$921,730	\$814,722	\$179,262	\$993,984	(72,254)	\$1,290,264	140%	-47.97%
Local 300 Civil Service Forum RWF	490	\$885,177	\$189,333	\$1,074,510	\$821,983	\$207,432	\$1,029,415	45,095	\$1,563,866	146%	-45.90%
Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	558	\$946,756	\$53,597	\$1,000,353	\$951,592	\$122,255	\$1,073,847	(73,494)	\$1,740,987	174%	-35.31%
TOTAL UP TO \$1 MILLION CATEGORY	10 FUNDS:	\$4,830,776	\$801,533	\$5,632,309	\$4,259,646	\$1,156,778	\$5,416,424	215,885	\$15,153,223	269%	
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NYC CONTRIBUTION \$1 TO \$3 MILLION											
United Probation Officers Assoc WF	684	\$1,287,594	\$22,727	\$1,310,321	\$716,162	\$364,325	\$1,080,487	229,834	\$1,865,131	142%	-27.81%
Local 1199 SEIU Licensed Practical Nurses WF	751	\$1,309,800	\$205,683	\$1,515,483	\$1,146,570	\$166,033	\$1,312,603	202,880	\$7,042,679	465%	135.69%
Doctors Council WF	707	\$1,354,132	\$115,310	\$1,469,442	\$1,404,035	\$326,486	\$1,730,521	(261,079)	\$2,513,918	171%	-13.23%
Local 1181 CWA Supervisory Employees WF/RWF	757	\$1,371,257	\$67,459	\$1,438,716	\$1,120,093	\$239,999	\$1,360,092	78,624	\$1,726,186	120%	-39.15%
Correction Captains Assoc WF/CLRF	915	\$1,394,254	\$351,073	\$1,745,327	\$1,127,376	\$176,341	\$1,303,717	441,610	\$3,702,222	212%	7.58%
Local 1199 SEIU NYC Ed/Chid & Eldercare Fund	2,101	\$1,675,259	\$25,218	\$1,700,477	\$920,481	\$134,313	\$1,054,794	645,683	\$4,131,070	243%	23.21%
Local 300 Civil Service Forum WF	1,097	\$1,869,941	\$67,612	\$1,937,553	\$1,558,956	\$366,685	\$1,925,641	11,912	\$1,016,554	52%	-73.39%
Local 246 SEIU RWF	1,089	\$1,882,468	\$733,441	\$2,615,909	\$1,586,825	\$283,853	\$1,870,678	745,231	\$4,812,528	184%	-6.69%
Local 3 IBEW Electricians RWF	1,111	\$1,891,359	\$258,767	\$2,150,126	\$2,212,816	\$220,203	\$2,433,019	(282,893)	\$3,364,455	156%	-20.64%
Local 211 Allied Building Inspectors WF	1,142	\$1,942,823	\$784,389	\$2,727,212	\$1,499,153	\$264,636	\$1,763,789	963,423	\$10,218,519	375%	90.03%
DC 9 Painting Industry WF/RWF (Local 1969)	965	\$2,030,133	\$446,453	\$2,476,586	\$1,476,501	\$177,254	\$1,653,755	822,831	\$4,151,602	168%	-14.98%
Local 444 Sanitation Officers WF	1,193	\$2,030,463	\$241,249	\$2,271,712	\$1,256,841	\$206,617	\$1,463,458	808,254	\$7,234,741	318%	61.52%
Local 3 IBEW Electricians WF	1,371	\$2,084,584	\$559,933	\$2,644,517	\$2,707,223	\$270,142	\$2,977,365	(332,848)	\$7,728,473	292%	48.22%
Civil Service Bar Assoc WF	1,155	\$2,109,938	\$48,146	\$2,158,084	\$1,671,980	\$273,997	\$1,945,977	212,107	\$1,358,168	63%	-68.08%
Local 246 SEIU WF	1,569	\$2,580,018	\$692,197	\$3,272,215	\$2,267,857	\$392,472	\$2,660,329	611,886	\$5,015,952	153%	-22.26%
Local 891 School Custodian & Engineers WF/RWF/ED	1,400	\$2,596,717	\$201,819	\$2,798,536	\$1,738,437	\$367,303	\$2,105,740	692,796	\$6,331,340	226%	14.74%
Local 30 A-C Operating Municipal Engineers WF/RWF	1,647	\$2,800,085	\$55,999	\$2,856,084	\$1,866,841	\$361,203	\$2,228,044	628,040	\$2,210,026	77%	-60.75%
Correction Captains Assoc RWF	1,857_	\$2,904,566	\$598,530	\$3,503,096	\$2,670,262	\$237,317	\$2,907,579	595,517	\$5,610,204	160%	-18.78%
TOTAL \$1 TO \$3 MILLION CATEGORY	18 FUNDS:	\$35,115,391	\$5,476,005	\$40,591,396	\$28,948,409	\$4,829,179	\$33,777,588	6,813,808	\$80,033,768	197%	
NIVO CONTRIBUTION 62 TO 640 MILLION											
NYC CONTRIBUTION \$3 TO \$10 MILLION NYC Municipal Plumbers & Pipefitters WF	642	\$3,075,920	\$113,436	\$3,189,356	\$2,386,281	\$132,337	\$2,518,618	670,738	\$3,926,612	123%	-21.10%
Local 444 Sanitation Officers RWF		\$3,586,786	\$1,046,153	\$4,632,939	\$3,771,482	\$132,337 \$211,062	\$3,982,544		\$14,472,481	312%	100.19%
House Staff Comm of Interns & Residents WF/Legal	2,426 2,221	\$3,826,636	\$3,568,335	\$7,394,971	\$5,771,462 \$5,708,209	\$500,917	\$6,209,126	650,395 1,185,845	\$10,288,050	139%	-10.84%
New York State Nurses Assoc Child/Elder Care Fund	8,574	\$3,835,056	\$3,566,335 \$0	\$3,835,056	\$5,706,209 \$158,079	\$198,602	\$356,681	3,478,375	\$10,761,591	281%	79.83%
Local 237 Teamsters RWF	2,584	\$4,408,685	\$21,082,906	\$25,491,591	\$20,471,597	\$2,424,057	\$22,895,654	2,595,937	\$45,136,905	177%	13.47%
Local 854 Uniformed Fire Officers Assoc WF	2,566	\$4,557,250	(\$31,632)	\$4,525,618	\$4,766,073	\$313,786	\$5,079,859	(554,241)	\$7,853,925	174%	11.22%
Superior Officers Council (Police) WF/CLRF	2,669	\$4,620,548	\$590,953	\$5,211,501	\$4,060,114	\$434,608	\$4,494,722	716,779	\$6,373,214	122%	-21.63%
New York State Nurses Assoc Ed Fund	8,574	\$5,819,617	\$0 \$0	\$5,819,617	\$2,934,842	\$161,746	\$3,096,588	2,723,029	\$10,177,649	175%	12.07%
Local 1182 CWA Security Benefits Fund WF/RWF/Legal	3,712	\$6,605,888	\$307,213	\$6,913,101	\$5,313,437	\$1,001,810	\$6,315,247	597,854	\$4,187,089	61%	-61.19%
Local 854 Uniformed Fire Officers Assoc RWF	4,770	\$8,442,114	\$8,223,456	\$16,665,570	\$13,208,548	\$691,214	\$13,899,762	2,765,808	\$6,501,603	39%	-75.00%
New York City RWF	5.621	\$9,155,472	\$399,835	\$9,555,307	\$7,904,334	\$710,292	\$8,614,626	940,681	\$23,775,170	249%	59.45%
Superior Officers Council (Police) RWF	5,591	\$9,460,754	\$653,027	\$10,113,781	\$7,986,530	\$867,244	\$8,853,774	1,260,007	\$17,813,893	176%	12.88%
. ,	12 FUNDS:	\$67,394,726	\$35,953,682	\$103,348,408	\$78,669,526	\$7,647,675	\$86,317,201	17,031,207	\$161,268,182	156%	
TOTAL 40 TO 9 TO WILLION CATEGORT		ψυ1,υυπ,120	ψυυ,συυ,υοΖ	ψ100,040,400	ψ10,000,020	Ψ1,0+1,013	ψυυ,υ 17,201	17,001,207	ψ101,200,102	10070	

NAME OF FUND	NUMBER OF NYC MEMBERS	NYC CONTRIBUTION REVENUE	OTHER REVENUE	TOTAL REVENUE	BENEFIT EXPENSES	ADMIN EXPENSES	TOTAL EXPENSES	EXCESS OF REVENUE OVER EXPENSES	FUND BALANCE	FUND BAL/ TOTAL REV	DEVIATION FROM CAT. AVERAGE
SELF-INSURED WF & RWF (continued)											
NYC CONTRIBUTION \$10 TO \$20 MILLION											
Local 1 Council of Supervisors & Admin WF	6,575	\$12,035,514	\$731,719	\$12,767,233	\$11,355,374	\$1,216,292	\$12,571,666	195,567	\$10,911,167	85%	-42.47%
Organization of Staff Analysts WF/RWF/ED	7,163	\$12,573,335	\$1,522,123	\$14,095,458	\$10,605,067	\$1,603,918	\$12,208,985	1,886,473	\$43,354,693	308%	107.04%
Local 831 Uniformed Sanitationmen's Assoc WF	6,400	\$12,976,385	\$348,610	\$13,324,995	\$11,852,049	\$1,819,741	\$13,671,790	(346,795)	\$5,054,410	38%	-74.47%
Local 1 Council of Supervisors & Admin RWF	8,226	\$13,029,736	\$1,994,013	\$15,023,749	\$10,712,372	\$1,502,741	\$12,215,113	2,808,636	\$31,351,006	209%	40.47%
Professional Staff Congress CUNY WF/RWF	22,253	\$13,096,413	\$31,334,279	\$44,430,692	\$29,610,073	\$3,919,360	\$33,529,433	10,901,259	\$51,705,807	116%	-21.66%
Local 831 Uniformed Sanitationmen's Assoc RWF	7,300	\$14,337,481	\$4,437,457	\$18,774,938	\$12,521,895	\$694,296	\$13,216,191	5,558,747	\$37,950,767	202%	36.07%
Local 94 Uniformed Firefighters Assoc WF	8,462	\$14,399,694	\$3,359,138	\$17,758,832	\$12,126,584	\$1,084,975	\$13,211,559	4,547,273	\$55,540,165	313%	110.52%
New York State Nurses Assoc WF	8,574	\$15,268,009	\$2,593,000	\$17,861,009	\$13,672,054	\$881,262	\$14,553,316	3,307,693	\$39,769,249	223%	49.88%
Correction Officers' Benevolent Assoc RWF	8,970	\$15,361,642	\$1,043,221	\$16,404,863	\$15,565,147	\$838,255	\$16,403,402	1,461	\$11,896,837	73%	-51.18%
Local 237 Teamsters WF	8,294	\$17,698,051	\$29,523,354	\$47,221,405	\$37,751,649	\$4,694,077	\$42,445,726	4,775,679	\$32,364,108	69%	-53.86%
Correction Officers' Benevolent Assoc WF/CLRF	9,360	\$18,299,279	\$342,575	\$18,641,854	\$17,189,512	\$960,758	\$18,150,270	491,584	\$14,046,145	75%	-49.28%
Local 94 Uniformed Firefighters Assoc RWF	10,521	\$19,701,195	\$16,578,781	\$36,279,976	\$25,533,140	\$896,268	\$26,429,408	9,850,568	\$70,999,074	196%	31.73%
TOTAL \$10 TO \$20 MILLION CATEGORY	12 FUNDS:	\$178,776,734	\$93,808,270	\$272,585,004	\$208,494,916	\$20,111,943	\$228,606,859	43,978,145	\$404,943,428	149%	
NYC CONTRIBUTION MORE THAN \$20 MILLION											
Sergeants Benevolent Assoc (Police) WF/RWF/CLRF	12,642	\$20,629,611	\$580,325	\$21,209,936	\$18,029,019	\$1,261,821	\$19,290,840	1,919,096	\$28,114,860	133%	36.05%
Detectives Endowment Assoc WF/RWF/ADM	19,906	\$29,935,829	\$10,210,994	\$40,146,823	\$26,867,856	\$3,587,997	\$30,455,853	9,690,970	\$72,953,308	182%	86.51%
Local 371 Social Service Employees WF/ED/Legal/ADM	18,229	\$31,802,839	\$167,295	\$31,970,134	\$23,883,718	\$2,995,184	\$26,878,902	5,091,232	\$12,691,410	40%	-59.26%
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM		\$41,635,707	\$8,828,810	\$50,464,517	\$37,468,874	\$5,268,132	\$42,737,006	7,727,511	\$38,265,623	76%	-22.17%
Patrolmen's Benevolent Assoc WF/CLRF	24,099	\$53,099,348	\$356,656	\$53,456,004	\$34,406,744	\$3,463,519	\$37,870,263	15,585,741	\$67,583,366	126%	29.76%
Patrolmen's Benevolent Assoc RWF	24,893	\$54,648,700	\$6,447,742	\$61,096,442	\$34,235,691	\$3,416,032	\$37,651,723	23,444,719	\$87,550,011	143%	47.08%
DC 37 WF	70,384	\$278,365,017	\$12,621,979	\$290,986,996	\$250,825,027	\$19,900,406	\$270,725,433	20,261,563	\$208,838,363	72%	-26.34%
Local 2 United Federation of Teachers WF/RWF	195,855	\$336,013,058	\$4,309,662	\$340,322,720	\$269,458,536	\$23,222,212	\$292,680,748	47,641,972	\$350,797,331	103%	5.80%
TOTAL MORE THAN \$20 MILLION CATEGORY	8 FUNDS:	\$846,130,109	\$43,523,463	\$889,653,572	\$695,175,465	\$63,115,303	\$758,290,768	131,362,804	\$866,794,272	97%	
TOTAL SELF-INSURED FUNDS	60 FUNDS:	\$1,132,247,736	\$179,562,953	\$1,311,810,689	\$1,015,547,962	\$96,860,878	\$1,112,408,840	199,401,849	\$1,528,192,873	116%	
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INSURED WF & RWF											
NYC CONTRIBUTION UP TO \$3 MILLION											
NYC Deputy Sheriffs Assoc RWF	72	\$106,211	\$3,890	\$110,101	\$68,574	\$3,997	\$72,571	37,530	\$96,130	87%	-43.52%
NYC Deputy Sheriffs Assoc WF	122	\$174,321	\$375	\$174,696	\$164,552	\$3,997	\$168,549	6,147	\$94,195	54%	-65.12%
Fire Alarm Dispatchers Benevolent Assoc WF	N/A	\$334,114	\$189,780	\$523,894	\$393,731	\$80,925	\$474,656	49,238	\$640,547	122%	-20.91%
Local 333 United Marine Division WF/RWF	491	\$801,526	\$225,504	\$1,027,030	\$678,324	\$126,264	\$804,588	222,442	\$2,006,843	195%	26.41%
TOTAL UP TO \$3 MILLION CATEGORY	4 FUNDS:	\$1,416,172	\$419,549	\$1,835,721	\$1,305,181	\$215,183	\$1,520,364	315,357	\$2,837,715	155%	
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TOTAL SELF-INSURED AND INSURED FUNDS	64 FUNDS:	\$1,133,663,908	\$179,982,502	<u>\$1,313,646,410</u>	<u>\$1,016,853,143</u>	\$97,076,061	\$1,113,929,204	199,717,206	\$1,531,030,588	<u>117%</u>	

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NAME OF FUND ANNUITY FUNDS	NUMBER OF NYC MEMBERS	NYC CONTRIBUTION REVENUE	OTHER <u>REVENUE</u>	TOTAL <u>REVENUE</u>	BENEFIT EXPENSES	ADMIN EXPENSES	TOTAL EXPENSES	EXCESS OF REVENUE OVER EXPENSES	FUND <u>BALANCE</u>	FUND BAL/ TOTAL REV	DEVIATION FROM CAT. AVERAGE
NYC CONTRIBUTION UP TO \$1 MILLION	100	0405 440	#4 00F F00	04.040.000	<b>0707.040</b>	005.070	<b>\$</b> 700.007	540,000	<b>#0.740.705</b>	0500/	40.400/
Assistant Dep Wardens/Dep Wardens AF	138 123	\$135,110 \$179,274	\$1,205,589 \$151,030	\$1,340,699 \$330,304	\$707,619	\$85,078 \$0	\$792,697 \$163,650	548,002	\$8,746,795 \$2,151,082	652% 651%	12.12% 11.92%
NYC Deputy Sheriffs Assoc AF DC 9 Painting Industry AF (Local 1969)	965	\$179,274 \$431,720	\$1,669,967	\$2,101,687	\$163,650 \$800,328	\$73,370	\$873,698	166,654 1,227,989	\$16,459,202	783%	34.59%
Local 15, 15A, 15C (IUOE) Operating Muni Engineers Af		\$519,735	\$909,793	\$1,429,528	\$990,739	\$163,521	\$1,154,260	275,268	\$10,459,202	1019%	75.05%
Civil Service Bar Assoc AF	1,151	\$554,788	\$705,863	\$1,260,651	\$363,996	\$59,264	\$423,260	837,391	\$6,224,637	494%	-15.14%
Local 3 IBEW Communications Electricians AF	55	\$559,713	\$693,533	\$1,253,246	\$460,967	\$26,423	\$487,390	765,856	\$8,388,497	669%	15.03%
Local 444 Sanitation Officers Supplemental AF	1,205	\$739,426	\$431,865	\$1,171,291	\$699,175	\$27,681	\$726,856	444,435	\$2,517,538	215%	-63.06%
Correction Captains Assoc AF	909	\$878,832	\$4,026,213	\$4,905,045	\$2,327,587	\$218,153	\$2,545,740	2,359,305	\$21,206,289	432%	-25.70%
TOTAL UP TO \$1 MILLION CATEGORY	8 FUNDS:	\$3,998,598	\$9,793,853	\$13,792,451	\$6,514,061	\$653,490	\$7,167,551	6,624,900	\$80,254,426	582%	
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NYC CONTRIBUTION \$1 TO \$3 MILLION											
Local 300 SEIU Civil Service Forum AF	823	\$1,168,818	\$1,700,004	\$2,868,822	\$842,886	\$187,107	\$1,029,993	1,838,829	\$19,551,088	682%	-2.25%
Local 891(IUOE) AF	1,084	\$2,457,952	\$4,381,154	\$6,839,106	\$1,676,490	\$280,936	\$1,957,426	4,881,680	\$46,300,959	677%	-2.90%
Doctors Council AF	1,288	\$2,664,389	\$3,888,584	\$6,552,973	\$1,975,851	\$297,602	\$2,273,453	4,279,520	\$54,127,999	826%	18.47%
Local 246 SEIU NYC AF	2,307	\$2,737,764	\$4,722,453	\$7,460,217	\$1,555,544	\$165,892	\$1,721,436	5,738,781	\$45,404,922	609%	-12.70%
TOTAL \$1 TO \$3 MILLION CATEGORY	4 FUNDS:	\$9,028,923	\$14,692,195	\$23,721,118	\$6,050,771	\$931,537	\$6,982,308	16,738,810	\$165,384,968	697%	
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NYC CONTRIBUTION \$3 TO 10 MILLION											
Local 444 Sanitation Officers AF	1,189	\$3,488,543	\$8,626,742	\$12,115,285	\$4,283,913	\$378,375	\$4,662,288	7,452,997	\$72,262,021	596%	-20.66%
Detectives Endowment Assoc AF	5,870	\$3,578,367	\$27,323,908	\$30,902,275	\$11,788,859	\$1,497,157	\$13,286,016	17,616,259	\$238,171,758	771%	2.52%
DC 37 AFSCME AF Local 1180 CWA Members AF	31,614	\$3,634,250	\$7,305,648	\$10,939,898	\$5,217,653	\$978,354	\$6,196,007	4,743,891	\$110,176,808	1007%	33.97%
Local 854 Uniformed Fire Officers Assoc AF	13,984 4,251	\$3,726,089 \$3,927,326	\$11,942,751 \$29,619,215	\$15,668,840 \$33,546,541	\$4,499,942 \$6,705,560	\$791,319 \$341,694	\$5,291,261 \$7,047,254	10,377,579 26,499,287	\$95,247,461 \$223,410,397	608% 666%	-19.14% -11.41%
Council of Supervisors and Administrators AF	6,370	\$4,509,960	\$2,543,288	\$7,053,248	\$1,078,326	\$107,108	\$1,185,434	5,867,814	\$38,243,465	542%	-11.41%
Superior Officers Council (Police) AF	4,851	\$4,807,340	\$38,984,668	\$43,792,008	\$12,465,115	\$447,875	\$12,912,990	30,879,018	\$407,692,626	931%	23.84%
Local 94 Uniformed Firefighters Assoc AF	18,800	\$6,094,239	\$20,944,453	\$27,038,692	\$11,622,343	\$424,985	\$12,047,328	14,991,364	\$187,100,958	692%	-7.95%
Sergeants Benevolent Assoc (Police) AF	4,934	\$6,470,278	\$27,620,981	\$34,091,259	\$8,917,551	\$1,001,406	\$9,918,957	24,172,302	\$245,093,012	719%	-4.37%
TOTAL \$3 TO \$10 MILLION CATEGORY	9 FUNDS:	\$40,236,392	\$174,911,654	\$215,148,046	\$66,579,262	\$5,968,273	\$72,547,535	142,600,511	\$1,617,398,506	752%	
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NYC CONTRIBUTION MORE THAN \$10 MILLION											
Local 237 Teamsters AF	9,187	\$10,048,006	\$49,143,615	\$59,191,621	\$19,185,420	\$2,121,274	\$21,306,694	37,884,927	\$304,198,505	514%	-0.78%
Correction Officers' Benevolent Assoc AF	13,407	\$10,554,088	\$9,526,480	\$20,080,568	\$9,621,123	\$1,006,305	\$10,627,428	9,453,140	\$88,181,805	439%	-15.22%
Local 30 A-D IUOE Engineers AF	1,327	\$11,529,703	\$18,424,283	\$29,953,986	\$6,693,103	\$231,700	\$6,924,803	23,029,183	\$143,452,459	479%	-7.54%
Local 371 Social Service Employees AF	18,229	\$11,750,160	\$5,512,031	\$17,262,191	\$6,308,394	\$1,053,659	\$7,362,053	9,900,138	\$139,721,633	809%	56.26%
Patrolmen's Benevolent Assoc AF	32,526	\$12,486,087	\$23,491,403	\$35,977,490	\$10,735,047	\$826,246	\$11,561,293	24,416,197	\$258,920,865	720%	38.94%
Local 831 Uniformed Sanitationmen's Assoc AF	6,400	\$19,480,299	\$14,499,043	\$33,979,342	\$12,184,399	\$826,113	\$13,010,512	20,968,830	\$224,693,520	661%	27.66%
Steamfitters' Industry Supplemental AF	3,917	\$43,930,803	\$86,528,326	\$130,459,129	\$31,239,736	\$820,895	\$32,060,631	98,398,498	\$534,109,246	409%	-20.96%
TOTAL MORE THAN \$10 MILLION CATEGORY	7 FUNDS:	\$119,779,146	\$207,125,181	\$326,904,327	\$95,967,222	\$6,886,192	\$102,853,414	224,050,913	\$1,693,278,033	518%	
TOTAL ANNUITY FUNDS	28 FUNDS:	\$173,043,059	\$406,522,883	\$579,565,942	<u>\$175,111,316</u>	\$14,439,492	\$189,550,808	390,015,134	\$3,556,315,933	614%	
GRAND TOTAL	92 FUNDS:	\$1,306,706,967	\$586,505,385	\$1,893,212,352	\$1,191,964,459	<u>\$111,515,553</u>	\$1,303,480,012	589,732,340	\$5,087,346,521	<u>269%</u>	

## 15 FUNDS EXCLUDED FROM ANALYSIS OF FINANCIAL AND OPERATING PRACTICES

NAME OF FUND	REASON FUND IS EXCLUDED (SEE NOTE)	NUMBER OF NYC MEMBERS	NYC CONTRIBUTION REVENUE	TOTAL <u>REVENUE</u>	NYC % OF TOTAL <u>REVENUE</u>	FUND BALANCE
NYS Court Officers Assoc RWF Pavers & Road Builders District Council WF Local 40 Iron Workers WF NYC DC of Carpenters WF/RWF Local 1199 Nat Ben Fund Hosp Health Care WF/RWF Local 40 Iron Workers AF Local 3 IBEW Electrical Workers Industry AF	(1)	3	\$2,421	\$2,856,311	0.08%	\$13,274,512
	(1)	59	\$111,087	\$53,937,954	0.21%	\$82,775,947
	(1)	87	\$150,441	\$135,830,486	0.11%	\$187,401,535
	(1)	1,232	\$2,211,099	\$494,753,409	0.45%	\$621,613,467
	(1)	2,644	\$4,397,854	\$1,665,152,382	0.26%	\$767,718,114
	(1)	45	\$5,758,207	\$130,504,614	4.41%	\$911,655,519
	(1)	1,300	\$10,013,034	\$213,317,813	4.69%	\$1,615,951,755
Local 1 Plumbing Industry AF	(2)	479	\$20,095	\$8,178,889	0.25%	\$72,879,081
NYC DC of Carpenters AF	(2)	600	\$6,832,230	\$406,383,842	1.68%	\$2,455,028,649
UFT Albert Shanker College Scholarship Fund	(3)	N/A	\$1,000,000	\$1,004,446	99.56%	\$541,562
Captains Endowment Assoc CLRF Detectives Endowment Assoc CLRF Committee of Interns and Residents ED	(4)	0	\$66,891	\$66,891	100.00%	\$218,343
	(4)	5,392	\$396,509	\$803,133	49.37%	\$4,841,556
	(4)	2,249	\$1,760,612	\$2,139,523	82.29%	\$2,961,267
LEEBA AF	(5)	N/A	N/A	N/A	N/A	N/A
LEEBA WF/RWF	(5)	N/A	N/A	N/A	N/A	N/A
	Total NYC	Contribution	\$32,720,480			

N/A - Fund did not specify.

NOTE: The above listed funds have been excluded from this analysis because:

- (1) These funds received a substantial portion of their revenues from sources other than the City.
- (2) These funds would distort category averages since they include other groups' that received a substantial portion of their revenues from sources other
- (3) Under the United Federation of Teachers' collective bargaining agreement, scholarship benefits are paid only to public high school students.
- (4) These funds had different fiscal year-end dates than their associated welfare funds so that consolidation would have distorted the information reported
- (5) These funds failed to submit audited financial statements for 2017 as required.

## **2017 SCHEDULE OF ADMINISTRATIVE EXPENSES**

NAME OF FUND	TOTAL ADMIN. EXPENSE	<u>RENT</u>	<u>SALARIES</u>	FEES & COMMSSN	<u>LEGAL</u>	ACCT'G	TRAVEL <u>&amp; CONF.</u>	TELE- PHONE	OFFICE EQUIP & RENTAL	OTHER OFFICE EXPENSE	INSUR- ANCE	REPAIRS & <u>MAINT</u>	OTHER	INSURANCE RETENTION	INVEST & CUSTODIAL SERVICES
SELF-INSURED WF & RWF															
NYC CONTRIBUTION UP TO \$1 MILLION Local 306 Municipal Employees WF Local No. 5 MNCPL Employees Benefit Trust Fund Local 14 –14B IUOE WF/RWF NYC Muni. Steamfitters & Steamfitter Helpers RWF NYC Muni. Steamfitters & Steamfitter Helpers WF Local 15, 15A, 15C Operating Engineers WF/RWF United Probation Officers Assoc RWF Doctors Council RWF Local 300 Civil Service Forum RWF Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF TOTAL UP TO \$1 MILLION CATEGORY 10 FUNDS:	\$27,209 \$27,124 \$25,027 \$30,909 \$33,047 \$201,270 \$303,243 \$179,262 \$207,432 \$122,255 \$1,156,778	\$0 \$0 \$1,651 \$0 \$7,016 \$24,343 \$16,885 \$28,053 \$12,630 \$90,578	\$0 \$20,300 \$14,512 \$0 \$0 \$131,954 \$182,012 \$59,539 \$19,604 \$46,114	\$9,600 \$0 \$0 \$11,675 \$12,945 \$0 \$0 \$45,338 \$106,366 \$22,693	\$9,616 \$0 \$1,500 \$2,500 \$15,000 \$6,559 \$5,650 \$10,000 \$7,750	\$6,312 \$4,200 \$3,205 \$13,873 \$12,588 \$16,090 \$17,010 \$19,500 \$11,500 \$10,000 \$114,278	\$45 \$0 \$0 \$0 \$762 \$0 \$4,597 \$0 \$12,543 \$4,010 \$21,957	\$0 \$0 \$247 \$0 \$0 \$0 \$2,348 \$54 \$0 \$2,179	\$0 \$1,241 \$0 \$0 \$2,588 \$50,135 \$5,752 \$2,257 \$0 \$61,973	\$0 \$1,291 \$1,146 \$373 \$0 \$2,031 \$4,326 \$15,402 \$7,751 \$2,893 \$35,213	\$1,343 \$0 \$3,025 \$3,488 \$4,252 \$4,770 \$8,172 \$1,377 \$465 \$1,413 \$28,305	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$660 \$0	\$293 \$0 \$0 \$0 \$1,356 \$3,441 \$2,205 \$1,388 \$306	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$1,333 \$0 \$0 \$0 \$0 \$20,465 \$300 \$7,560 \$6,847 \$12,267 \$48,772
NYC CONTRIBUTION \$1 TO \$3 MILLION United Probation Officers Assoc WF Local 1199 SEIU Licensed Practical Nurses WF Doctors Council WF Local 1181 CWA Supervisory Employees WF/RWF Correction Captains Assoc WF/CLRF Local 1199 SEIU NYC Ed/Chid & Eldercare Fund Local 300 Civil Service Forum WF Local 246 SEIU RWF Local 31 BEW Electricians RWF Local 211 Allied Building Inspectors WF DC 9 Painting Industry WF/RWF (Local 1969) Local 444 Sanitation Officers WF Local 218 BEW Electricians WF Civil Service Bar Assoc WF Local 246 SEIU WF Local 891 School Custodian & Engineers WF/RWF/ED Local 30 A-C Operating Municipal Engineers WF/RWF Correction Captains Assoc RWF	\$364,325 \$166,033 \$326,486 \$239,999 \$176,341 \$134,313 \$366,685 \$283,853 \$220,203 \$264,636 \$177,254 \$206,617 \$270,142 \$273,997 \$392,472 \$367,303 \$361,203 \$237,317	\$43,376 \$60 \$23,379 \$39,387 \$9,384 \$0 \$28,053 \$21,953 \$5,072 \$33,491 \$0 \$2,128 \$0 \$31,591 \$64,134 \$16,328 \$16,500	\$185,599 \$58,930 \$84,512 \$35,467 \$10,871 \$0 \$43,024 \$65,519 \$98,468 \$106,587 \$77,835 \$23,613 \$96,589 \$6,000 \$86,502 \$25,803 \$147,193 \$16,679	\$0 \$63,404 \$72,744 \$43,894 \$74,906 \$0 \$230,997 \$118,925 \$54,093 \$60,550 \$63,705 \$129,534 \$60,256 \$222,874 \$168,760 \$64,433 \$82,386 \$106,982	\$11,151 \$15,796 \$24,116 \$9,600 \$12,489 \$22,054 \$13,800 \$8,500 \$0,093 \$12,000 \$0 \$14,400 \$18,182 \$13,648 \$14,277 \$24,500 \$36,000 \$8,694	\$17,010 \$15,178 \$27,200 \$22,175 \$13,000 \$12,346 \$11,500 \$6,500 \$14,700 \$9,750 \$14,700 \$14,700 \$14,700 \$40,647 \$10,000 \$313,956	\$4,968 \$1,576 \$1,396 \$60,168 \$11,208 \$0 \$6,782 \$7,571 \$1,371 \$0 \$0 \$8,068 \$7,662 \$0 \$16,647 \$3,275 \$8,367 \$11,208	\$3,990 \$0 \$75 \$7,455 \$2,781 \$0 \$2,056 \$2,179 \$3,360 \$2,126 \$1,231 \$2,458 \$0 \$2,958 \$952 \$0 \$4,891 \$36,512	\$72,350 \$0 \$8,105 \$2,354 \$999 \$0 \$2,257 \$4,119 \$1,704 \$3,263 \$1,050 \$0 \$4,350 \$0 \$7,041 \$4,593 \$3,788 \$1,756	\$5,364 \$7,660 \$19,756 \$4,667 \$1,939 \$24,169 \$15,013 \$9,699 \$12,083 \$8,813 \$6,081 \$3,320 \$6,187 \$302 \$11,936 \$29,150 \$11,333 \$4,827 \$182,300	\$13,892 \$2,351 \$2,544 \$5,698 \$1,827 \$4,328 \$1,186 \$6,189 \$2,796 \$11,872 \$0 \$2,354 \$3,216 \$7,096 \$10,502 \$4,238 \$5,780 \$2,825	\$0 \$203 \$0 \$0 \$0 \$660 \$0 \$1,998 \$0 \$0 \$2,252 \$0 \$0 \$0 \$0	\$6,325 \$876 \$9,054 \$2,930 \$5,063 \$71,416 \$7,552 \$4,778 \$7,574 \$0 \$4,836 \$0 \$14,669 \$8,327 \$8,559 \$2,780 \$9,381 \$9,914	\$0 \$0 \$43,274 \$0 \$9,334 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1 \$0 \$0 \$1 \$0 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	\$300 \$0 \$10,329 \$6,203 \$22,540 \$0 \$5,863 \$28,044 \$16,772 \$0 \$11,871 \$17,006 \$38,193 \$0 \$27,199 \$31,241 \$0 \$35,466 \$251,027
NYC CONTRIBUTION \$3 TO \$10 MILLION NYC Municipal Plumbers & Pipefitters WF Local 444 Sanitation Officers RWF House Staff Comm of Interns & Residents WF/Legal New York State Nurses Assoc Child/Elder Care Fund Local 237 Teamsters RWF Local 854 Uniformed Fire Officers Assoc WF Superior Officers Council (Police) WF/CLRF New York State Nurses Assoc Ed Fund Local 1182 CWA Security Benefits Fund WF/RWF/Legal Local 854 Uniformed Fire Officers Assoc RWF New York City RWF Superior Officers Council (Police) RWF Superior Officers Council (Police) RWF	\$132,337 \$211,062 \$500,917 \$198,602 \$2,424,057 \$313,786 \$434,608 \$161,746 \$1,001,810 \$691,214 \$710,292 \$867,244 \$7,647,675	\$0 \$2,390 \$7,152 \$12,000 \$139,972 \$23,941 \$42,000 \$73,885 \$38,305 \$0 \$42,000 \$393,645	\$0 \$23,613 \$289,636 \$50,000 \$1,295,380 \$137,311 \$376,574 \$50,000 \$427,483 \$225,936 \$0 \$150,557 \$3,026,490	\$76,771 \$90,472 \$18,424 \$30,000 \$437,274 \$25,000 \$16,250 \$20,000 \$275,830 \$0 \$585,049 \$96,552 \$1,671,622	\$9,135 \$4,400 \$7,450 \$27,018 \$60,594 \$22,922 \$36,000 \$2,500 \$2,500 \$173,863	\$13,382 \$14,250 \$32,650 \$15,450 \$34,155 \$18,305 \$16,001 \$16,100 \$24,000 \$23,063 \$29,306 \$16,000 \$252,662	\$21,124 \$6,466 \$9,518 \$1,000 \$32,145 \$6,981 \$0 \$1,000 \$35,905 \$15,207 \$24,594 \$0	\$0 \$1,231 \$1,644 \$0 \$6,127 \$0 \$2,909 \$0 \$5,561 \$0 \$1,163	\$0 \$0 \$43,832 \$27,000 \$28,063 \$0 \$14,780 \$27,000 \$25,574 \$0 \$5,912 \$172,161	\$1,565 \$3,324 \$26,160 \$27,086 \$182,062 \$13,217 \$30,655 \$4,154 \$11,816 \$23,698 \$11,493 \$14,942 \$350,172	\$5,359 \$5,644 \$10,976 \$9,048 \$18,344 \$5,248 \$14,518 \$8,570 \$20,295 \$6,028 \$14,397 \$3,438	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$30,939 \$0 \$0 \$0 \$0	\$0 \$0 -\$1,041 \$0 \$70,118 \$22,889 -\$261,569 \$0 \$12,509 \$28,821 \$1,662 \$4,502 -\$122,109	\$0 \$0 \$0 \$0 \$0 \$60,894 \$175,075 \$0 \$330,156 \$1,083,160	\$5,000 \$59,271 \$54,516 \$0 \$119,823 \$0 \$6,571 \$0 \$22,013 \$0 \$41,291 \$12,143 \$320,628

## **2017 SCHEDULE OF ADMINISTRATIVE EXPENSES**

NAME OF FUND	TOTAL ADMIN. EXPENSE	<u>RENT</u>	SALARIES	FEES & COMMSSN	<u>LEGAL</u>	ACCT'G	TRAVEL & CONF.	TELE- PHONE	OFFICE EQUIP & RENTAL	OTHER OFFICE EXPENSE	INSUR- ANCE	REPAIRS & <u>MAINT</u>	OTHER	INSURANCE RETENTION	INVEST & CUSTODIAL SERVICES
SELF-INSURED WF & RWF (continued)															
NYC CONTRIBUTION \$10 TO \$20 MILLION Local 1 Council of Supervisors & Admin WF Organization of Staff Analysts WF/RWF/ED Local 831 Uniformed Sanitationmen's Assoc WF Local 1 Council of Supervisors & Admin RWF Professional Staff Congress CUNY WF/RWF Local 831 Uniformed Sanitationmen's Assoc RWF Local 94 Uniformed Firefighters Assoc WF Rew York Stafe Nurses Assoc WF Correction Officers' Benevolent Assoc RWF Local 237 Teamsters WF Correction Officers' Benevolent Assoc WF/CLRF Local 94 Uniformed Firefighters Assoc RWF TOTAL \$10 TO \$20 MILLION CATEGORY 12 FUNDS	\$1,216,292 \$1,603,918 \$1,819,741 \$1,502,741 \$3,919,360 \$694,296 \$1,084,975 \$881,262 \$838,255 \$4,694,077 \$960,758 \$896,268	\$84,930 \$243,763 \$254,348 \$106,011 \$229,790 \$27,583 \$37,185 \$64,750 \$93,313 \$724,688 \$132,915 \$37,185	\$880,427 \$921,518 \$470,183 \$808,283 \$1,504,378 \$179,971 \$289,483 \$75,250 \$218,017 \$2,535,153 \$280,765 \$280,339	\$30,000 \$297,770 \$683,552 \$300,519 \$1,708,238 \$281,363 \$273,640 \$521,372 \$320,174 \$474,195 \$247,568 \$312,663	\$8,538 \$0 \$61,288 \$7,200 \$78,068 \$22,566 \$18,000 \$35,000 \$200,639 \$9,700 \$440,999	\$42,896 \$20,000 \$31,008 \$38,279 \$44,300 \$30,996 \$20,000 \$25,000 \$88,690 \$45,000 \$20,000	\$4,777 \$216 \$0 \$41 \$20,326 \$0 \$865 \$18,214 \$0 \$9,069 \$0 \$865	\$6,346 \$8,667 \$6,898 \$7,922 \$32,535 \$6,000 \$8,361 \$7,000 \$0 \$13,401 \$0 \$8,360	\$36,755 \$6,234 \$42,782 \$45,877 \$24,442 \$1,231 \$39,849 \$10,500 \$6,447 \$165,270 \$6,447 \$40,679	\$26,179 \$31,146 \$103,384 \$36,659 \$99,476 \$11,283 \$18,888 \$28,348 \$133,938 \$204,011 \$204,945 \$13,772	\$25,660 \$17,979 \$11,197 \$27,953 \$28,944 \$887 \$7,223 \$12,565 \$0 \$19,381 \$0 \$5,032	\$0 \$12,530 \$97,219 \$0 \$0 \$0 \$403 \$309 \$73,868 \$309 \$403	\$51,344 \$44,096 \$11,011 \$64,869 \$58,712 \$62,040 \$34,301 \$55,837 \$41,057 \$100,072 \$42,809 \$33,777	\$0 \$0 \$36,337 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$18,442 \$0 \$10,534 \$59,128 \$90,151 \$70,376 \$336,767 \$35,526 \$0 \$85,641 \$0 \$133,493
NYC CONTRIBUTION MORE THAN \$20 MILLION Sergeants Benevolent Assoc (Police) WF/RWF/CLRF Detectives Endowment Assoc WF/RWF/ADM Local 371 Social Service Employees WF/ED/Legal/ADM Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM Patrolmen's Benevolent Assoc WF/CLRF Patrolmen's Benevolent Assoc RWF DC 37 WF Local 2 United Federation of Teachers WF/RWF TOTAL MORE THAN \$20 MILLION CATEGORY  8 FUNDS		\$3,017,968	\$619,139 \$879,252 \$2,096,355 \$2,446,177 \$1,995,006 \$1,968,152 \$10,071,426 \$12,040,924 \$32,116,431	\$375,010 \$2,154,276 \$290,697 \$856,659 \$683,377 \$748,304 \$349,507 \$5,360,949 \$10,818,779	\$132,000 \$52,000 \$170,409 \$137,527 \$129,600 \$82,080 \$1,442,668 \$158,737 \$2,305,021	\$31,000 \$66,251 \$45,750 \$66,250 \$111,247 \$89,668 \$200,919 \$62,469 \$673,554	\$6,001 \$0 \$5,850 \$25,783 \$0 \$0 \$106,952 \$26,313 \$170,899	\$7,168 \$2,582 \$24,339 \$100,050 \$18,360 \$16,974 \$0 \$166,720 \$336,193	\$11,499 \$16,263 \$197,957 \$515,749 \$51,256 \$51,080 \$4,466,842 \$549,397 \$5,860,043	\$839,763	\$4,839 \$19,725 \$38,379 \$86,725 \$46,690 \$45,271 \$248,593 \$76,031 \$566,253	\$42,431 \$300 \$37,038 \$39,682 \$47,146 \$47,995 \$135,918 \$471,160 \$821,670	\$0 \$19,184 -\$362,757 \$244,944 \$0 \$0 \$369,811 \$81,518 \$352,700	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$204,713 \$68,223 \$61,104 \$569 \$569 \$168,947 \$370,263 \$874,388
TOTAL SELF-INSURED FUNDS 60 FUNDS	<i>\$</i> 96,860,878	<u>\$8,516,919</u>	\$45,229,914	\$19,768,51 <u>5</u>	\$3,233,758	<u>\$1,777,519</u>	<u>\$551,436</u>	<u>\$501,657</u>	<u>\$6,638,419</u>	\$4,040,086	\$961,938	\$1,043,423	<u>\$1,013,539</u>	<u>\$1,248,885</u>	\$2,334,873
INSURED WF & RWF  NYC CONTRIBUTION UP TO \$3 MILLION NYC Deputy Sheriffs Assoc RWF	\$3,997	\$0	\$0	\$0	\$0	\$3,900	\$0	\$0	\$0	\$0	\$0	\$0	\$97	\$0	\$0
NYC Deputy Sheriffs Assoc WF Fire Alarm Dispatchers Benevolent Assoc WF Local 333 United Marine Division WF/RWF	\$3,997 \$80,925 \$126,264	\$0 \$7,875 \$0	\$0 \$35,545 \$55,991	\$0 \$23,758 \$0	\$0 \$0 \$12,004	\$3,900 \$0 \$29,035	\$0 \$0 \$0	\$0 \$5,919 \$1,485	\$0 \$760 \$4,456	\$0 \$732 \$1,273	\$0 \$5,199 \$8,289	\$0 \$0 \$3,684	\$97 \$1,137 \$10,046	\$0 \$0 \$0	\$0 \$0 \$0
TOTAL UP TO \$3 MILLION CATEGORY 4 FUNDS	: \$215,183	\$7,875	\$91,536	\$23,758	\$12,004	\$36,835	\$0	\$7,404	\$5,216	\$2,005	\$13,488	\$3,684	\$11,377	\$0	\$0

TOTAL SELF-INSURED AND INSURED FUNDS 64 FUNDS: \$97,076,061 \$8,524,794 \$45,321,451 \$19,792,273 \$3,245,762 \$1,814,354 \$551,436 \$509,062 \$6,643,635 \$4,042,091 \$975,425 \$1,047,107 \$1,024,917 \$1,248,885 \$2,334,873

## **2017 SCHEDULE OF ADMINISTRATIVE EXPENSES**

NAME OF FUND		TOTAL ADMIN. EXPENSE	<u>RENT</u>	SALARIES	FEES & COMMSSN	<u>LEGAL</u>	ACCT'G	TRAVEL <u>&amp; CONF.</u>	TELE- <u>PHONE</u>	OFFICE EQUIP & RENTAL	OTHER OFFICE <u>EXPENSE</u>	INSUR- ANCE	REPAIRS & <u>MAINT</u>	OTHER	INSURANCE RETENTION	INVEST & CUSTODIAL SERVICES
ANNUITY FUNDS																
NYC CONTRIBUTION UP TO \$1 MILLION Assistant Dep Wardens/Dep Wardens AF NYC Deputy Sheriffs Assoc AF DC 9 Painting Industry AF (Local 1969) Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF Civil Service Bar Assoc AF Local 3 IBEW Communications Electricians AF Local 444 Sanitation Officers Supplemental AF Correction Captains Assoc AF		\$85,078 \$0 \$73,370 \$163,521 \$59,264 \$26,423 \$27,681 \$218,153	\$0 \$0 \$708 \$6,609 \$0 \$0 \$0 \$8,628	\$0 \$0 \$13,997 \$87,236 \$0 \$0 \$0 \$8,721	\$7,200 \$0 \$925 \$0 \$39,465 \$376 \$10,000 \$15,000	\$5,500 \$0 \$1,220 \$8,000 \$6,351 \$10,277 \$0 \$18,175	\$5,500 \$2,066 \$14,000 \$10,250 \$7,500 \$4,250 \$11,000	\$0 \$0 \$290 \$359 \$0 \$0 \$0 \$11,208	\$0 \$90 \$866 \$0 \$0 \$0 \$2,557	\$0 \$0 \$0 \$4,971 \$0 \$0 \$0 \$918	\$0 \$2,009 \$1,832 \$0 \$0 \$1,089 \$1,613	\$4,345 \$0 \$2,428 \$4,656 \$2,971 \$8,270 \$477 \$6,737	\$0 \$0 \$1,005 \$0 \$0 \$0 \$0	\$0 \$0 \$1,212 \$0 \$227 \$0 \$185 \$83	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$62,533 \$0 \$47,420 \$34,992 \$0 \$0 \$11,681 \$133,513
TOTAL UP TO \$1 MILLION CATEGORY 8 I	FUNDS:	\$653,490	\$15,945	\$109,954	\$72,966	\$49,523	\$54,566	\$11,857	\$3,513	\$5,889	\$6,543	\$29,884	\$1,005	\$1,707	\$0	\$290,139
NYC CONTRIBUTION \$1 TO \$3 MILLION Local 300 SEIU Civil Service Forum AF Local 891(IUOE) AF Doctors Council AF Local 246 SEIU NYC AF TOTAL \$1 TO \$3 MILLION CATEGORY  4 I	FUNDS:	\$187,107 \$280,936 \$297,602 \$165,892 \$931,537	\$4,591 \$11,758 \$0 \$0 \$16,349	\$4,294 \$15,055 \$0 \$0 \$19,349	\$24,000 \$12,532 \$5,550 \$18,000 \$60,082	\$9,000 \$12,000 \$29,732 \$10,339 \$61,071	\$17,000 \$20,000 \$15,650 \$7,000 \$59,650	\$11,485 \$0 \$0 \$7,502 \$18,987	\$0 \$0 \$0 \$0 \$0	\$314 \$973 \$0 \$0 \$1,287	\$4,213 \$8,817 \$210,190 \$0 \$223,220	\$142 \$13,030 \$19,064 \$6,471 \$38,707	\$110 \$0 \$0 \$0 \$110	\$8,746 \$0 \$0 \$972 \$9,718	\$0 \$0 \$0 \$0 \$0	\$103,213 \$186,771 \$17,416 \$115,608 \$423,008
NYC CONTRIBUTION \$3 TO 10 MILLION Local 444 Sanitation Officers AF Detectives Endowment Assoc AF DC 37 AFSCME AF Local 1180 CWA Members AF Local 854 Uniformed Fire Officers Assoc AF Council of Supervisors and Administrators AF Superior Officers Council (Police) AF Local 94 Uniformed Firefighters Assoc AF Sergeants Benevolent Assoc (Police) AF TOTAL \$3 TO \$10 MILLION CATEGORY  9 M	FUNDS:	\$378,375 \$1,497,157 \$978,354 \$791,319 \$341,694 \$107,108 \$447,875 \$424,985 \$1,001,406 \$5,968,273	\$1,715 \$24,000 \$0 \$371,655 \$36,310 \$0 \$21,000 \$19,633 \$5,662 \$479,975	\$25,418 \$54,276 \$283,770 \$0 \$186,073 \$0 \$73,950 \$226,420 \$153,996 \$1,003,903	\$11,203 \$20,974 \$503,697 \$105,300 \$73,763 \$26,456 \$0 \$26,100 \$45,260 \$812,753	\$4,400 \$20,467 \$5,591 \$29,737 \$563 \$24,000 \$85,573 \$9,700 \$44,000 \$224,031	\$28,750 \$30,000 \$30,155 \$14,000 \$13,920 \$12,000 \$0 \$13,500 \$17,500 \$159,825	\$6,466 \$0 \$0 \$0 \$10,162 \$212 \$41,202 \$0 \$0 \$58,042	\$883 \$645 \$0 \$0 \$0 \$0 \$582 \$7,555 \$3,692 \$13,357	\$0 \$1,326 \$1,542 \$0 \$7,044 \$0 \$117,846 \$2,406 \$0 \$130,164	\$3,463 \$21,240 \$11,536 \$3,942 \$4,001 \$6,518 \$68,633 \$9,356 \$4,915	\$17,516 \$22,520 \$35,461 \$29,216 \$9,847 \$6,729 \$9,092 \$29,454 \$17,083 \$176,918	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1419 \$14,110	\$0 -\$16,113 \$0 \$7,093 \$11 \$0 \$1,365 \$0 \$0 -\$7,644	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$278,559 \$1,317,822 \$106,602 \$230,376 \$0 \$31,193 \$28,632 \$80,442 \$695,187 \$2,768,813
NYC CONTRIBUTION MORE THAN \$10 MILLION Local 237 Teamsters AF Correction Officers' Benevolent Assoc AF Local 30 A-D IUOE Engineers AF Local 371 Social Service Employees AF Patrolmen's Benevolent Assoc AF Local 831 Uniformed Sanitationmen's Assoc AF Steamfitters' Industry Supplemental AF TOTAL MORE THAN \$10 MILLION CATEGORY 7 M		\$2,121,274 \$1,006,305 \$231,700 \$1,053,659 \$826,246 \$826,113 \$820,895 \$6,886,192	\$0 \$60,082 \$4,886 \$33,999 \$16,233 \$24,022 \$68,163 \$207,385	\$0 \$117,981 \$36,026 \$342,337 \$149,265 \$111,787 \$526,720 \$1,284,116	\$4,750 \$141,072 \$19,378 \$26,625 \$1,757 \$77,838 \$61,222 \$332,642	\$109,180 \$8,263 \$12,000 \$36,000 \$4,320 \$22,742 \$7,658 \$200,163	\$38,262 \$30,000 \$33,203 \$12,000 \$47,190 \$35,004 \$14,777 \$210,436	\$13,100 \$0 \$73 \$0 \$0 \$0 \$0 \$0 \$17,095	\$0 \$0 \$0 \$2,436 \$560 \$0 \$1,686 \$4,682	\$14,705 \$2,149 \$3,611 \$5,000 \$434 \$0 \$90,635 \$116,534	\$72,395 \$93,725 \$8,159 \$24,443 \$6,869 \$39,248 \$19,971 \$264,810	\$55,026 \$0 \$11,985 \$8,551 \$30,651 \$20,614 \$127,418	\$0 \$123 \$0 \$0 \$1,634 \$0 \$8,086 \$9,843	\$270,206 \$0 \$0 \$8,521 \$0 \$0 -\$2,559 \$276,168	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,543,650 \$552,910 \$102,379 \$553,745 \$567,333 \$514,881 \$0 \$3,834,898
TOTAL ANNUITY FUNDS 28 I	FUNDS: §	\$14,439,492	<u>\$719,654</u>	\$2,417,322	<u>\$1,278,443</u>	<u>\$534,788</u>	<u>\$484,477</u>	<u>\$105,981</u>	<u>\$21,552</u>	<u>\$253,874</u>	<u>\$628,177</u>	\$372,927	<u>\$25,487</u>	\$279,949	<u>\$0</u>	<u>\$7,316,858</u>
GRAND TOTAL 92 I	FUNDS: <u>\$</u>	<u>111,515,553</u>	<u>\$9,244,448</u>	\$47,738,77 <u>3</u>	\$21,070,716	<u>\$3,780,550</u>	<u>\$2,298,831</u>	<u>\$657,417</u>	<u>\$530,614</u>	<u>\$6,897,509</u>	<u>\$4,670,268</u>	<u>\$1,348,352</u>	<u>\$1,072,594</u>	<u>\$1,304,866</u>	<u>\$1,248,885</u>	<u>\$9,651,731</u>

											M	IEME	BER	BEN	EFIT	S PR	OVII	DED	BY E	ACH	I WE	LFA	RE F	UN	D *		
FUND NAME (BY REVENUE CATEGORY)	TOTAL BENEFIT EXPENSE		Dental	Ontical		Presecription Drugs		Hearing Aids	Life and/or ADD	Insurance	Legal Services	_		Major Medical	-Death	Short/Long	_			Medical/Drug		Catastrophic	_	Education			OTHER BENEFITS Self-Insured unless (Ins) is specified
		Ins	Self	Ins	Self	ns Se	lf Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins S	elf Ins	Sel	f Ins	Self	Ins	Self	Ins S	Self	ns S	Self	ns S	elf
INSURED NYC CONTRIBUTION UP TO \$3 MILLION (4	FUNDS)																										
NYC Deputy Sheriffs Assoc RWF	\$68,574	x		x					х			х									х						
NYC Deputy Sheriffs Assoc WF	\$164,552	x		x					Х																		
Fire Alarm Dispatchers Benevolent Assoc WF	\$393,731	х	Х	x					Х	х						×											AFLAC Cancer Insurance (Ins) and Imaging
Local 333 United Marine Division WF/RWF	\$678,324	Х		х					х							Х											
SELF-INSURED NYC CONTRIBUTION UP TO \$1 MILLIO	ON (10 FUNDS)																								,		
Local 306 Municipal Employees WF	\$24,587		Х		х	×			Х												Х						
Local No. 5 MNCPL Employees Benefit Trust Fund	\$107,731		Х		Х	×				х																	
Local 14 –14B IUOE WF/RWF	\$140,051	х			Х			х						П	,	<					х						
NYC Muni. Steamfitters & Steamfitter Helpers RWF	\$216,726		Х		х			х		х		х		П			Х										Tax on Legal Benefit
NYC Muni. Steamfitters & Steamfitter Helpers WF	\$301,908		Х		х					х		х		П			Х				Х						Tax on Legal Benefit
Local 15, 15A, 15C Operating Engineers WF/RWF	\$474,215	х			Х				Х					П							х						
United Probation Officers Assoc RWF	\$406,131		х		х	×	(	х						х	)	(			х								Anesthesia, Emergency Room, Health & Wellness Symposium, and Rehabilitative Services
Doctors Council RWF	\$814,722		Х		Х			х			Х	Х							Х		Х						Mammogram, Physical Examinations, and Psychiatric
Local 300 Civil Service Forum RWF	\$821,983		Х		х	×		х				х			,	<											
Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	\$951,592	х	Х		Х			Х	Х		Х	х		х													X Full Body Scan, Maternity, Health and Wellness, and New Dependent

<sup>\*</sup> Each benefit is identified as either Insured (Ins) or Self-Insured (Self). Insured Benefits are listed in the shaded columns.

											М	EME	ER	BEN	NEFI	TS	PRO	OVID	ED	BYE	ACI	H WI	ELF.	ARE	FU	ND *			
T <u>SE</u>	1	Dental		Optical	Presecription	Drugs	Audiology/	Hearing Aids	Life and/or ADD	Insurance	Legal Services		Supplemental/	Major Medical	Dooth	Deall	Short/Long	Term Disability	Podiatry and/or	Orthodics	Medical/Drug	Reimbursements		Catastrophic		Education	Retirement/Pensio	n Counseling	OTHER BENEFITS Self-Insured unless
	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	Ins	Self	(iiis) is specified

FUND NAME BENEFIT
(BY REVENUE CATEGORY) EXPENSE

#### SELF-INSURED NYC CONTRIBUTION \$1 TO \$3 MILLION (18 FUNDS)

United Probation Officers Assoc WF	\$716,162		Х	х		х	)	<				х	х		Х	х						Anesthesia, Emergency Room, Health & Wellness Symposium, and Maternity
Local 1199 SEIU Licensed Practical Nurses WF	\$1,146,570		Χ	Х		х	,	<b>\</b>	×					Х						x		Social Services
Doctors Council WF	\$1,404,035		Х	Х			)	<b>〈</b> :	×	Х	х				х	х	>	3				Mammogram, Maternity, Physical Examinations, and Psychiatric
Local 1181 CWA Supervisory Employees WF/RWF	\$1,120,093		Χ	Х		x		2	×		х											
Correction Captains Assoc WF/CLRF	\$1,127,376	Х	Х	Х		Х	)	<b>〈</b> :	×			х						×	(			Ambulance, Body Scans, In-Hospital, and Maternity
Local 1199 SEIU NYC Ed/Chid & Eldercare Fund	\$920,481																			×		Child and Elder Care
Local 300 Civil Service Forum WF	\$1,558,956		Χ	Х		х	)	<			х		х		х	х					Х	Heart Scans
Local 246 SEIU RWF	\$1,586,825		Χ	Х		х	,	<									>					
Local 3 IBEW Electricians RWF	\$2,212,816		Х	Х		х	)	<			х		х			х	>					Heart Scans
Local 211 Allied Building Inspectors WF	\$1,499,153		Χ	Х		х	,	<			х		х		х							
DC 9 Painting Industry WF/RWF (Local 1969)	\$1,476,501		Χ	Х			)	( )	×		х	х										Vacation (All benefits delayed for new members.)
Local 444 Sanitation Officers WF	\$1,256,841		Х	Х		х	)	<b>〈</b> :	×	Х	х	х										Body Scans and Identity Theft Protection (Ins)
Local 3 IBEW Electricians WF	\$2,707,223	X	Χ	Х		х					х		х	X			>	(				Employee Assistance Program and Heart Scans
Civil Service Bar Assoc WF	\$1,671,980		Χ	Х	х		,	<b>〈</b> :	×					X								Lifestyle, Nurse Helpline, and Nursery
Local 246 SEIU WF	\$2,267,857		Χ	Х		х	,	<b>(</b>					х									
Local 891 School Custodian & Engineers WF/RWF/ED	\$1,738,437		Х	Х		х	,	<b>(</b> )	×		х							×	(	х		Variable and Survivor Continuation
Local 30 A-C Operating Municipal Engineers WF/RWF	\$1,866,841		Χ	Х									х				>					
Correction Captains Assoc RWF	\$2,670,262	Х	Х	Х			)	( )	×			х					>	×	(			Anesthesia, Examinations, and In-Hospital reimbursements

<sup>\*</sup> Each benefit is identified as either Insured (Ins) or Self-Insured (Self). Insured Benefits are listed in the shaded columns.

MEMBER RENEFITS DROVIDED BY EACH WELFARE FLIND \*

							IVI	DEK DE	VELI13	FKOVI	DED B	LACH	VELLAN	FUND		
FUND NAME (BY REVENUE CATEGORY)	TOTAL BENEFIT EXPENSE	Dental	Optical	Presecription Drugs	Audiology/ Hearing Aids	Life and/or ADD Insurance	Legal Services	Supplemental/ Major Medical	Death	Short/Long Term	Disability Podiatry and/or	Orthodics Medical/Drug Reimbursements	Catastrophic	Education	Retirement/Pension	OTHER BENEFITS Self-Insured unless (Ins) is specified
		Ins Self	Ins Self	Ins Self	Ins Self	Ins Self	Ins Self	Ins Self	Ins Self	Ins Se	elf Ins	Self Ins Se	If Ins Self	Ins Se	Ins Sel	(ins) is specified
SELF-INSURED NYC CONTRIBUTION \$3 TO \$10 MIL	LION (12 FUNDS)															
NYC Municipal Plumbers & Pipefitters WF	\$2,386,281	X	Х		х	x				x		х				Chiropratic, Health Club Membership Reinbursement, Health Screening, and Vacation Benefits

	,			 																	
NYC Municipal Plumbers & Pipefitters WF	\$2,386,281		х	х		>	x :	×					х		Х		х				Chiropratic, Health Club Membership Reinbursement, Health Screening,
Local 444 Sanitation Officers RWF	\$3,771,482	X	Х	х	Х		x ;	<u> </u>			Х	_					1		-	+	and Vacation Benefits Body Scans and Identity Theft
Local 444 Salitation Officers RVVI	φ3,771,402	^	^		^		^ _ ′	`			^										Protection (Ins)
House Staff Comm of Interns & Residents WF/Legal	\$5,708,209	x	x	х	х	)	x x	×		×	x		x	x			x			x	Books, Childcare, Conferences, HSBP Patient Safety, Identity Theft Protection, Newborn, Obstetrics, Outpatient Psychiatric, and Substance Abuse
New York State Nurses Assoc Child/Elder Care Fund	\$158,079																				Child and Elder Care
Local 237 Teamsters RWF	\$20,471,597		Х	Х	Х	)	Х			Х	Х	Х								Х	Social Program
Local 854 Uniformed Fire Officers Assoc WF	\$4,766,073		Х	Х	Х	)	X	Х	(												
Superior Officers Council (Police) WF/CLRF	\$4,060,114	Х	Х	Х	Х	>	X											Х			Extended Health-HIP (Ins)
New York State Nurses Assoc Ed Fund	\$2,934,842																			Х	
Local 1182 CWA Security Benefits Fund WF/RWF/Legal	\$5,313,437		Х	Х	Х		)	X		X			Х	Χ							
Local 854 Uniformed Fire Officers Assoc RWF	\$13,208,548		Х	Х	Х	)	X	Х	(												
New York City RWF	\$7,904,334		Х	Х	Х	)	X )	X		X	Х										
Superior Officers Council (Police) RWF	\$7,986,530	Х	Х	Х	Х	)	X					Х				Χ		X			

#### SELF-INSURED NYC CONTRIBUTION \$10 TO \$20 MILLION (12 FUNDS)

Local 1 Council of Supervisors & Admin WF	\$11,355,374	Х	Х	х		Х	х		х			х									Employee Assistance Program and Survivors Insured Coverage
Organization of Staff Analysts WF/RWF/ED	\$10,605,067		Х	Х			Х	Х				Х		Х			Х		Х	Х	COBRA and Survivor
Local 831 Uniformed Sanitationmen's Assoc WF	\$11,852,049	X	х	Х		х		X				х									Line of Duty Injury and Resident Health and Benefit Services
Local 1 Council of Supervisors & Admin RWF	\$10,712,372	Х	Х	Х			X					Х									Hospitalization (Ins) and GHI Rider
Professional Staff Congress CUNY WF/RWF	\$29,610,073	Χ	Х	Х	Х	Х	Х	Х			Х	Х	Х	Х							Other (Ins)
Local 831 Uniformed Sanitationmen's Assoc RWF	\$12,521,895	Χ	Х	Х		Х						Х									
Local 94 Uniformed Firefighters Assoc WF	\$12,126,584		х	х		х	x	X													Anesthesia, Extended HIP (Ins), and UFA/UFOA Welfare Fund
New York State Nurses Assoc WF	\$13,672,054		Х	Х		Х	Х	Х	Х			Х		Х	Х	X				Χ	COBRA and Well Baby
Correction Officers' Benevolent Assoc RWF	\$15,565,147	Χ		Х		Х	Х	X		Х											Ambulance and Anesthesia
Local 237 Teamsters WF	\$37,751,649		Х	Х		х	х			Х			х		х						College Guidance Counseling, FICA tax, and Financial Counseling
Correction Officers' Benevolent Assoc WF/CLRF	\$17,189,512	Χ		Х		Х	Х	X		Х											
Local 94 Uniformed Firefighters Assoc RWF	\$25,533,140		Χ	Χ		Х	Х	X			Χ										Surgical Assistance Program

<sup>\*</sup> Each benefit is identified as either Insured (Ins) or Self-Insured (Self). Insured Benefits are listed in the shaded columns.

							М	EMBER	BENE	FITS F	PROVI	DED E	BY E	ACH W	ELFAI	RE F	JND	*		
FUND NAME (BY REVENUE CATEGORY)	TOTAL BENEFIT EXPENSE	Dental	Optical	Presecription Drugs	Audiology/ Hearing Aids	Life and/or ADD Insurance	Legal Services	Supplemental/	ajor Medica	eath	Short/Long Term	Disability Podiatry and/or	Orthodics	Medical/Drug Reimbursements	Catastrophic		Education	Retirement/Pensio	Counseling	OTHER BENEFITS Self-Insured unless (Ins) is specified
		Ins Self	Ins Self	Ins Self	Ins Self	Ins Self	Ins	Self Ins	Self In	s Self	Ins Se	elf Ins	Self	Ins Self	Ins S	elf In:	Self	Ins Se	elf	(iiis) is specified
OF E INQUES NIVO CONTRIBUTION MORE THAN	. 400 1411 1 1011 /0 51		•	•	•	•		•						•				•		

#### SELF-INSURED NYC CONTRIBUTION MORE THAN \$20 MILLION (8 FUNDS)

Sergeants Benevolent Assoc (Police) WF/RWF/CLRF	\$18,029,019		Х	х	)	<	х			х	х		х				х			Body Scans
Detectives Endowment Assoc WF/RWF/ADM	\$26,867,856	х	Х	х	;	<	х						Х			х	х			Appliance Rider (Ins), Body Scans, and Hospital Rider (Ins)
Local 371 Social Service Employees WF/ED/Legal/ADM	\$23,883,718		х	х	;	<	х	х		х			х	х	х			х	Х	Abortion, Diagnostic Examinations, Health and Safety, Other, and Prosthetic Appliances
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	\$37,468,874	х	Х	х		<	x	X		х		х		х	x	×		х	х	Clinical and Maternity
Patrolmen's Benevolent Assoc WF/CLRF	\$34,406,744		Х	х	2	<		x		х		х					х		х	Supplemental Benefits
Patrolmen's Benevolent Assoc RWF	\$34,235,691		Х	х	;	<					х									Supplemental Benefits
DC 37 WF	\$250,825,027		Х	х	;	<	х			х			Х	х	х			х	х	Consulting and Crisis Intervention
Local 2 United Federation of Teachers WF/RWF	\$269,458,536		Х	х	,	<	х		х				Х	х		X				Anesthesia, Durable Med Equip., Prescription Appliance, Private Duty Nursing, Retiree Programs, and SLOAC (Ins)

#### WELFARE FUNDS BENEFITS SUMMARY (64 FUNDS)

SUBTOTAL (Insured vs. Self-Insured)

TOTAL

23	54	4	57	2	43	0	45	32	8	5	27	4	20	0	19	11	14	0	11	1	18	5	3	0	10	0	9
7	7	6	31	4	15	4	15	4	0	32		2	24	1	9	2	25	1	1	1	9		8	1	0	(	9

# **2017 SCHEDULE OF BENEFIT FUND RATIOS**

NAME OF FUND SELF-INSURED WF & RWF		BEN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	BEN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	EXCESS/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE
<u></u>											
NYC CONTRIBUTION UP TO \$1 MILLION											
Local 306 Municipal Employees WF		23.02%	-68.18%	25.47%	32.63%	47.47%	-38.17%	52.53%	126.17%	51.51%	508.90%
Local No. 5 MNCPL Employees Benefit Trust Fund		36.02%	-50.20%	9.07%	-52.78%	79.89%	4.06%	20.11%	-13.40%	54.91%	549.09%
Local 14 –14B IUOE WF/RWF		94.20%	30.22%	16.83%	-12.36%	84.84%	10.51%	15.16%	-34.73%	-11.03%	-230.37%
NYC Muni. Steamfitters & Steamfitter Helpers RWF		96.74%	33.74%	13.80%	-28.16%	87.52%	14.00%	12.48%	-46.26%	-10.54%	-224.60%
NYC Muni. Steamfitters & Steamfitter Helpers WF		100.25%	38.59%	10.97%	-42.87%	90.13%	17.40%	9.87%	-57.52%	-11.22%	-232.67%
Local 15, 15A, 15C Operating Engineers WF/RWF		60.53%	-16.33%	25.69%	33.75%	70.20%	-8.56%	29.80%	28.28%	13.79%	62.97%
United Probation Officers Assoc RWF		52.57%	-27.32%	39.25%	104.38%	57.25%	-25.43%	42.75%	84.05%	8.17%	-3.40%
Doctors Council RWF		88.39%	22.20%	19.45%	1.26%	81.97%	6.76%	18.03%	-22.35%	-7.84%	-192.67%
Local 300 Civil Service Forum RWF		76.50%	5.76%	19.30%	0.51%	79.85%	4.01%	20.15%	-13.24%	4.20%	-50.39%
Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF		95.13%	31.51%	12.22%	-36.37%	88.62%	15.42%	11.38%	-50.98%	-7.35%	-186.85%
UP TO \$1 MILLION CATEGORY AVERAGE	10 FUNDS:	72.33%		19.21%		76.77%		23.23%		8.46%	
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NYC CONTRIBUTION \$1 TO \$3 MILLION											
United Probation Officers Assoc WF		54.66%	-23.69%	27.80%	118.47%	66.28%	-21.92%	33.72%	123.16%	17.54%	12.09%
Local 1199 SEIU Licensed Practical Nurses WF		75.66%	5.63%	10.96%	-13.92%	87.35%	2.90%	12.65%	-16.28%	13.39%	-14.45%
Doctors Council WF		95.55%	33.40%	22.22%	74.58%	81.13%	-4.43%	18.87%	24.86%	-17.77%	-213.54%
Local 1181 CWA Supervisory Employees WF/RWF		77.85%	8.70%	16.68%	31.07%	82.35%	-2.99%	17.65%	16.79%	5.46%	-65.08%
Correction Captains Assoc WF/CLRF		64.59%	-9.82%	10.10%	-20.61%	86.47%	1.87%	13.53%	-10.48%	25.30%	61.70%
Local 1199 SEIU NYC Ed/Chid & Eldercare Fund		54.13%	-24.42%	7.90%	-37.94%	87.27%	2.80%	12.73%	-15.72%	37.97%	142.66%
Local 300 Civil Service Forum WF		80.46%	12.33%	18.93%	48.70%	80.96%	-4.63%	19.04%	26.03%	0.61%	-96.07%
Local 246 SEIU RWF		60.66%	-15.31%	10.85%	-14.74%	84.83%	-0.08%	15.17%	0.43%	28.49%	82.06%
Local 3 IBEW Electricians RWF		102.92%	43.69%	10.24%	-19.53%	90.95%	7.14%	9.05%	-40.10%	-13.16%	-184.08%
Local 211 Allied Building Inspectors WF		54.97%	-23.25%	9.70%	-23.76%	85.00%	0.12%	15.00%	-0.70%	35.33%	125.76%
DC 9 Painting Industry WF/RWF (Local 1969)		59.62%	-16.76%	7.16%	-43.76%	89.28%	5.17%	10.72%	-29.06%	33.22%	112.33%
Local 444 Sanitation Officers WF		55.33%	-22.76%	9.10%	-28.54%	85.88%	1.17%	14.12%	-6.56%	35.58%	127.37%
Local 3 IBEW Electricians WF		102.37%	42.93%	10.22%	-19.74%	90.93%	7.11%	9.07%	-39.95%	-12.59%	-180.44%
Civil Service Bar Assoc WF		77.48%	8.17%	12.70%	-0.24%	85.92%	1.21%	14.08%	-6.81%	9.83%	-37.19%
Local 246 SEIU WF		69.31%	-3.24%	11.99%	-5.76%	85.25%	0.42%	14.75%	-2.36%	18.70%	19.50%
Local 891 School Custodian & Engineers WF/RWF/ED		62.12%	-13.27%	13.12%	3.13%	82.56%	-2.75%	17.44%	15.44%	24.76%	58.21%
Local 30 A-C Operating Municipal Engineers WF/RWF		65.36%	-8.74%	12.65%	-0.63%	83.79%	-1.30%	16.21%	7.30%	21.99%	40.53%
Correction Captains Assoc RWF		76.23%	6.42%	6.77%	-46.77%	91.84%	8.18%	8.16%	-45.98%	17.00%	8.64%
\$1 TO \$3 MILLION CATEGORY AVERAGE	18 FUNDS:	71.63%		12.73%		84.89%		15.11%		15.65%	
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NYC CONTRIBUTION \$3 TO \$10 MILLION											
NYC Municipal Plumbers & Pipefitters WF		74.82%	3.28%	4.15%	-39.91%	94.75%	7.75%	5.25%	-56.47%	21.03%	1.83%
Local 444 Sanitation Officers RWF		81.41%	12.37%	4.56%	-34.03%	94.70%	7.70%	5.30%	-56.09%	14.04%	-32.03%
House Staff Comm of Interns & Residents WF/Legal		77.19%	6.56%	6.77%	-1.91%	91.93%	4.55%	8.07%	-33.16%	16.04%	-22.35%
New York State Nurses Assoc Child/Elder Care Fund		4.12%	-94.31%	5.18%	-25.01%	44.32%	-49.60%	55.68%	361.33%	90.70%	339.17%
Local 237 Teamsters RWF		80.31%	10.86%	9.51%	37.70%	89.41%	1.69%	10.59%	-12.28%	10.18%	-50.69%
Local 854 Uniformed Fire Officers Assoc WF		105.31%	45.38%	6.93%	0.41%	93.82%	6.70%	6.18%	-48.82%	-12.25%	-159.30%
Superior Officers Council (Police) WF/CLRF		77.91%	7.54%	8.34%	20.76%	90.33%	2.73%	9.67%	-19.89%	13.75%	-33.40%
New York State Nurses Assoc Ed Fund		50.43%	-30.39%	2.78%	-59.75%	94.78%	7.79%	5.22%	-56.72%	46.79%	126.56%
Local 1182 CWA Security Benefits Fund WF/RWF/Legal		76.86%	6.10%	14.49%	109.85%	84.14%	-4.31%	15.86%	31.43%	8.65%	-58.13%
Local 854 Uniformed Fire Officers Assoc RWF		79.26%	9.41%	4.15%	-39.94%	95.03%	8.07%	4.97%	-58.80%	16.60%	-19.64%
New York City RWF		82.72%	14.19%	7.43%	7.65%	91.75%	4.35%	8.25%	-31.69%	9.84%	-52.33%
Superior Officers Council (Police) RWF		78.97%	9.01%	8.57%	24.17%	90.20%	2.59%	9.80%	-18.84%	12.46%	-39.68%
\$3 TO \$10 MILLION CATEGORY AVERAGE	12 FUNDS	72.44%		6.91%		87.93%		12.07%		20.65%	
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# **2017 SCHEDULE OF BENEFIT FUND RATIOS**

NAME OF FUND		BEN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	BEN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	EXCESS/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE
SELF-INSURED WF & RWF (continued)											
NYC CONTRIBUTION \$10 TO \$20 MILLION Local 1 Council of Supervisors & Admin WF Organization of Staff Analysts WF/RWF/ED		88.94% 75.24%	13.54% -3.95%	9.53% 11.38%	25.90% 50.38%	90.33% 86.86%	-1.06% -4.85%	9.67% 13.14%	11.11% 50.87%	1.53% 13.38%	-89.14% -5.07%
Local 831 Uniformed Sanitationmen's Assoc WF		88.95%	13.55% -8.98%	13.66%	80.48%	86.69%	-5.04%	13.31%	52.86%	-2.60%	-118.46%
Local 1 Council of Supervisors & Admin RWF Professional Staff Congress CUNY WF/RWF		71.30% 66.64%	-14.92%	10.00% 8.82%	32.19% 16.58%	87.70% 88.31%	-3.94% -3.27%	12.30% 11.69%	41.29% 34.25%	18.69% 24.54%	32.60% 74.02%
Local 831 Uniformed Sanitationmen's Assoc RWF Local 94 Uniformed Firefighters Assoc WF		66.69% 68.28%	-14.86% -12.83%	3.70% 6.11%	-51.13% -19.26%	94.75% 91.79%	3.78% 0.54%	5.25% 8.21%	-39.67% -5.69%	29.61% 25.61%	110.00% 81.62%
New York State Nurses Assoc WF Correction Officers' Benevolent Assoc RWF		76.55% 94.88%	-2.28% 21.12%	4.93% 5.11%	-34.79% -32.47%	93.94% 94.89%	2.90% 3.94%	6.06% 5.11%	-30.46% -41.31%	18.52% 0.01%	31.35% -99.94%
Local 237 Teamsters WF Correction Officers' Benevolent Assoc WF/CLRF		79.95% 92.21%	2.06% 17.71%	9.94% 5.15%	31.37% -31.89%	88.94% 94.71%	-2.58% 3.74%	11.06% 5.29%	27.01% -39.21%	10.11% 2.64%	-28.27% -81.30%
Local 94 Uniformed Firefighters Assoc RWF	40 5111100	70.38%	-10.16%	2.47%	-67.35%	96.61%	5.82%	3.39%	-61.05%	27.15%	92.58%
\$10 TO \$20 MILLION CATEGORY AVERAGE	12 FUNDS:	78.33%		7.57%		91.29%		8.71%		14.10%	
NYC CONTRIBUTION MORE THAN \$20 MILLION Sergeants Benevolent Assoc (Police) WF/RWF/CLRF		85.00%	15.91%	5.95%	-21.24%	93.46%	3.17%	6.54%	-30.50%	9.05%	-52.66%
Detectives Endowment Assoc WF/RWF/ADM Local 371 Social Service Employees WF/ED/Legal/ADM		66.92% 74.71%	-8.74% 1.87%	8.94% 9.37%	18.32% 24.03%	88.22% 88.86%	-2.62% -1.91%	11.78% 11.14%	25.17% 18.39%	24.14% 15.92%	26.29% -16.69%
Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM Patrolmen's Benevolent Assoc WF/CLRF		74.25% 64.36%	1.25% -12.23%	10.44% 6.48%	38.21% -14.22%	87.67% 90.85%	-3.22% 0.29%	12.33% 9.15%	30.97% -2.83%	15.31% 29.16%	-19.89% 52.53%
Patrolmen's Benevolent Assoc RWF DC 37 WF		56.04% 86.20%	-23.59% 17.54%	5.59% 6.84%	-25.98% -9.46%	90.93% 92.65%	0.37% 2.28%	9.07% 7.35%	-3.60% -21.90%	38.37% 6.96%	100.75% -63.57%
Local 2 United Federation of Teachers WF/RWF		79.18%	7.97%	6.82%	-9.66%	92.07%	1.63%	7.93%	-15.70%	14.00%	-26.76%
MORE THAN \$20 MILLION CATEGORY AVERAGE	8 FUNDS:	73.33%		7.55%		90.59%		9.41%		19.11%	
SELF-INSURED FUNDS AVERAGE	60 FUNDS:	<u>73.61%</u>		10.79%		<u>86.29%</u>		<u>13.71%</u>		<u>15.59%</u>	
INSURED WF & RWF											
NYC CONTRIBUTION UP TO \$3 MILLION NYC Deputy Sheriffs Assoc RWF		62.28%	-16.31%	3.63%	-56.86%	94.49%	5.17%	5.51%	-45.77%	34.09%	98.58%
NYC Deputy Sheriffs Assoc WF		94.19% 75.15%	26.57% 0.99%	2.29% 15.45%	-72.81% 83.57%	97.63% 82.95%	8.66% -7.67%	2.37% 17.05%	-76.65% 67.88%	3.52% 9.40%	-79.50% -45.25%
Fire Alarm Dispatchers Benevolent Assoc WF Local 333 United Marine Division WF/RWF		66.05%	-11.25%	12.29%	46.10%	82.95% 84.31%	-7.67% -6.16%	15.69%	54.53%	21.66%	-45.25% 26.17%
INSURED FUNDS AVERAGE	4 FUNDS:	74.42%		8.41%		89.84%		10.16%		17.17%	
SELF-INSURED AND INSURED FUNDS AVERAGE	64 FUNDS:	<u>73.75%</u>		<u>10.40%</u>		<u>86.89%</u>		<u>13.11%</u>		<u>15.86%</u>	

# **2017 SCHEDULE OF BENEFIT FUND RATIOS**

NAME OF FUND		BEN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE	BEN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	ADMIN EXP/ TOTAL EXP	DEVIATION FROM CAT. AVERAGE	EXCESS/ TOTAL REV.	DEVIATION FROM CAT. AVERAGE
ANNUITY FUNDS											
NYC CONTRIBUTION UP TO \$1 MILLION		50 700/	10.00%	0.05%	45.400/	00.070/	0.000/	40.700/	04.000/	40.070/	4.4.500/
Assistant Dep Wardens/Dep Wardens AF NYC Deputy Sheriffs Assoc AF		52.78% 49.55%	10.39% 3.62%	6.35% 0.00%	45.48% -100.00%	89.27% 100.00%	-2.83% 8.86%	10.73% 0.00%	31.90% -100.00%	40.87% 50.45%	-14.53% 5.50%
DC 9 Painting Industry AF (Local 1969)		38.08%	-20.36%	3.49%	-100.00%	91.60%	-0.28%	8.40%	3.20%	58.43%	22.17%
Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF		69.31%	44.95%	11.44%	162.24%	85.83%	-6.56%	14.17%	74.10%	19.26%	-59.74%
Civil Service Bar Assoc AF		28.87%	-39.61%	4.70%	7.77%	86.00%	-6.38%	14.00%	72.07%	66.43%	38.90%
Local 3 IBEW Communications Electricians AF		36.78%	-23.07%	2.11%	-51.66%	94.58%	2.96%	5.42%	-33.38%	61.11%	27.78%
Local 444 Sanitation Officers Supplemental AF		59.69%	24.84%	2.36%	-45.82%	96.19%	4.71%	3.81%	-53.20%	37.94%	-20.66%
Correction Captains Assoc AF		47.45%	-0.76%	4.45%	1.96%	91.43%	-0.47%	8.57%	5.31%	48.10%	0.58%
TOTAL UP TO \$1 MILLION CATEGORY	8 FUNDS:	47.81%		4.36%		91.86%		8.14%		47.82%	
NIVO CONTRIBUTION 64 TO 60 MILLION											
NYC CONTRIBUTION \$1 TO \$3 MILLION  Local 300 SEIU Civil Service Forum AF		29.38%	12.04%	6.52%	49.98%	81.83%	-5.05%	18.17%	31.53%	64.10%	-7.68%
Local 891(IUOE) AF		24.51%	-6.52%	4.11%	-5.54%	85.65%	-0.63%	14.35%	3.92%	71.38%	2.81%
Doctors Council AF		30.15%	14.98%	4.54%	4.43%	86.91%	0.84%	13.09%	-5.22%	65.31%	-5.93%
Local 246 SEIU NYC AF		20.85%	-20.49%	2.22%	-48.87%	90.36%	4.84%	9.64%	-30.23%	76.93%	10.80%
TOTAL \$1 TO \$3 MILLION CATEGORY	4 FUNDS:	26.22%		4.35%	,	86.19%		13.81%		69.43%	
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NYC CONTRIBUTION \$3 TO 10 MILLION											
Local 444 Sanitation Officers AF		35.36%	12.53%	3.12%	-6.40%	91.88%	0.98%	8.12%	-9.94%	61.52%	-5.71%
Detectives Endowment Assoc AF		38.15%	21.41%	4.84%	45.20%	88.73%	-2.48%	11.27%	25.04%	57.01%	-12.62%
DC 37 AFSCME AF		47.69%	51.78%	8.94%	168.02%	84.21%	-7.45%	15.79%	75.22%	43.36%	-33.53%
Local 1180 CWA Members AF		28.72%	-8.60%	5.05%	45.20%	85.04%	-6.53%	14.96%	65.95%	66.23%	1.52%
Local 854 Uniformed Fire Officers Assoc AF		19.99%	-36.39%	1.02%	-69.47%	95.15%	4.58%	4.85%	-46.20%	78.99%	21.08%
Council of Supervisors and Administrators AF Superior Officers Council (Police) AF		15.29% 28.46%	-51.35% -9.41%	1.52% 1.02%	-54.49% -69.35%	90.96% 96.53%	-0.03% 6.09%	9.04% 3.47%	0.26% -61.51%	83.19% 70.51%	27.52% 8.08%
Local 94 Uniformed Firefighters Assoc AF		42.98%	36.79%	1.57%	-52.89%	96.47%	6.03%	3.53%	-60.86%	55.44%	-15.02%
Sergeants Benevolent Assoc (Police) AF		26.16%	-16.75%	2.94%	-11.97%	89.90%	-1.19%	10.10%	12.03%	70.90%	8.68%
TOTAL \$3 TO \$10 MILLION CATEGORY	9 FUNDS:	31.42%	-10.7070	3.34%	-11.57 /0	90.99%	-1.1370	9.01%	12.0070	65.24%	0.0070
TOTAL 40 TO WILLION OATEGORT	3 1 01100.	01.4270		0.0470		30.3370		3.0170		00.2470	<del></del>
NYC CONTRIBUTION MORE THAN \$10 MILLION											
Local 237 Teamsters AF		32.41%	-0.86%	3.58%	20.44%	90.04%	-2.56%	9.96%	31.15%	64.00%	-0.51%
Correction Officers' Benevolent Assoc AF		47.91%	46.55%	5.01%	68.41%	90.53%	-2.03%	9.47%	24.73%	47.08%	-26.82%
Local 30 A-D IUOE Engineers AF		22.34%	-31.65%	0.77%	-74.00%	96.65%	4.59%	3.35%	-55.92%	76.88%	19.51%
Local 371 Social Service Employees AF		36.54%	11.78%	6.10%	105.13%	85.69%	-7.27%	14.31%	88.53%	57.35%	-10.85%
Patrolmen's Benevolent Assoc AF		29.84%	-8.73%	2.30%	-22.82%	92.85%	0.48%	7.15%	-5.86%	67.87%	5.49%
Local 831 Uniformed Sanitationmen's Assoc AF		35.86%	9.68%	2.43%	-18.30%	93.65%	1.34%	6.35%	-16.36%	61.71%	-4.07%
Steamfitters' Industry Supplemental AF		23.95%	-26.76%	0.63%	-78.85%	97.44%	5.44%	2.56%	-66.27%	75.42%	17.25%
TOTAL MORE THAN \$10 MILLION CATEGORY	7 FUNDS:	32.69%		2.98%		92.41%		7.59%		64.33%	
ANNUITY FUNDS AVERAGE	28 FUNDS:	34.54%		<u>3.76%</u>		90.36%		9.64%		<u>61.71%</u>	
GRAND TOTAL	92 FUNDS:	<u>58.06%</u>		<u>7.74%</u>		<u>88.28%</u>		<u>11.72%</u>		<u>34.20%</u>	

## **2017 FUNDS THAT DO NOT USE CPAS**

FROM THE COMPTROLLER'S PREQUALIFIED CPA LIST\*

EXHIBIT F Page 1 of 1

1.	Assistant Dep Wardens/Dep Wardens AF	25.	Local 1181 CWA Supervisory Employees WF/RWF	49.	Local 831 Uniformed Sanitationmen's Assoc WF
2.	Assistant Dep Wardens/Dep Wardens WF/RWF/CLRF	26.	Local 1182 CWA Security Benefits Fund WF/RWF/Legal	50.	Local 94 Uniformed Firefighters Assoc AF
3.	Captains Endowment Assoc CLRF	27.	Local 14 –14B IUOE WF/RWF	51.	Local 94 Uniformed Firefighters Assoc RWF
4.	Civil Service Bar Assoc AF	28.	Local 15, 15A, 15C (IUOE) Operating Muni Engineers AF	52.	Local 94 Uniformed Firefighters Assoc WF
5.	Civil Service Bar Assoc WF	29.	Local 15, 15A, 15C Operating Engineers WF/RWF	53.	Local No. 5 MNCPL Employees Benefit Trust Fund
6.	Committee of Interns and Residents ED	30.	Local 211 Allied Building Inspectors WF	54.	New York State Nurses Assoc Child/Elder Care Fund
7.	Correction Captains Assoc AF	31.	Local 246 SEIU NYC AF	55.	New York State Nurses Assoc Ed Fund
8.	Correction Captains Assoc RWF	32.	Local 246 SEIU RWF	56.	New York State Nurses Assoc WF
9.	Correction Captains Assoc WF/CLRF	33.	Local 246 SEIU WF	57.	NYC DC of Carpenters WF/RWF
10	Council of Supervisors and Administrators AF	34.	Local 3 IBEW Communications Electricians AF	58.	NYC Deputy Sheriffs Assoc AF
11.	DC 37 AFSCME AF	35.	Local 3 IBEW Electricians RWF	59.	NYC Deputy Sheriffs Assoc RWF
12.	DC 37 WF	36.	Local 3 IBEW Electricians WF	60.	NYC Deputy Sheriffs Assoc WF
13.	Detectives Endowment Assoc AF	37.	Local 300 Civil Service Forum RWF	61.	NYC Muni. Steamfitters & Steamfitter Helpers WF
14.	Detectives Endowment Assoc CLRF	38.	Local 300 Civil Service Forum WF	62.	NYC Municipal Plumbers & Pipefitters WF
15.	Detectives Endowment Assoc WF/RWF/ADM	39.	Local 300 SEIU Civil Service Forum AF	63.	NYS Court Officers Assoc RWF
16.	Doctors Council AF	40.	Local 333 United Marine Division WF/RWF	64.	Organization of Staff Analysts WF/RWF/ED
17.	Doctors Council RWF	41.	Local 371 Social Service Employees AF	65.	Pavers & Road Builders District Council WF
18.	Doctors Council WF	42.	Local 371 Social Service Employees WF/ED/Legal/ADM	66.	Sergeants Benevolent Assoc (Police) AF
19.	Fire Alarm Dispatchers Benevolent Assoc WF	43.	Local 444 Sanitation Officers AF	67.	Sergeants Benevolent Assoc (Police) WF/RWF/CLRF
20.	House Staff Comm of Interns & Residents WF/Legal	44.	Local 444 Sanitation Officers RWF	68.	Steamfitters' Industry Supplemental AF
21.	Local 1 Council of Supervisors & Admin RWF	45.	Local 444 Sanitation Officers Supplemental AF	69.	United Probation Officers Assoc RWF
22.	Local 1 Council of Supervisors & Admin WF	46.	Local 444 Sanitation Officers WF	70.	United Probation Officers Assoc WF
23.	Local 1180 CWA Members AF	47.	Local 831 Uniformed Sanitationmen's Assoc AF		
24.	Local 1180 CWA Municipal Mgt WF/RWF/Legal/ED/ADM	48.	Local 831 Uniformed Sanitationmen's Assoc RWF		

<sup>\*</sup> The City of New York Procurement Policy Board Rules ("PPB") authorize the Comptroller to maintain a list of prequalified auditors. PPB rule §3-10(k) states: A Prequalified List of Auditors shall be maintained by the Comptroller in accordance with this section. An agency seeking to award an audit contract shall solicit only those suppliers that have been prequalified by the Comptroller." Directive #12 §5.23 states "Benefit Funds contract only with firms included on the Office of the Comptroller's prequalified list of CPAs." Comptroller's Prequalified CPA List as of May 14, 2019.



# THE CITY OF NEW YORK OFFICE OF THE COMPTROLLER

#### INTERNAL CONTROL AND ACCOUNTABILITY DIRECTIVES

### **DIRECTIVE #12: EMPLOYEE BENEFIT FUNDS**

#### **INTRODUCTION**

This Directive sets forth accounting, auditing, and financial guidelines for employee and retiree Benefit Funds, which receive contributions from The City of New York. It also establishes detailed information reporting requirements for the Funds and their boards of trustees. All Benefit Funds that receive contributions from The City of New York are required to conform to this Directive's provisions.

The accounting, auditing, and reporting requirements prescribed herein vary in accordance with the amount of funding the Benefit Fund receives from the City. Benefit Funds are divided into two funding level categories: those with New York City Contributions less than \$300,000 (Level I); and those with \$300,000 or more in New York City Contributions (Level II).

This Directive is issued pursuant to the authority of the Office of the Comptroller, as provided in Chapter 5, Section 93 of the *New York City Charter*. (http://www.nyc.gov/html/dycd/downloads/pdf/citycharter2004.pdf)

Note: Directive #12 provides guidelines for both Municipal (12A) and Non-Municipal (12B) Labor Committee Union Employee Benefit Funds. Only Non-Municipal Benefit Funds must include a Multi-Employer Analysis Schedule.

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#### 1. GENERAL INFORMATION

## 1.1 Directive Organization

The Directive is divided into the following primary sections:

**General Information** 

**Definitions** 

General Guidelines and Requirements

**Annual Reporting Requirements** 

Independent Annual Audit

Trustee Representation Letter

Federal ERISA Reporting Requirements

Annual Report to Fund Membership

**Supporting Schedules** 

<u>Appendices</u>

## 1.2 Effective Date

This Directive is effective immediately and supersedes the previous version, issued in February 1997.

#### 1.3 Assistance

Questions or comments concerning this Directive should be addressed to: The Office of the Comptroller, Attention: Directives/Policy Unit, Bureau of Accountancy, Municipal Building, One Centre Street, Room 200 South, New York, NY 10007, (212) 669-3675, email: directives@comptroller.nyc.gov.

## 1.4 Comptroller's Internal Control and Accountability Directives

An inventory of existing <u>Comptroller's Internal Control and Accountability Directives</u> is available on the Comptroller's Website.

#### 2. **DEFINITIONS**

This Section defines the key terms used in this Directive.

## 2.1 Benefit Fund

Benefit Funds consist of any welfare or annuity fund that receives contributions from The City of New York. Examples of Benefit Funds include supplemental health care, educational, legal benefit, annuity, and civil/legal representation funds. Benefit Funds may be for either active or retired New York City employees.

## 2.2 New York City Contribution

The New York City Contribution is the total of the direct payments The City of New York is required, pursuant to applicable collective bargaining agreements, to make to a Benefit Fund on behalf of relevant employees and retirees.

The City of New York, as used herein, is a reference to its constituent agencies, which are defined in the *New York City Charter*, Chapter 52, Section 1150, Sub-Division 2.

## 2.3 Benefit Expense

Benefit expenses, as used herein, are the direct costs of providing benefits. These costs include:

- 1. Claims paid by the Fund for self-insured benefits.
- 2. Insurance premium payments, less any retention charges.
- 3. The cost of providing medical referral services.
- 4. Salaries or other payments to:
  - a) Attorneys who provide direct legal services to members.
  - b) Instructors who conduct in-house training for members.
  - c) Physicians who examine members for workers' disability purposes.
  - d) Other professionals and consultants who provide services directly to members.

#### 2.4 Administrative Expense

Administrative Expenses are all those costs that are not Benefit Expenses, including, but not limited to:

- 1. Salaries and allowances for the Fund's administrative support staff.
- 2. Rents and other occupancy costs.
- 3. Insurance policies for offices, equipment, and other general business purposes.

- 4. Fees paid to third party or Fund administrators for administrative purposes.
- 5. Miscellaneous fees and commissions.
- 6. Insurance company retention charges.

## 2.5 Insurance Retention Charges

Insurance Retention Charges represent the portion of the insurance premiums retained by an insurance company to recover the administrative costs of handling benefit payments. Retention charges are applicable only to insured welfare plans.

Back to the Beginning of the Directive

# 3. GENERAL GUIDELINES AND REQUIREMENTS

## 3.1 Supplementary Benefit Agreements

The supplementary benefit agreements between The City of New York and the labor unions establish the Comptroller's authority to audit and request specific information from the Benefit Funds, and describe the Funds' underlying reporting responsibilities.

The agreements require, in part, that Benefit Funds maintain accurate records and books of account in conformance with Generally Accepted Accounting Principles (GAAP), file annual trustees' statements with the Office of the Comptroller containing substantiation and other information that the Comptroller shall prescribe, as per individual Fund supplemental agreement, and obtain annual independent audits of their financial statements. The agreements also specify the Comptroller's right to audit all Benefit Fund expenditures.

The agreements also set forth conflict of interest guidelines. These guidelines provide that Benefit Funds, and all Fund trustees, officers, and employees are prohibited from directly or indirectly receiving, in connection with the solicitation, sale, service or administration of a Benefit Fund contract, any payment, commission, loan or other thing of value from any entity or individual. In addition, Benefit Fund trustees, officers, or employees may not directly or indirectly receive any payment, commission, loan service, or any other thing of value from the Benefit Fund, except that such person may receive employee benefits to which he or she is otherwise entitled, and reasonable compensation for necessary services and expenses rendered or incurred in connection with official duties.

Many of the financial, accounting, auditing, and reporting guidelines in this directive replicate, or are derived from, supplementary benefit agreement terms and conditions.

## 3.2 Accounting Standards

Every Benefit Fund that receives New York City Contributions is required to maintain adequate books of account and related records that will enable it to prepare complete and auditable financial statements on an accrual basis of accounting in conformity with GAAP.

## 3.3 Comptroller's Internal Control and Accountability Directives

It is recommended that all Benefit Funds for which the New York City Contribution is \$300,000 or greater (Level II Funds) comply, where applicable, with the Internal Control and Accountability Directives issued by the Office of the Comptroller.

## 3.4 Spending Guidelines

Benefit Funds should ensure that New York City Contributions are spent appropriately and monitored carefully. This includes:

- 1. Restricting their use only for expenditures and programs that directly or indirectly benefit fund members.
- 2. Carefully controlling Administrative Expenses and ensuring that they do not exceed a reasonable percentage of total Benefit Fund revenue.
- 3. Ensuring that spending for Benefit Fund employee salaries, fees paid to trustees, and fees or commissions paid to professionals and service providers are not excessive or unreasonable in relation to the service or product received.
- 4. Using competitive processes to the greatest degree practicable to procure goods and services.

#### In addition:

- 1. Political and charitable contributions of any kind paid from the New York City Contribution or related investment earnings are prohibited.
- 2. Payments on Benefit Fund contracts or other obligations generally must be made by check drawn on the Fund payable directly to the creditor, beneficiary, or obligee. Payments, that are not customarily paid by check, including, but not limited to, electronic transfers and imprest fund expenditures, are permissible.

#### 3.5 Service Provider Assessments

The services rendered by consultants shall be assessed at least once every two years. The assessments shall be reported in the board's official minutes and attached to the trustees' representation letter.

It is further recommended, that the work of consultants and all individuals or organizations, with the exception of medical service providers, which are paid for services rendered on a fee or commission basis, be assessed each year with the results reported in the board's official minutes and attached to the trustees' representation letter.

### 3.6 Investment Policy and Procedures

## **Trustee Representation Letter**

Level II Benefit Funds must attach a copy of their investment policy to the trustee representation letter, along with the trustees' certification that the Fund has complied with its policy and procedures.

## **Investment Policy Recommendation**

To ensure that idle monies are invested judiciously, appropriately safeguarded, and accounted for fully, it is recommended that the board of trustees:

- Ensures that the Fund has a written investment policy that describes the
  permissible types of investments and the guidelines to be adhered to for each
  investment type. The policies and procedures should also cover, as
  appropriate, compliance with ERISA investment guidelines and any statutory
  or legal restrictions, collateralization, the use and selection of financial
  institutions such as depositories, custodians and trusts, and the use and
  selection of financial advisors.
- 2. Conducts annual reviews of the Fund's compliance with the investment policies and procedures.
- 3. Ensures that the investment policy and procedures are periodically reviewed and revised, as necessary, to reflect changes in available investment opportunities and market conditions.
- 4. Establishes a trustee investment committee that includes the Fund's chief fiscal officer, to oversee the investment function.
- 5. Ensures that internal accounting and procedural controls provide an environment that encourages adherence to the Fund's investment policies and procedures. The internal controls should:
  - a) Separate the investment authorization and accounting functions.
  - b) Ensure that investment transactions are fully recorded at an appropriate level of detail.
  - c) Mandate that all transactions are based on written authorizations.
  - d) Regularly report on all investment activity to Trustees.
  - e) Provide for the bonding of appropriate Benefit Fund staff.

#### 3.7 Travel Policy

The board of trustees must establish a written travel policy, which sets forth reasonable standards for all out-of-town travel and attendance at conferences, seminars, and other events. In addition to establishing guidelines describing when, and for what purposes, travel is appropriate, and expenditure limitations for transportation, lodging, meals and other expenses, the policy must require the board of trustees' advance authorization of all out-of-town travel.

The travel policy, at a minimum, must:

- 1. Prohibit first-class travel.
- 2. Provide that reimbursement of expenses will be made only upon submission of a completed request, with supporting documents attached.
- 3. Require persons authorized to travel on Benefit Fund business to report to the board of trustees describing the benefits derived from the trip. The reports must be incorporated in the board's official minutes. It is recommended that the reports be made in writing.

In addition, it is recommended that the travel policy:

- 1. Place limitations on the number of individuals who attend, as well as the number of times individuals may travel each year, for non-essential purposes, such as attending general purpose training and educational courses, professional development courses, or industry conferences/trade shows.
- 2. Establish reasonable per diem rates, such as the <u>Federal General Services</u> <u>Administration's</u> per diem rates, by locality, for normal daily travel expenditures.
- 3. State that Level II Funds comply with the Comptroller's Internal Control and Accountability <u>Directive #6 Travel</u>, <u>Meals</u>, <u>Lodging and Miscellaneous Agency Expenses</u>.

## **Travel Reporting Requirements**

A copy of the Fund's travel policy must be attached to the trustee representation letter. In addition, a summary of all trustee/staff expenditures for conference attendance and out-of-town travel must be submitted annually as part of the trustee representation letter.

## 3.8 Cost and Expense Allocations

Benefit Funds that share premises with related or other entities will have common Administrative Expenses such as rent, utilities, general management, and other general expenses. These costs should be allocated equitably for reporting and accountability purposes. The allocation must be made systematically, applied consistently from year-to-year, and must be reviewed annually. Staff salaries should be apportioned based on records that document the efforts devoted to each entity. An explanation of the Fund's allocation methodologies must be attached to the trustee representation letter.

## 3.9 Competitive Proposals for Insured Benefits and Other Services

Contracts for insured benefits, except for basic medical and hospital augmentations negotiated with the same insurer, must be awarded using a competitive proposal process. Benefit Funds must solicit at least three firms with the appropriate size, experience and qualifications to provide such benefits or services. The board of trustees must prepare a certification for each benefit or service contract which

states that a minimum of three proposals were solicited and discloses the date on which the Fund solicited the proposals and the names of all companies solicited. The certification must be included in the board's official minutes and be attached to the trustee representation letter.

It is recommended that Benefit Funds, with the exception of medical service providers, use a similar competitive proposal process to choose third party administrators and all other professional service providers.

Additionally, Funds should consider using the guidance provided in The City of New York <u>Procurement Policy Board Rules</u> and the Mayor's Office of Contracts' Rules Implementation Memoranda to assist in developing appropriate competitive proposal processes.

## 3.10 Comptroller's Audits

The Fund's books, records and accounts, including the full minutes of the board of trustees' meetings, are subject to review and audit by the Office of the Comptroller.

Back to the Beginning of the Directive

## 4. ANNUAL REPORTING REQUIREMENTS

This Directive requires Benefit Funds to prepare and submit a number of reports, copies of documents and other materials, to the Office of the Comptroller. <u>All required filings</u> <u>must be submitted annually, no later than nine months after the close of the Benefit Funds' fiscal year.</u>

## 4.1 Funding Levels Defined

Fund filing requirements vary according to the size of the New York City Contribution as indicated below:

- Level I Benefit Funds for which New York City Contributions are less than \$300,000.
- Level II Benefit Funds for which New York City Contributions are \$300,000 or more.

#### 4.2 Reporting Requirements Summary

Subsequent sections of this Directive establish Benefit Fund reporting requirements that vary among the two funding levels. To assist boards of trustees and Benefit Funds, a synopsis of reporting responsibilities and requirements, by funding level, along with references to the appropriate sections of the Directive, is provided on the following page.

Reporting Requiren	nents		
Report/Information	Directive Reference	Level I	Level II
Annual Independent Auditor's (CPA) Report	5		
Statement of Net Assets Available for Benefits	5.3		
Statement of Changes in Net Assets Available for Benefits	5.3		
Footnotes to Financial Statements	5.3	Yes	Yes
Auditor's Opinion on Financial Statements	5.4		
Administrative Expense Schedule	5.3/9.1		
Benefit Expense Schedule	5.3/9.2		
Auditor's Management Letter	5.7	Yes	Yes
Trustee Representation Letter	6		
Fund Name, Address, etc.	6.1		
Trustee Names, Addresses, etc.	6.1		
Fund Administrator, Name, Address, etc.	6.1		
New York City Contribution	6.1		
Total Benefit Fund Revenue	6.1		
Number of City Employees/Retirees	6.1		
Percent NYC Employees to Total Fund Enrollment	6.1		
Allocation Methodologies	3.8/6.1		
Travel Policy	3.7/6.1	No	Yes
Trustee/Staff Travel Report	3.7/6.1		
Payments to Trustees	6.1		
Payments to Top Five Officers/Trustees/Staff	6.1		
Fee/Commission Payments	3.5/6.1		
Benefit Plan Amendments	6.1		
Insurer Changes	6.1		
IRS 5500, 5500c or 990	7.0/6.1		
Investment Policies and Procedures	3.6/6.1		
Audit Contract	5.5/6.1		
ERISA Reports 5500 & 5500C (if filed)	7/6.1	Yes	Yes
Level I Fund Addendum	7	Yes	No
Annual Report to Fund Membership	8		
Administrative Expense Schedule	9.1	<b>X</b> 7	<b>X</b> 7
Benefit Expense Schedule	9.2	Yes	Yes
Key Ratios Schedule	9.3		

## 4.3 Filing Address

All filings required by the Directive must be submitted electronically to:

## Directive12@comptroller.nyc.gov

Or by mail to:

The City of New York Office of the Comptroller Bureau of Audit 1 Centre Street, Room 1310 North New York, NY 10007

Attention: Ms. Auldith Abraham (212) 669-8048

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#### 5. INDEPENDENT ANNUAL AUDITS

All Benefit Funds must prepare annual financial statements in accordance with GAAP. Financial statements must be audited annually by independent Certified Public Accountants (CPAs).

#### 5.1 Auditor Selection

It is strongly recommended that independent certified public accountants be selected through the use of a competitive proposal process. Requests for proposals should be sent to at least three firms with the appropriate size, experience and qualifications to perform the audit. Requests for proposals should incorporate a copy of this directive.

In addition, it is recommended that:

- 1. The audit selection process is completed no later than 60 days after the beginning of the Benefit Fund's calendar or fiscal year. Timeliness in engaging CPAs is important to ensure that there is no break in continuity in the auditing process and, if necessary, to facilitate the transfer of information from one firm to its successor.
- 2. Benefit Funds contract only with firms included on the Office of the Comptroller's prequalified list of CPAs. A copy of the list may be obtained from the filing address listed in <u>Section 4.3</u> above.

#### 5.2 Audit Standards

The audit must be conducted in accordance with Generally Accepted Auditing Standards (GAAS) as promulgated by the American Institute of Certified Public Accountants.

### 5.3 Audit Scope

The scope of the independent audit for all Benefit Funds must include the following:

- 1. Statement of net assets available for benefits.
- 2. Statement of changes in net assets available for benefits.
- 3. Footnotes to financial statements.

Funds where City contributions are \$300,000 or greater (Level II) are additionally required to provide an Administrative Expense Schedule (Appendix A) and Benefit Expense Schedule (Appendix B), which have been audited as part of the independent audit of the basic financial statements.

## 5.4 Audit Opinion

The auditor's opinion must state whether the financial statements are presented fairly in accordance with GAAP.

#### 5.5 Audit Contract

It is strongly recommended that audit contracts not exceed four years in length. After four years, a new request for proposals should be issued. Additionally, for Level II Funds, if the same firm is awarded the contract in a subsequent four-year period, the audit firm should be required to assign a different senior manager and partner-incharge. Benefit Funds are strongly encouraged not to award contracts to the same firm for more than two consecutive four-year periods.

The audit contract must require that the audit report be issued within nine months after the close of the Fund's calendar or fiscal year and must incorporate procedures, established by the Comptroller, for the Comptroller's audit of the Fund. Additionally, for Level II Funds, a copy of the audit contract must be attached to the trustee representation letter, and must specify that the audit work papers are subject to review by the Comptroller's Office.

## 5.6 Peer Review

The independent auditor must provide the Benefit Fund with copies of any peer reviews performed in accordance with the <u>AICPA Guides</u>. The Benefit Fund should use the peer reviews as part of their evaluation in selecting an independent auditor.

## 5.7 Management Letter

Audit contract terms must include a requirement that the auditor issue a management letter when, in the CPA's professional judgment and as per AICPA guidelines, one is merited. The management letter must comment on any material weaknesses or reportable conditions in any of the five elements, which make up the Benefit Fund's internal control structure: control environment, risk assessment, information and communication, control activities, and monitoring. When appropriate, the management letter should contain recommendations to Fund management on how to improve the noted conditions.

In gaining an understanding of the Fund's internal control structure, the auditor should take special note of the following areas:

- 1. Adequacy of expenditure documentation and approval processes.
- 2. Expense allocations for Benefit Funds that share their premises with other organizations.
- 3. The adequacy and propriety of the Fund's investment policies and procedures, and of the Fund's compliance with them.
- 4. Competitive procurement practices.
- 5. Staff utilization, including the reasonableness of staffing in relation to workload requirements.
- 6. All other matters that the auditors consider appropriate for disclosure to the trustees

If the independent auditors conclude that there are no material weaknesses, the management letter should so indicate.

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#### 6. TRUSTEE REPRESENTATION LETTER

The boards of trustees of Level II Funds must submit a trustee representation letter to the Comptroller annually, which summarizes the Benefit Fund's management policies and activities and provides key information about the Fund's operation. The trustee representation letter must be signed by all of the Fund's trustees and must include an affirmation that, under the penalties for perjury, in accordance with the supplemental agreement, the report is a true and accurate reflection of management's policies and the state of the Fund's affairs for the reporting period.

Level I Funds have abbreviated requirements, which are described in Section 7.

## 6.1 Trustee Representation Letter Requirements

The trustee representation letter must contain:

- The Benefit Fund's name, address and telephone number.
- The names and business addresses of all board of trustee members.
- The Fund administrator's name, address, and telephone number.
- The total amount of New York City Contributions for the Fund's fiscal or calendar year.
- Total Benefit Fund revenue from all sources.
- The number of City employee and retiree members at year-end.
- The number of City employees and retirees expressed as a percentage of the total number of covered Benefit Fund members.
- For Benefit Funds that share premises, staff, or other expenses with related or other entities, a description of all cost or expense allocation formulas, including an explanation of the allocation methodology and the basis for distribution (Section 3.8).
- A copy of the Fund's travel policy (Section 3.7).
- A summary of all expenditures for out-of-town travel and attendance at conferences for trustees and staff. The summary should include the name and position of the traveler/attendee, the dates of travel, the destination, the reason for the trip and the total expenditure (Section 3.7).
- A listing of all amounts paid to any trustee and a description of the work or services rendered.
- A statement disclosing the total remuneration for the five most highly paid individuals from among trustees, officers, and staff.
- The identification of all individuals or organizations paid on a fee or commission basis, including administrators, investment managers, attorneys, accountants, and other professional service providers. For each individual or organization, the provider's name and address, a description of the relationship, the fees paid and, if applicable, the amount of funds held or managed must be provided.
- For consultants, a copy of the official board minutes authorizing the hiring of each consultant and the trustees' biennial assessment of the consultants' performance (Section 3.5).
- For insured benefit contracts, certification of the competitive selection process as described in <u>Section 3.9</u>.
- If any amendments were made to the benefit plan during the year, a copy of the new benefit booklet or other member notification. If there were no changes, the representation letter must state so.

- If any benefits were changed from third party insured to self-insured, or viceversa, during the year, the reasons for the change, including a detailed explanation of the advantages and any expected cost savings.
- If required to file with the IRS, a copy of IRS Form 5500 or 5500C (or IRS Form 990).
- A copy of the Benefit Fund's investment policy and procedures and the certification described in Section 3.6.
- A copy of the independent audit contract (<u>Section 5.5</u>).

## 6.2 Substitution of Statements or Filings

Funds may, in lieu of any specific requirement in <u>Section 6.1</u> above, substitute copies of statements or filings made pursuant to State or Federal Law. Each substitution must be clearly referenced to its corresponding requirement in <u>Section</u> <u>6.1</u>.

Back to the Beginning of the Directive

## 7. FEDERAL ERISA REPORTING REQUIREMENTS

Funds may choose to comply with the Employee Retirement Income Security Act of 1974's (ERISA) reporting guidelines for Benefit Fund expenditures and activities. ERISA requires that certain Benefit Funds, depending on membership size, file Internal Revenue Service Forms 5500 or 5500C. Funds choosing to comply with ERISA and which are required, under ERISA, to file 5500 or 5500C should provide an information copy to the Comptroller's Office with the trustee representation letter. At the Fund's discretion, a copy of IRS Tax Form 990 filing may be submitted, to the Comptroller's Office, instead of Forms 5500 or 5500C.

Funds with New York City Contributions under \$300,000, (Level I) must attach an addendum to the Comptroller's copy of Form 5500 or 5500C (or Form 990) with the following information:

- The number of City employee members and retirees at year-end.
- Total New York City Contributions for the year.
- Amendments to benefits. If amendments were made, a copy of the new benefit booklet or other membership notification. If there were no amendments, a statement to that effect.

#### 8. ANNUAL REPORT TO FUND MEMBERSHIP

Each Fund is required to issue an annual report to its membership. A copy of the annual report, with cover letter, must be sent to each member of the Fund and be filed with the Office of the Comptroller. The annual report must advise the membership of the financial condition and operations of the Fund and advise the membership of significant changes and other important matters. At a minimum, the annual report must include a copy or a condensed version of the most recent independently audited financial statements. This requirement may be fulfilled by publishing the cover letter and report in a Fund authorized publication provided that the publication is mailed to each member individually.

#### 9. SUPPORTING SCHEDULE REQUIREMENTS

All Benefit Funds are required to provide the following supporting schedules:

#### 9.1 Administrative Expense Schedule

This schedule compares the Benefit Fund's Administrative Expenses for the last two fiscal years, however, three fiscal years of comparable data is required for any year that the result of the Benefit Fund's operations shows a deficit that exceeds five times the Fund balance. The format is provided in Appendix A. A narrative must also be provided by the board of trustees as an attachment, explaining any adverse trends from year to year, or any expense fluctuations in excess of plus or minus fifteen percent from the prior year. This schedule also requires the computation of Administrative Expenses as a percentage of total Benefit Fund revenue.

Benefit Funds with New York City Contributions under \$300,000 (Level I) must attach this schedule to the Comptroller's copy of the ERISA reporting described in Section 7. All other Funds (Level II) must have this schedule independently audited and included as part of the annual audit report.

#### 9.2 Benefit Expense Schedule

This schedule requests specific information for each benefit provided by the Fund. The format is provided in Appendix B.

Benefit Funds with New York City Contributions under \$300,000 (Level I) must attach this schedule to the Comptroller's copy of the ERISA reporting described in Section 7. All other Funds (Level II) must have this schedule independently audited and included as part of the annual audit report submission.

#### 9.3 Key Ratio Schedule

The Key Ratio Schedule requests the comparative analysis of certain Benefit Fund financial indicators for each of the last two years. The format is provided in Appendix C. Each Fund (Levels I and II) must submit this analysis as part of its annual reporting submission, due no later than nine months after the close of its fiscal year.

#### 10. APPENDIX D: Multi-Employer Analysis Schedule

Appendix D provides the *Multi-Employer Analysis Schedule*. The Benefit Funds established and maintained by Municipal Labor Committee (MLC) unions, pursuant to collective bargaining agreements with The City of New York, have agreed to provide this supplemental information in a separate submission to the Comptroller's Office. All other Funds must submit it as part of the annual reporting requirements described in <u>Section 4</u> of this directive.

#### **Multi-Employer Analysis Schedule**

The Multi-Employer Analysis Schedule requires Funds to provide:

- The number of covered New York City employee and retiree members at year-end.
- The number of employee and retiree members for each of the Fund's five largest non-City contributors at year-end.
- The number of trustee and/or Benefit Fund employee members at year end.
- The employee and/or retiree member contribution rate for each of the Fund's five largest non-City contributors and for the trustees and/or Benefit Funds.

The format is provided in the following *Appendices* section. Each Fund (Level I and II) must submit this analysis as part of its annual reporting submission, due no later than nine months after the close of its fiscal year.

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#### 11. APPENDICES

# Appendix A: Administrative Expense Schedule

DESCRIPTION	2012*	2013	2014
Salaries			
% of total Administrative Expense			
Fringe Benefits			
Investment and Custodial Services			
Legal			
Accountant			
Fees and Commissions - Other			
Rent			
Travel and Conference			
Telephone			
Insurance Retention Charges			
Office Equipment and Rental			
Stationery, Printing, Postage, Office Supplies			
Insurance			
Repairs & Maintenance			
Others (Please Describe):			
Total Administrative Expense			
<b>Total Benefit Fund Revenue</b>			
% Administrative/Revenue			

 $<sup>^{*}</sup>$  Required if Fund has a current year's operating deficit in excess of five times its Fund balance.

## Appendix A: Administrative Expense Schedule (continued)

EXPENSE CATEGORY	EXPENSES INCLUDED
Salaries	Salaries, Payroll Taxes, Employment Agency Fees
Fringe Benefits	Employee Fringe Benefits and Severance Pay
Investment and Custodial Services	Investment Management and Custodial Services
Legal	Attorney Fees
Accounting	Accountant Fees
Fees and Commissions - Other	Consulting, Third Party Administrators (e.g. Claims Processing), Communications and Publicity, Security, Actuary, Computer Software Design
Rent	Rent, Utilities, Storage, Building and Moving Expenses
Travel and Conference	Trustee Allowances, Meeting Expenses, Dues, Subscriptions, Awards, Auto Expenses
Telephone	Telephone and Telegrams
Insurance Retention Charges	Insurance Company Administrative Charge to handle benefit payments
Office Equipment and Rental	Depreciation, Amortization, Computer Hardware, Furniture and Equipment
Stationery, Printing, Postage, Office Supplies	Publications, Advertising, Messenger, Petty Cash, Microfilm, Records, Photocopy, Computer Supplies
Insurance	Fiduciary Liability, Bonding, Office Insurance
Repairs and Maintenance	Office Cleaning, Repairs and Maintenance
Other	Any other expense that does not fall in above categories. Each expense must be listed separately and described.

## Appendix B: Benefit Expense Schedule

BENEFIT DESCRIPTION	IS BENEFIT INSURED/SELF- INSURED	COST OF BENEFIT FOR YEAR	BENEFIT COVERAGE *

<sup>\*</sup> Use key numbers below to indicate coverage categories.

- 1. Member
- 2. Spouse
- 3. Children

# Appendix C: Benefit Fund Key Ratio Schedule

	2014	2015
Total Revenue		
Administrative Expense		
% of Revenue		
Benefit Expense		
% of Revenue		
Total Expense		
Net Surplus/(Deficit)		
Fund Balance Year-End		
% of Total Revenue		

Appendix D: Multi-Employer Analysis Schedule for Funds Not Established and Maintained by Municipal Labor Committee Unions

	Multi-Employer Analy	sis Schedule		
Reporting Year	Reporting Year			
Employers	Number of Employee and/or Retiree Members	Contribution Per Employee and/or Retiree Member		
New York City				
Five Largest Non-City Contributors: (enter name)				
1)				
2)				
3)				
4)				
5)				
Benefit Fund/Trustee				

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## **AREA**

## **UNACCEPTABLE PRACTICE**

	- Funds do not verify eligibility of employees' dependents.  Documentation, such as marriage or birth certificates, is not reviewed before processing benefits for members' dependents.
	- Funds do not always check the eligibility database before processing benefit claims.
Benefit	- Funds paid benefits not in accordance with guidelines.
processing system	- Funds pay claims without obtaining the proper documentation.
	- Funds improperly delay eligibility.
	- Benefit payments are made without being reviewed and approved by an individual other than the claims processor.
	- Coordination of benefits provisions are not properly applied.
Benefit administration	Funds do not maintain sufficient information concerning members' usage of benefits such as legal services and are therefore unable to assess the prudence of continuing to provide such benefits.
	Expenses are allocated between funds and related entities without:
Allocation of common	- Funds establishing a reasonable basis for the allocation (i.e. contribution rate, number of participants, actual usage).
expenses	- Funds maintaining supporting documentation that substantiates the percentage of expenses allocated.
Documentation for expenses	- Amounts expended by Funds do not have supporting documentation such as approved vouchers, bills and receipts.
	- Questionable expenses charged to fund.
	- Benefit expenses were not recorded by the Fund.
	- Payment to consultants did not specify service rendered, amount, method of compensation or period covered.

## **AREA**

# **UNACCEPTABLE PRACTICE**

	Funds do not follow the following guidelines:
	- The number of conference attendees is not kept to an absolute minimum.
	- Airfares or group rates are not paid directly to the sponsoring organization, or to the airlines or hotels. Reimbursements to trustees are made without adequate documentation.
	- Coach airfare or group rates are not used.
Travel and	- Reimbursements are made for personal expenditures (flowers, entertainment, etc.)
conference expenses	- Meal advances are not limited.
	- Reimbursement for local transportation and meals are made despite failure to present properly documented expense vouchers.
	- Persons attending conferences do not submit written reports on the sessions they attended.
	- Summary reports were not discussed or recorded at Board of Trustees meetings.
	- Fund per diem expenses for trustees exceeded IRS guidelines.
	- Fund officials routinely have business lunches during the day with staff.
	- Trustees received fixed monthly allowances.
Payments to trustees	- Trustees did not submit documentation for such allowances.
	- Insufficient guidelines for paying trustees for performing fund work.
	Funds do not maintain written contracts or agreements with:
Written	- Consultants
contracts	- Accountants
	- Attorneys

## **AREA**

# **UNACCEPTABLE PRACTICE**

AKEA	UNACCEITABLETRACTICE
	Funds do not competitively bid or consider alternative and benefit services providers for the following types of professional services:
Competitive bidding for	- Consultants (actuary, computer, investments)
professional	- Attorneys
services	- Fiduciary liability and bonding insurance
	- Third party benefit administrators
	- The funds do not have a formal package of all the solicitation materials including a complete description of benefits, estimated retentions, and all conditions which the successful bidder must meet.
Retention charges for insured	- The person responsible for preparing bid specifications and/or compiling experience data needed for the formal bid solicitation is an independent consultant, dependent on commissions for compensation.
benefits	- Retention charges, expressed as percentage of premiums are higher than the limits established by the NYS Insurance Department.
	- Commissions expressed as a percentage of premiums are higher than guidelines established by the NYS Insurance Department.
	Funds do not maintain an adequate set of accounting records, including the following:
	- General Ledger
Internal Controls	- Cash disbursements journal
	- Cash receipts journal
	Funds do not:
	- Stamp paid on all vouchers (indicating date and check number)
	- Segregate incompatible duties between personnel
	- Prohibit writing checks to cash or bearer

AREA	UNACCEPTABLE PRACTICE
Significant	- Substantial operating deficits have exhausted the fund's reserve.
Operating Deficits	- Funds maintain inadequate level of reserves.
High Administrative Expenses	A significant larger percentage of total revenue was spent on administrative expenses, in comparison to other similar funds.
Investment Policy	Funds do not periodically review and update investment policies, and compare investments to these approved policies to ensure that monies are invested appropriately.
Postretirement benefits	The Funds financial statements do not present the Plan's obligation to provide health and welfare benefits to participants after retirements (postretirement benefit obligations) as required by generally accepted accounting principles. The effects of the omission of postretirement benefit obligation information of the Plan's financial statements are presumed to be material.
Oil	- Cost savings analyses are not performed prior to major purchases (i.e. computer).
Other	- Work logs are not maintained by professionals to determine actual work performed and time spent.
	- Failed to submit Directive #12 filings to the Office of the NYC Comptroller within nine (9) months of the Fund's fiscal year-end.
Reporting Requirements	- Failed to issue audited financial statements in a timely manner.
1 2 2	<ul> <li>Failed to send Fund members an annual report of the financial condition and operations of the Fund.</li> </ul>

Report Number C 84-202	Title Allied Building Inspectors Local 211 – International Union of Operating Engineers Welfare Fund	<u>Date Issued</u> 12/14/84
C 83-203	Local 144 Civil Service Division Welfare Fund	01/14/85
C 83-208	Parking Enforcement Agents Local 1182 Security Benefits Fund	03/12/85
C 84-204	New York City Local 246 Service Employees International Union Welfare Fund	04/19/85
C 85-203	Local 300 Service Employees International Union Civil Service Forum Employees Welfare Fund	02/27/86
C 85-202	Correction Officers' Benevolent Association, Inc. Security Benefits Fund	04/07/86
C 85-207	Correction Captains Association Security Benefits Fund	06/25/86
C 83-206	House Staff Benefits Plan of the Committee of Interns and Residents	07/25/86
C 86-202	Superior Officers Council of the New York City Police Department Retiree Health and Welfare Fund	10/03/86
C 86-201	Uniformed Sanitationmen's Association Retirees Welfare Fund Local 831	10/15/86
C 86-203	New York State Court Clerk's Association Retirees Security Benefits Fund	10/22/86
C 86-204	Uniformed Fire Officers Association - Retired Fire Officers Family Protection Plan Local 854	11/18/86
C 86-205	Local 858 International Brotherhood of Teamsters, OTB Branch Office Managers Welfare Fund	05/05/87
C 85-206	Security Benefit Fund Local 832 International Brotherhood of Teamsters	05/08/87
C 86-208	Doctors Council Welfare Fund	08/11/87
C 86-213	Local 721 Licensed Practical Nurses Welfare Fund	11/20/87
C 87-202	Health Benefits Fund and the Retiree's Health and Welfare Fund of the Detectives Endowment Association	05/11/88
C 88-200	Patrolmen's Benevolent Association of the City of New York Retiree Health and Welfare Fund	06/06/88

Report Number C 88-203	<u>Title</u> Local 1182 CWA Parking Enforcement Agents Welfare Fund	<b>Date Issued</b> 09/22/88
C 87-203	Professional Staff Congress - CUNY Welfare and Retiree Welfare Funds	10/13/88
C 88-205	Civil Service Bar Association Welfare Fund	10/19/88
C 88-201	Local 333 United Marine Division Welfare and Retiree Welfare Funds	01/12/89
C 88-207A2	Housing Patrolmen's Benevolent Association Welfare and Retiree Welfare Funds - Legal Services	04/06/89
C 88-204	Local 444 Sanitation Officers Association Welfare and Retiree Welfare Funds	04/20/89
C 88-207B	Housing Patrolmen's Benevolent Association Welfare, Retiree Welfare and Annuity Funds	06/30/89
C 89-205	Correction Officers Benevolent Association Annuity Fund	03/28/90
C 89-203	Local 1180 Communication Workers of America Security Benefits and Education Funds - Benefit Expenditures	04/27/90
C 90-205	NYC Retirees Welfare Fund	06/14/90
C 90-207	Uniformed Fire Officers Association Family Protection Plan	06/18/90
C 90-202	Social Service Employees Union Local 371 Administrative, Welfare, Legal Services and Education Funds	06/28/90
C 90-203	Local 211 International Union of Operating Engineers Allied Building Inspectors Welfare Fund	06/28/90
C 90-209	Local 2 United Federation of Teachers WF	05/06/91
C 90-210	Local 94 Uniformed Firefighters Assoc. RWF	05/04/91
C 90-211	Local 1 Council of Supervisors & Administrators WF	01/23/91
S 91-02	United Probation Officers Association Welfare and Retirement Welfare Fund	10/22/91
71 93-099	System Audit Report on the General Controls for the Health and Welfare Applications of the Patrolmen's Benevolent Association Health and Welfare Fund	08/30/94
4D 93-050	Patrolmen's Benevolent Association Health and Welfare Fund (Including the Civil Legal Representation Fund)	09/02/94

Report Number FL95-129A	<u>Title</u> Financial & Operating Practices of the	<b>Date Issued</b> 06/20/95
	NYC Transit Police Officers Security Benefit Fund	
FL95-130A	Financial & Operating Practices of Local 858 - International Brotherhood of Teamsters	06/09/95
FR95-068A	CUNY Faculty Welfare Fund for Retirees Under Agreement No. 3080 7/1/93 - 12/31/93	01/10/95
FR95-115A	The NYC Board of Education United Federation of Teachers (UFT) Welfare Fund Payments Under Agreement (#132)	03/01/95
FR96-059A	NYC Police Department Welfare Fund Payments for Active Employees Covered Under Agreements #A-2145 and #A-2146 - July 1, 1994 to April 7, 1995	12/29/95
FL96-058A	Financial and Operating Practices of the Parking Enforcement Agents Local 1182 Communication Workers of America Security Benefits Fund	06/10/96
FL96-153A	Doctor's Council Welfare Fund	06/20/96
FL96-178A	Fraudulent Claims Paid by the Doctors Council Welfare Fund	06/27/96
FL96-161A	Audit Report on the Financial and Operating Practices of the Local 144 Civil Service Division Welfare Fund July 1, 1993 to June 30, 1994	04/07/97
FL97-077A	Audit Report on the Financial and Operating Practices of the Operating Engineers, Local 30 A-C Municipal Employees Welfare Fund - July 1, 1994 to June 30, 1995	05/08/97
FR97-128A	Audit Report on the NYC Finance Department Welfare Fund Payments for Active Employees Covered Under Agreements #A-3412 and #A-3412-1 for the Period from July 1, 1995, to July 26, 1996	06/24/97
FR98-082F	follow-up Audit Report on the NYC Office of Labor Relations Welfare Fund Retirees Benefit Payments Under Agreements A-1 Through A-127 for the Period March 1996 - August 1996	04/14/98
FR98-083A	Audit Report on Payments Made to Various Welfare Benefit Funds by the New York City Board of Education, for Active Employees and Retirees, for the Period September 1, 1996 to August 31, 1997	06/22/98
FR98-100A	Audit Report on the Financial and Operating Practices of Local 832 International Brotherhood of Teamsters Security Benefits Fund January 1, 1996 to December 31, 1996	06/24/98

Report Number FL98-101A	Title Audit Report on the Financial and Operating Practices of Local 300 Service Employees International Union Civil Service Forum Retiree Welfare Fund July 1, 1994 - June 30, 1995	<u>Date Issued</u> 06/03/98
FL98-090A	Audit Report on the Financial and Operating Practices of Local 1183 Board of Elections Communication Workers of America Welfare Fund October 1, 1994 - September 30, 1995	06/09/98
FL98-143A	Audit Report on the Financial and Operating Practices of Local 1183 Board of Elections Communication Workers of America Retiree Fund October 1, 1994 - September 30, 1995	06/09/98
FL98-194Ab	Audit Report on District Council 37 Benefits Fund Trust and Affiliated Funds' Data Processing Preparation for the Year 2000	03/03/99
FL99-161A	Audit Report on the Financial and Operating Practices of District Council 37 Education Fund July 1, 1996 – June 30, 1997	06/30/99
FL00-074A	Audit Report on the Financial and Operating Practices of the Correction Officers' Benevolent Association Retirees Welfare Fund January 1, 1998 – December 31, 1998	06/05/00
FL00-075A	Audit Report on the Financial and Operating Practices of the Correction Officers' Benevolent Association Welfare Fund January 1, 1998 – December 31, 1998	06/05/00
FL99-162A	Audit Report on the Financial and Operating Practices of District Council 37 Health and Security Plan Trust July 1, 1996 – June 30, 1997	06/12/00
FL00-165A	District Council 37 Benefits Fund Trust	12/22/00
FM00-178A	International Union of Operating Engineers Local 891 Welfare Fund	01/26/01
FL01-095A	Doctor Council Welfare Fund	03/02/01
FL01-094A	Doctors Council Retiree Welfare Fund	03/02/01
FR01-170A	House Staff Benefits Plan and Legal Services Plan of the Committee of Interns and Residents	06/26/01

Report Number FL01-085F	<u>Title</u> Board of Elections Local 1183 Communication Workers of America Retiree Fund	<b>Date Issued</b> 06/22/01
FL01-084F	Board of Elections Local 1183 Communication Workers of America Welfare Fund	06/22/01
FL02-083A	Communication Workers Association Local 1182 Security Benefits Fund	04/12/02
FL02-085A	Detectives Endowment Association Health Benefit Fund- Active Employees	04/23/02
FL02-086A	Detectives Endowment Association Health Benefit Fund- Retirees	04/26/02
FL03-087A	Local 300 SEIU Civil Service Forum Welfare Fund	06/10/03
FL03-088A	Local 300 SEIU Civil Service Forum Retired Employees Welfare Fund	06/10/03
FL03-086A	Sergeant Benevolent Association Health and Welfare Fund	06/30/03
FL03-151A	Local 444 Sanitation Officers Security Benefit Fund	06/30/03
FL04-093A	Local 721 Licensed Practical Nurses Welfare Fund	06/30/04
FL04-094A	Uniformed Fire Officers Association Family Protection Plan	06/30/04
FL04-095A	Uniformed Fire Officers Association Retired Fire Officers Family Protection Plan	06/30/04
FL05-088A	Municipal Employees Welfare Fund of the International Union of Operating Engineers Local Union 15, 15A and 15C	03/29/06
FL05-090A	Local 333 Insurance Fund for New York City Employees	06/26/07
FL05-091A	Local 333 Retirement Insurance Fund for New York City Retirees	06/26/07
FL08-076A	Uniformed Probation Officers Association Welfare Fund	06/30/09
FL08-077A	Uniformed Probation Officers Association Retirement Welfare Fund	06/30/09
FL09-099A	Superior Officers Council Health & Welfare Fund Of the New York City Police Department	09/30/09
FL09-100A	Superior Officers Council Retiree Health & Welfare Fund of the New York City Police Department	09/30/09

Report Number FK07-104A	Title  Municipal Employees Welfare Trust Fund of the International Union of Operating Engineers Local 30	<u>Date Issued</u> 12/22/09
FK07-105A	Municipal Retired Employees Welfare Trust Fund of the International Union of Operating Engineers Local 30	12/22/09
FL10-123A	Social Service Employees Union Local 371 Welfare Fund	04/29/11
FL10-124A	Social Service Employees Union Local 371 Administrative Fund	04/29/11
FL10-125A	Social Service Employees Union Local 371 Legal Services Fund and Educational Fund	04/29/11
FM16-069A	United Probation Officer's Association Welfare Fund	05/23/17
FM16-070A	United Probation Officer's Association Retirement Welfare Fund	05/23/17